

FINANCIAL TIMES

No.30,653

Wednesday September 28 1988

COMECON CRISIS

Easterners look to the West for trade

Page 24

Table with exchange rates for various countries including Australia, Belgium, Canada, etc.

World News

Foreign ministers to resume Gulf peace talks

Foreign ministers of Iran and Iraq will meet in New York for talks on Saturday to try to restart the UN-mediated Gulf peace process.

Rabin warning

Israeli Defence Minister Yitzhak Rabin said the Israeli army was deliberately shooting and wounding more Palestinian demonstrators to deter the uprising in the occupied territories.

British AIDS hope

British scientists plan to conduct tests late next year that they hope will pave the way for a vaccine against AIDS.

Polish PM confirmed

The Polish Parliament endorsed Mieczyslaw Rakowski, the Communist Party Central Committee's nominee, as Prime Minister.

Gorbachev arms call

Soviet leader Mikhail Gorbachev called on the US and Pakistan to "come to their senses" and stop arming rebels fighting the government of Afghanistan.

Hirohito 'stable'

Japan's Emperor Hirohito, critically ill since September 19, received another blood transfusion. His condition is described as stable but critical.

Militia on defensive

The head of Hungary's Workers' Militia - set up to defend the Communist Party after the 1986 uprising - described himself as "infuriated" by a trade union proposal that it be dissolved.

US envoy in Beirut

US Ambassador-designate to Lebanon, John McCarthy, unable to present his credentials in the absence of a head of state, held talks with rival Christian and Moslem administrations in Beirut.

Yugoslav tensions

The official Croatian press in Yugoslavia called Serbian agitation over Kosovo province a "torrent of nationalism and anarchy passing itself off as... democracy."

Burma alliance head

Retired army officer Aung Gyi was named chairman of the Burmese opposition League for Democracy. The official death toll since the September 18 coup rose to 343.

Crash pilot blamed

Pilot error was blamed for an air crash which killed 29 people at Sofia airport on August 2.

Iceland coalition

Two of Iceland's centrist parties and one from the left agreed to form a government, ending a crisis caused by the collapse of the previous coalition 10 days ago.

Soviet east opens up

The Soviet Union has ended the "closed border" status of the area around Vladivostok, potentially opening it up to foreign visitors and investment.

Business Summary

Kohlberg tops Maxwell bid for Macmillan publishers

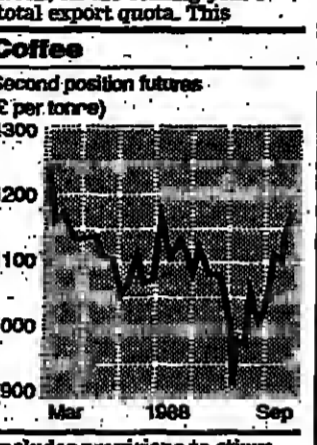
MACMILLAN said it had agreed to an amended merger proposal from leveraged buy-out group Kohlberg Kravis Roberts. Agreement provides for purchase of up to 91 per cent of outstanding shares of Macmillan at \$90.05 per share.

Maxwell Publishing, Robert Maxwell's UK-based publishing group, had earlier increased its offer to \$89 per share, topping Kohlberg's previous bid of \$85 per share.

COFFEE: Brazil and Colombia, the two biggest producers, put joint proposals to International Coffee Organisation talks in London, now in their second week, on the coming year's total export quota. This

Coffee

Second position futures (¢ per tonne)



includes provisions to stimulate production of arabica, should the differential between the ICO indicator prices for robustas and "other milds" pass a given threshold. Page 44

BRITAIN'S current account deficit was £1.5bn (\$2.2bn) in August, down from a record £2.15bn in July, easing pressure on Government to raise interest rates again. Page 10

DAILY Mail and General Trust, publisher of the UK's Daily Mail and Sunday Mail newspapers, lost its legal bid to transfer its headquarters to the Netherlands to cut its tax bill.

MALAYSIA is to acquire British military equipment worth about £1bn over the next five years, with the possibility of further purchases under an agreement which includes an important technology transfer element. Page 8

ITALIPIANT, Italy's state-owned industrial plant builder, will play a key role as both investor and lead contractor in an \$870m project to create a primary aluminium plant in Venezuela. Page 8

OLIVETTI, Italian business electronics group, reported a 24 per cent drop in first half pre-tax profits despite a 16 per cent sales increase. Page 25

ELDERS IXL, Melbourne-based brewing business, resources and finance multinational, laid claim to being Australia's largest company by sales volume when it reported record results. Page 25

SUN Microsystems, leading computer workstation manufacturer, is planning a major assault on the personal computer market. Page 26

ALBERTA has won a Canadian federal commitment worth nearly \$500m (US\$410m) to subsidise the OASL/OASLO Tar Sands project near Fort McMurray. Page 28

MALAYSIA Mining Corporation, world's biggest tin mining company, reported 25 per cent increase in pre-tax profit to 25.2m ringgit (\$9.7m) for its first half ended July on turnover up 29 per cent to \$90m ringgit. Page 27

BECAUSE of transmission problems, the Wall Street prices on pages 46 and 47 have not been updated.

Johnson achieves the world's fastest fall from grace

ONE MINUTE he was being lionised as the fastest man on earth. The next moment he was being branded a drugs cheat, being out of the Seoul Olympic Games and banned for two years, his career in ruins.

THE NEWS about Johnson hit Canada like a cyclone, writes David Owen from Toronto. The athlete was the type of hero Canadians love: a man who had overcome a deprived childhood and a speech impediment as well. After initial disbelief, the mood was profound disappointment. Advertisements featuring Johnson's

powerful image disappeared from newspapers and television. "Today, you stand alone," proclaimed one all too prophetically. Prime Minister Brian Mulroney, who had telephoned to congratulate Johnson after his victory, said the disqualification was "a moment of great sorrow for all." Page 4

ment capable of detecting more than 3,700 substances in five main groups, at levels of one part in a billion - a feat comparable to locating a sugar crystal in a bucket of sand. The laboratory is one of 21 accredited by the International Olympic Committee (IOC) in different parts of the world.



Ben Johnson and his sister Jean at Seoul's Kimpo airport yesterday, bound for New York.

Such was the appalling fall from grace that befell Ben Johnson yesterday when the Jamaican-born Canadian sprinter was told that he had failed a routine drug test after what had looked like an epoch-making victory in the Olympic man's 100 metres final last Saturday.

In that race, Johnson, 26, won the gold medal in a world record time of 9.79 seconds - the first man ever to break through the barrier of 9.80 seconds.

Big Ben was flying home last night to a Canada stunned by the news. His family and his shell-shocked agent, Mr Larry Heidelbrecht, continued to protest the sprinter's innocence maintaining that his fluid intake must have been doctored.

In Seoul shocked competitors in 20 Olympic sports carried on with the Games as action entered its eleventh day. But they knew that the Olympics had been engulfed by the biggest sports drugs scandal ever; that virtually no prominent sportsman or woman could now remain indisputably above suspicion; that the Johnson case made a mockery of modern athletics, and that once again the Olympic Games and their lofty ideals had been blackened, just as they were by the deaths, terrorism and political boycotts of the past 20 years.

The net set to catch cheats is expensive and sophisticated. At the Olympic doping control laboratory in Seoul, Dr Park Jong-seol a professor of toxicology heads a team using \$5m worth of US-supplied equip-

ment capable of detecting more than 3,700 substances in five main groups, at levels of one part in a billion - a feat comparable to locating a sugar crystal in a bucket of sand. The laboratory is one of 21 accredited by the International Olympic Committee (IOC) in different parts of the world.

IMF and World Bank urge resources shift to developing nations

By David Marsh in Berlin



THE International Monetary Fund and the World Bank yesterday spoke out forcefully for a fresh transfer of international resources to developing countries as a means of creating more balanced world growth and prosperity.

Underlining the fresh concern about the link between economic deprivation and ecological damage in the Third World, West Germany and Canada yesterday both urged joint efforts to combat global environmental strains.

Mr Helmut Kohl, the West German Chancellor, told the meeting Bonn would spend an extra DM150m (\$60m) this year in development aid to curb the felling of tropical forests - blamed for adding to world climatic problems - in areas such as Brazil.

Japan, meanwhile, unveiled its "developing country debt relief plan, building on proposals made at the June economic summit in Toronto, although final details of the long-anticipated initiative have not been finalised.

By asserting yesterday the need to spread to poorer countries the higher economic growth enjoyed by the industrialised world in the past few years, the IMF and World Bank are clearly moving to the forefront of discussions on international economic management.

Continued on Page 24

Mr Camdessus called for "urgent steps to be taken by the world financial community to reverse the current flow of resources from the developing to the developed world."

This abnormality, which has come about partly as a result of capital flows financing the US current account deficit, was "understandable, but not acceptable," he said.

In a move also being backed by the French Government, Mr Camdessus, a former governor of the Banque de France, stressed the need to see a stronger role in the world monetary system for the IMF's composite currency unit, the Special Drawing Right.

Mr Conable punctured a general mood of complacency here about the International Economy by describing as "a moral outrage" extreme poverty among 1bn people in the Third World.

The stubborn fact of the 1980s is that growth has been inadequate," he said.

Recalling that the World Bank group's commitments to borrowers over the past 12 months rose to a record of more than \$20bn, Mr Conable pledged "fresh effort in the fields of hunger, population, education and environmental protection."

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EC jurisdiction over foreign companies upheld by Court

By Tim Dickson in Luxembourg

THE European Court of Justice yesterday delivered a landmark ruling which upheld the European Community's right to pursue foreign companies which break the EC's competition rules.

The Luxembourg Court's rejection of a plea by a group of North American and Scandinavian pulp producers that the European Commission overstepped its authority by imposing fines for alleged cartel fixing in 1984 was being widely interpreted last night as an important assertion of the Community's extra-territorial jurisdiction.

Community officials were reluctant to draw immediate conclusions from the judgment but many feel it could have important political ramifications outside the purely competition arena in the final stages of the EC's progress towards a unified internal market.

The immediate significance of yesterday's ruling is that it may embolden the European Commission, which has consistently argued its right to attack alleged cartels operating inside the Community regardless of where the offenders are based.

Mr Peter Sutherland, the EC's Competition Commissioner, said last night that the Court had "confirmed the Commission's policy of applying the EC competition rules in a coherent and non-discriminatory manner to restrictive practices, wherever initiated, which have an impact on competitive conditions and trade within the Community."

"This is of particular significance," he added, "in the light of the completion of the internal market and the development of international trade."

According to a senior Commission official, however, the Brussels authorities have been proceeding against non-EC companies where appropriate and are not poised to launch a series of actions in the light of yesterday's judgment.

The wood pulp case dates back to the Commission's decision of December 1984 alleging that about 40 wood pulp producers were fixing prices.

In upholding the Commission's case against individual companies the Court said that "the decisive factor is therefore the place where it (the concerted practice) is implemented."

The court dismissed an application by Finnish companies that the EC-Finland Free Trade Agreement should have been applied instead of the EC's competition rules but it sided with the US Trade Association - as opposed to its member companies - on the grounds that its behaviour was indistinguishable from those members and should not therefore be held liable separately.

Demand for anti-dumping duties, Page 24

MARKETS

Table with market data including CAC General Index, FTSE 100, and interest rates.

Table with stock indices for New York, Dow Jones, and other markets.

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Papandreu affair has won the hearts of many Greeks

"If Papandreu weds his heart surgery, he'll sweep the vote of every Greek man and every Greek woman under 50," an observer quipped recently of the Socialist leader's extra-marital liaison. He was only half-joking.

Management: How Ford used intuitive design to break free of 'committee cars'

Technology: New product which may change the world of computing

Editorial comments: Tests for UK economy; Opportunity in Poland

The spectre at Berlin: Predicament of deeply indebted countries and their limited options

Less UK trade deficit; Next; Smurfit; Elders

Surveys: World Economy

Section III

Financial Futures; Raw Materials; Wall Street; London; Technology; Unit Trusts; Money Markets; World Index



"Did anyone get it?"

Advertisement for Dictaphone dictating machines, including a form to request more information.

EUROPEAN NEWS

CLOSED STATUS OF AREAS NEAREST TO JAPAN AND KOREA IS SCRAPPED

Moscow opens borders in East

By Quentin Peel in Moscow

THE Soviet Union has taken an important step to open its remote Far East region to swifter economic development, by scrapping the "closed border" status of the area closest to Japan and Korea.

The move could herald the opening of the city of Vladivostok to foreigners as promised by Mr Mikhail Gorbachev, the Soviet leader, two years ago.

He said that "give appropriate conditions" the city would not be "closed forever."

Without opening Vladivostok, foreign investors would be denied access to the only substantial city in the region.

E Germans refuse concessions at Vienna

By Judy Dempsey in Vienna

EAST GERMANY, in one of the clearest indications to date of its reluctance to make significant concessions at the East-West security talks in Vienna, has openly rejected Nato demands that it should make things easier for Western visitors.

He asked the CSCE to drop what he termed "unrealistic demands concerning foreign currency which are economically damaging to other countries."

CSCE shows little sign of progress, particularly in the humanitarian field. The apparent stalemate, diplomats say, is due partly to a tougher stance being adopted by some of the East European countries.

ern diplomats are more confident that the Warsaw Pact will make concessions over the areas of the Soviet Caucasus that should be included in the talks.

In a speech at the Vienna meeting of the Conference on Security and Co-operation in Europe (CSCE), a senior East German diplomat ruled out abolishing the compulsory daily currency exchange for visitors travelling to East Germany.

In the view of such Western diplomats, compared to recent months, the Soviet hacking indicates a more obvious and united stance among the Warsaw Pact. Hitherto, the Soviet Union appeared to distance itself from some of its allies, especially on certain human rights issues.

In particular, Czechoslovakia shows few signs of allowing greater religious freedom, Bulgaria continues to refuse to acknowledge, let alone agree to, wider rights for the minorities. The Soviet Union declines to lift radio-jamming and Romania remains reluctant to undertake any fresh commitments on human rights.

These differences, coupled with the current atmosphere in the CSCE as a whole, led one senior Western diplomat to say that unless agreement in all the outstanding issues was reached before the US presidential election in November, "these talks could drag on to Easter."

Under the present arrangements, only children and pensioners are exempt from this requirement. The East German delegation justified the regulations on the grounds that their abolition would have serious economic consequences for his country.

For their part, Western diplomats argue that such regulations impose a brake on freer travel as well as inhibiting the development of closer human contacts.

However, the 23 nations remain at odds over a recent and unexpected Warsaw Pact proposal which envisaged excluding completely the Soviet Union's air defence forces from the talks, an idea which Nato refuses to entertain on the grounds that its own defences will remain outnumbered in any future reductions.

The two sides agreed to urge their respective governments towards the speediest possible signing of a framework shipping co-operation agreement, separate Greek and Turkish draft texts for which have already been drawn up.

Such a view was recently defended by Mr Yuri Kashelev, head of the Soviet delegation.

The East German position comes at a time when the

Within the CST itself, West-

Czech and Israeli ministers to hold talks

THE foreign ministers of Israel and Czechoslovakia, Mr Shimon Peres and Mr Bohuslav Choupek, will meet for the first time during the current United Nations session in New York prior to Middle East talks in Prague with many foreign participants. Renter reports from Prague.

At a time when Hungary, Poland and the Soviet Union are seeking closer ties with Israel, Tribuna said Israel was "a state in which racism, terrorism, torture, the expulsion of people from homes and even the homeland, aggression and annexation of foreign territories is part of its policy."

Israeli side. He indicated restoration of normal relations between the two countries, severed in the wake of the 1967 Middle East war, was possible only "within the framework of broad normalisation in the Middle East."

Israel's Prime Minister, Mr Yitzhak Shamir, who visited Hungary earlier this month, said re-establishment of diplomatic relations was imminent.

Shipowners sail closer across the Aegean

By Andriana Ierodiaconou

GREEK AND Turkish shipowners yesterday agreed on a broad agenda of co-operation, intended to translate the recent improvement in political relations between Athens and Ankara into tangible benefits for the shipping sector of both countries.

The agenda was drafted in two days of talks between the Hellenic and Turkish Chambers of Shipping. It was the Turkish chamber's first official visit to the Greek capital.

The two delegations agreed to urge their respective governments towards the speediest possible signing of a framework shipping co-operation agreement, separate Greek and Turkish draft texts for which have already been drawn up.

The Turkish side undertook to "discourage" unofficial discrimination practised in the past for political reasons against Greek-flag vessels, an issue of importance to the Greek delegates.

The Hellenic Chamber said it would seek easier visa requirements for Turkish citizens travelling to Greece on shipping business, by proposing to the authorities the issuing of multiple entry visas for such cases. Greeks travelling to Turkey do not require visas.

The two sides agreed to urge their governments to adopt a treaty avoiding double taxation.

They also called for a "more realistic" pricing policy as regards the provision of port facilities, with the aim of further developing sea-borne tourism and increasing the movement of passengers between Greece and Turkey.

Both Greek and Turkish officials acknowledged however that the implementation of the agenda will depend on the progress of the political rapprochement between Athens and Ankara.

Greece has pegged the future of the rapprochement on the progress of United Nations sponsored peace talks which began this month in Cyprus.

Mr Turay Ozal, the Turkish Prime Minister, will make a two-day official visit to Italy next month mainly for economic talks, Renter reports.

Papandreou affair wins many Greek hearts

Andriana Ierodiaconou explains why the Premier's liaison is not prompting calls for his resignation

"IF PAPANDEOU weathers heart surgery, he has the next general election in the bag. He'll sweep the vote of every Greek man and every Greek woman under 50," one political observer quipped recently, speculating on the political fallout from the Socialist leader's extra-marital liaison with former air hostess Ms Dimitra Liani. He was only half-joking.



founder and leader of a militant feminist movement, has chosen to endure her situation mutely rather than take the initiative to end it.

The stylized portrayals by the national press of both Mrs Papandreou and Ms Liani are undergoing a not-so-subtle transformation.

Upon the socially acceptable image of Mrs Papandreou as the dignified and supportive wife and mother some newspapers are now superimposing a second, far less acceptable one of the politically ambitious, foreign spouse who fostered her own plans and activities when she should have been ministering to husband and household.

As one Athens daily put it: "Margaret's responsibility in all this is enormous. While travelling in Europe, in America, and in Asia, she neglected her wifely duties."

Ms Liani on the other hand is being photographed from the socially threatening homoerotic girlfriend of a year ago to a selfless nurse-cum-companion at Mr Papandreou's London bedside.

Greek progressives, meanwhile, are bestowing their own brand of praise on the Prime Minister. "The courage, unconventionality and lack of hypocrisy you displayed as regards Dimitra (Liani) were revolutionary, so let the complex-ridden shout," said an open letter to Mr Papandreou in the September issue of the avant-garde magazine EKH.

For a prime minister to sanction being photographed during a romantic walk with a woman not his wife would be unthinkable in Britain or the US.

Yet Mr Andreas Papandreou, who is in a London hospital awaiting heart surgery, apparently raised no objections to being snapped by the paparazzi as he and Ms Liani strolled side by side. All this despite the fact that he leads a country which is seemingly devoted to the values of family and home, and if anything slow to be drafted to the post-1960s sexual revolution.

Nor do the details of the Liani affair, of the stuff that even True Romances might balk at, spare any puritanical sensibilities.

The Prime Minister met Ms Liani, a former employee of the national carrier Olympic Airways, on a state flight to India three years ago.

Their liaison became public knowledge 12 months ago, when an opposition newspaper revealed that Mr Papandreou had refused an invitation to attend a ceremony commemorating a serious earthquake in the southern Greek town of Kalamata, in favour of a cruise with Ms Liani aboard a friend's yacht. Both protagonists are married. Ms Liani's divorce is reportedly imminent, while the Prime Minister has announced his intention to file for divorce from Margaret, his American wife of more than 35 years standing, after his operation.

Divorce is not banned by the Greek Orthodox church, and the divorce law was considerably liberalised when the Socialist introduced civil marriage seven years ago. But it is discouraged.

Add to all this the fact that Mr Papandreou is 69 years old

FINANCIAL TIMES Published by the Financial Times (Europe) Ltd, Frankfurt, Bonn, and, as members of the Board of Directors, F. Barlow, R.A.F. McClean, G.P.S. Denton, M.C. Gorman, D.E.F. Palmer, London. Printer: Frankfurt Societas-Druckerei-GmbH, Frankfurt/Main. Responsible editor: G.D. Owen. Financial Times, Brackley House, Cannon Street, London EC4A 3DF. © The Financial Times Ltd, 1988.

FINANCIAL TIMES, US\$PS No 196840, published daily except Sundays and holidays. US subscription rate \$365.00 per annum. Second-class postage paid at New York NY and at additional mailing offices. POSTMASTER, send address change to: FINANCIAL TIMES, 14 East 60th Street, New York, NY 10022.

Financial Times (Scandinavia) Ltd, Ostergade 44, Copenhagen, DENMARK.

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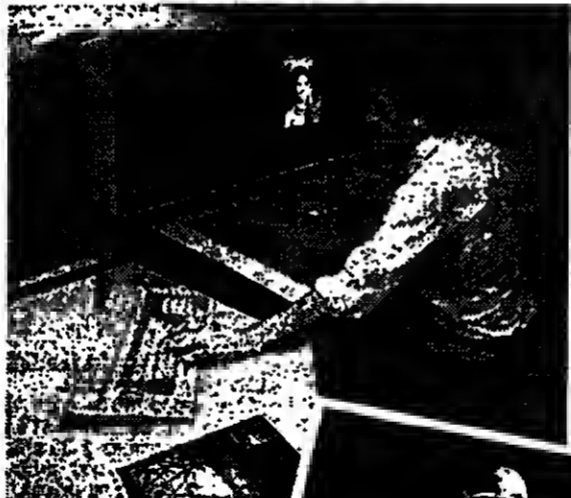
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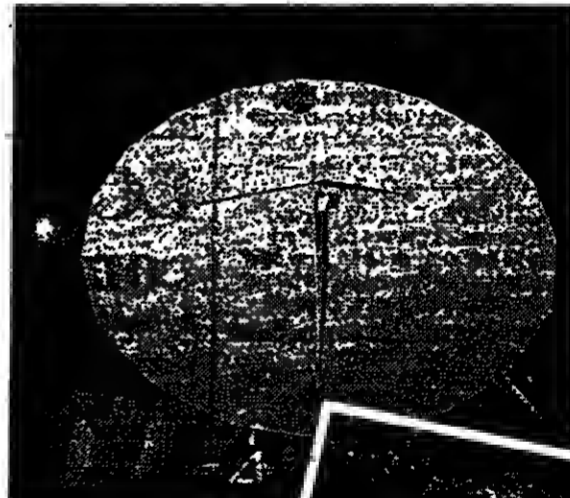


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EUROPEAN NEWS

Moscow deploys more troops in troubled south

By Quentin Peel in Moscow

SOME 15,000 extra Soviet troops and police have been deployed in the republics of Armenia and Azerbaijan to keep the peace, and enforce a curfew in the strike-ridden enclave of Nagorno-Karabakh, a senior police chief said yesterday.

He insisted that the "timely" action to prevent racial violence between Armenians and Azeris, after clashes last week left 49 people injured, and one dead, was bringing the situation under control.

About 600 curfew breakers have so far been arrested in Nagorno-Karabakh, whose predominantly Armenian population is campaigning to be freed from the authority of Azerbaijan to Armenia.

All hunting guns have been confiscated, and special permission has to be granted for the use of private cars, according to Maj-Gen Vasily Ignatov, head of the organisational and inspection directorate of the Soviet Interior Ministry.

He said that in spite of "provocative" calls by nationalist leaders, none had so far been detained, either in Yerevan, the capital of Armenia, or in Nagorno Karabakh, "in accordance with out democratic line."

Confused reports still continue to emerge from both Yerevan and Stepanakert, the capital of Nagorno Karabakh.

In the former, most strikers appear to have gone back to work, partly in response to the threat of tough sanctions from the authorities, including loss of housing rights, bonuses, and holiday rights. However, even the official news agency, Tass, admitted that "the situation in the Armenian capital is not calm" - an extraordinary admission for such a highly controlled organisation.

Armenian informants in Moscow say that an increasing number of demonstrators have started hunger strikes in the city's central Opera Square, demanding a new meeting of the republic's Supreme Soviet to back the Nagorno Karabakh cause.

Reporting on the situation remains very sparse in the Soviet press - a subject of criticism in the newspapers themselves, although they still do little about it.

Sozialisticheskaya Industriya reported from Yerevan yesterday that the lack of information from the Nagorno Karabakh only fed "disorder and confusion," because people gathered in the city centre simply to be informed.

French authorities award car telecoms contract

By Paul Betts in Paris

THE French state telecommunications authority, France-Telecom, selected last night two consortia led by the French Matra and Alcatel groups to build and develop France's future digital car telephone system - the French component of a common European network - between now and 1991.

The decision is expected to give a boost to Matra and Alcatel and their respective European partners in their efforts to secure a large slice of the emerging market for car telephones in Europe.

involve between FF40bn (\$6.24bn) and FF50bn in new telecommunications equipment investment. Of this total, France and Britain are expected to account for as much as 40 per cent of the market.

Five international telecommunications consortia had battled for the contract.

The Matra consortium brings in the Swedish Ericsson group and the British Orbital company. British Orbital, Plessey, Partners in the other consortium led by Alcatel, the telecommunications subsidiary of France's CGE group, are AEG of West Germany and the Finnish Nokia group.

Hungarian wins nothing from Ceausescu talks

By Leslie Collis in Berlin

A SENIOR Hungarian party official has returned from a visit to Romania with little hope that President Nicolae Ceausescu is prepared to meet Budapest's demands for better treatment of the 1.7m ethnic Hungarians there.

Mr Matyas Szecsvos, a central committee secretary, held more than three hours of talks with Mr Ceausescu but a Hungarian official said yesterday that he came away with the impression that Romania was

"not prepared to compromise." A Romanian plan to raise thousands of villages, many inhabited by ethnic Hungarians in Transylvania, has worsened already tense relations between the two.

The visit by Mr Szecsvos was the outcome of a summit on August 30 between President Ceausescu and the Hungarian leader, Mr Karoly Grosz. Their joint communiqué failed to mention the problem of the Hungarian minority.

Polish vote raises doubt over support for Rakowski

By Christopher Bobinski in Warsaw

THE POLISH Parliament yesterday approved Mr Mieczyslaw Rakowski as the country's new Prime Minister amid doubts about the strength of his support within the political establishment as well as mistrust by the Roman Catholic Church and the Solidarity opposition.

Mr Rakowski, who was presented by General Wojciech Jaruzelski, the party leader, as "an advocate of reform and dialogue," won the votes of 338 Deputies including the entire Communist contingent, while five Deputies voted against and a further 35 abstained.

The smattering of "no" votes

and abstentions is high for an occasion of this kind, and it suggests fears from the subordinate Peasant and Democratic parties that Mr Rakowski will seek to diminish their role in the new Government.

Also among those abstaining were Mr Jan Dolaczynski and Mr Jerzy Ordowski, both long-standing Catholic legislators who in the past have never strayed from the official line but who yesterday sought to reflect the Church's deep reservations about the new Premier.

Mr Rakowski, 62, is a long-standing Communist party member who edited the

liberal weekly Polityka in the 1960s and 1970s and who was a member of Gen Jaruzelski's government between 1981 and 1985. Last year he wrote a major policy paper criticising the Government for failing to stand up more to the Church as well as the opposition and the official OPZZ unions.

In Parliament yesterday Gen Jaruzelski sought to allay Church fears, and stressed that improving relations was an important segment of official policy, and, indeed, it seems that Mr Rakowski will moderate his views on this issue.

Gen Jaruzelski also stressed that the new Government's pri-

ority tasks should be to combat inflation, increase agricultural produce and speed up housing construction. The Government, he said, should also undertake new efforts to improve its external financial relations. He implied this meant winning better terms from Western governments and banks on Poland's \$38n debt.

In his acceptance speech Mr Rakowski asked for 14 days to form a new Government, the criteria of membership for which would be "support for reforms." He indicated that he was asking opposition figures to join. However, the pro-Solidarity opposition seems uni-

formly dismayed at his appointment and approaches already made to their supporters have been turned down.

In his short speech Mr Rakowski made no promises to the OPZZ official unions who were instrumental in toppling his predecessor, Mr Zbigniew Messner. He merely undertook to "listen carefully" to OPZZ views.

Yesterday the authorities held up the debate on draft laws on foreign investment in Poland and on domestic business activities. Both have been criticised and it is thought that the new Government may prepare more liberal drafts.



Rakowski: Church fears

Outlook for Sweden gloomy say banks

By Sara Webb in Stockholm

SWEDEN FACES a period of lower economic growth, rising inflation and escalating wage costs, according to reports released this week by two leading banks.

They warn that the surge in wage costs will rapidly undermine the competitiveness of Swedish industry abroad and lead to a loss in market share for Swedish exports.

Skandinaviska Enskilda Banken and Svenska Handelsbanken, Sweden's largest and second-largest banks respectively, forecast gross national product growth in the range of 2.5-2.8 per cent for 1988 with a further slowing down to between 1.5-1.8 per cent in the following year. Growth for 1987 was 2.7 per cent according to Handelsbanken.

Both banks warned that the major problems to be tackled by Sweden's Social Democrat Government, which was re-elected two weeks ago, are inflation and high wage costs, calling for tighter economic policies.

Handelsbanken expects inflation to reach 6.7 per cent this year, compared with an OECD average of 3.5 per cent, and said it would probably rise to 8 per cent in 1989.

The Swedish economy, with an unemployment level of about 1.5 per cent, suffers from acute labour shortages in certain sectors which have helped push up wages.

Wage costs are forecast to increase by 9.8 per cent this year, according to the banks' reports.

The outlook for the forestry sector remains good with strong demand leading to increased exports despite the fact that the sector is already running at full capacity.

However, Sweden's trade balance is expected to show a decline in the size of the surplus, from SKr232m (£2.14bn) this year to SKr200m in 1989, while the balance on the current account is forecast to deteriorate further from a deficit of SKr5.8bn last year to SKr1.5bn in 1988 and SKr1.7bn the year after.

Court sets EC competition landmark

By Tim Dickson in Luxembourg

THE EUROPEAN Court yesterday made what could prove to be one of its most far-reaching rulings in deciding that the European Community can apply its competition rules to companies based outside its immediate territory.

Lawyers will no doubt pick over the nuances for years to come, but the general view in Brussels yesterday was that the Court had confirmed unequivocally the Commission's right to apply its jurisdiction over a group of mainly Finnish, Swedish, US and Canadian pulp producers which allegedly operated a price fixing cartel inside the EC.

The whole question of "extra territoriality" is a highly controversial one on both sides of the Atlantic, but while many experts will be keen to draw parallels it remains to be seen whether the judgment will have wider implications for the future of, say, trade relations between Europe and the US.

The case stems from the Commission's decision in 1984 that 41 wood pulp producers -

among them Bowater of Connecticut, MacMillan-Bloedel and Westar Timber of Canada and a 12-strong group of Finnish companies - plus two trade associations had "engaged in concerted practices" in setting the prices of bleached sulphate pulp, a high quality variety used in the manufacture of quality writing paper and quality paperboard (such as milk cartons).

The Commission's subsequent fines were in some cases reduced where companies gave undertakings about their future behaviour, but at no stage did the alleged offenders admit their guilt.

The primary object of the case which reached its conclusion yesterday was to establish whether the Commission was justified in applying the Rome Treaty's competition rules to the parties in question.

In reaching its verdict on the individual companies, the Court argued that where wood pulp producers outside the Community sell directly to purchasers inside "and engage in price competition to win

orders... that constitutes competition within the Common Market."

"It follows that where those producers concert on the prices to be charged... they are taking part in concertation which has the object and effect of restricting competition within the Common Market within the meaning of Article 85 of the Treaty."

Rejecting the view that the Commission's action contravened international law, the Court observed that "if the applicability of prohibitions laid down under competition law were made to depend on the place where the agreement, decision or concerted practice was formed, the result would obviously be to give undertakings an easy means of evading those prohibitions. The decisive factor is therefore the place where it is implemented."

Enlarging on this point the Court said it was "immaterial" whether the companies operated through subsidiaries, agents, sub-agents or branches in their dealings with custom-

ers.

Some observers noted yesterday that the judgment did not make any reference to the "effects doctrine", a controversial principle of law whereby legal action is justified by reference to the effects of the alleged anti-competitive behaviour. Considerable emphasis was placed on the importance of "qualified effects" in the Opinion broadly supporting the Commission issued earlier this year by the Advocate General, Mr Marco Darmon.

The Court's reasoning was being interpreted by some last night as amounting in practice to much the same thing.

That issue is of particular importance to the UK, which, while supporting the Commission's right to take action against subsidiaries and agents, intervened in support of the Pulp, Paper and Paperboard Export Association of the US because of its dislike of the "effects doctrine". The Court found in favour of that association but on different grounds from those argued by the UK.

Dutch plans to make the motorist pay

BIG BROTHER could soon be keeping a beady electronic eye on road-users in the Netherlands, as the Government tries to cut down traffic jams. Reuter reports from Amsterdam.

The Transport Ministry is developing two forms of electronic fingerprinting aimed at keeping private cars off roads at peak times.

The first method, the "smart card", contains an electronic profile of its owner and a sum of credit. Each time the card passes a road checkpoint a pre-set sum of money is deducted.

When the credit reaches zero the user will get a gentle reminder, followed by prosecution if credit is not topped up. Simply leaving the card at home would not fool the system, as road checkpoints would automatically photograph the offending vehicle.

The second system being studied would fit an electronic fingerprint to each vehicle. The user would get a regular bill according to the number of checkpoints passed.

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Advertisement for St James Court Hotel, featuring a grand piano and text describing the hotel's amenities and location.

OVERSEAS NEWS

CSR hits back over withdrawal of insurance

By Chris Sherwell in Sydney

CSR, the Australian industrial group facing heavy claims from sufferers of asbestos-related disease, yesterday fought back against last week's withdrawal of its insurance cover by the Western Australian State Government Insurance Commission (SGIC).

The company angrily accused the commission of failing to provide reserves to cover claims against CSR, and of taking out "next to no reinsurance." It claimed the government was behind the commission's reluctance to proceed, and said it would be taking the commission immediately to court.

The matter has become a major problem for CSR, and is rapidly becoming a political issue in Western Australia, with both the premier of the Labor Party state government and the leader of the state's opposition speaking out publicly on the problem over the past two days.

The disputed SGIC cover concerns Midalco, the CSR subsidiary which operated the Wittenoom asbestos mine in Western Australia until it closed in 1966. The mine, since dubbed "Australia's Bhopal," has so far been the subject of 288 claims, most of them relating to asbestosis. Only a handful have come to court.

The commission's sudden announcement last week that its policy was now "considered to be inoperative" followed the Victoria Supreme Court's dismissal of CSR's appeal against the award of A\$250,000 (\$117,000) exemplary damages to Mr Klaus Rabenalt, a former Wittenoom employee suffering from the incurable asbestos-related lung cancer called mesothelioma.

Responding yesterday, Mr Ian Burgess, CSR's managing director, said it was "absolute nonsense" for the commission to say CSR had withheld information. For more than a

decade it had had free and total access to all Midalco's information about the operation and had used the information to defend court cases it ran and paid for.

The risks of the Wittenoom mine were insured with the commission from 1943. Mr Burgess stated, and the commission had regularly inspected the mine and taken advice from the state's health and mines departments.

"There must be questions as to the practices and motivation of the SGIC," he said. "The SGIC have told that they have allocated no reserves to cover the Wittenoom payments and that they have taken out next to no reinsurance on the Wittenoom claims to spread the risk. The SGIC have told us that the Attorney General in Western Australia is behind the SGIC's reluctance to proceed. We wonder why?"

Mr Burgess confirmed that total liability was estimated at A\$50m. The SGIC insurance concerns about A\$30m of this, relating to claims between 1959, when its unlimited cover began, and 1966, when the mine was shut. Midalco has already agreed to bear the remaining A\$20m liability, relating to claims before 1959, when the SGIC's covers was more limited.

He acknowledged that the process of settling claims had been far too slow, and repeated that CSR wished to settle post-1959 claims quickly. But it could not do so without the SGIC's approval. If the SGIC had a case for others paying, it should pursue the matter in court, he said. "A few people are close to death. We want to work with the SGIC to compensate them before they die."

The SGIC offered no immediate response to the CSR claims last night. The company's legal challenge to last week's action by the commission is expected to come to court next Monday.

Canadians mourn the downfall of Big Ben

By David Owen in Toronto

THE NEWS hit Canada like a cyclone. Big Ben - had tested positive for steroids.

Coming so shortly after the transfer of Wayne Gretzky, the Edmonton ice-hockey player and the country's top sporting hero, to Los Angeles the blow was particularly savage.

What is more, Johnson was the type of hero that Canadians love: a man who had overcome the disabilities of his deprived Jamaican childhood and a speech impediment to excel.

Seen in counterpoint to the perceived arrogance of Carl Lewis his American arch-rival, Johnson's refreshing humility and bumbling inarticulateness were particularly appreciated.

After the initial disbelief had worn off, the reaction of the Canadian-in-the-street was one of profound disappointment. "We looked up to him as a hero," said one passer-by on Toronto's Bay Street shaking her head. "Ben Johnson - how could you?" exclaimed Mr John Anderson, a news anchor on local radio for all to hear.

Johnson's disgrace was also a personal embarrassment to Canadian Prime Minister Brian Mulroney, who had telephoned to congratulate the macular sprinter shortly after his victory. The exchange was featured prominently on the evening television news.

Mr Mulroney, who is expected shortly to call a general election, later described Johnson's disqualification as "a moment of great sorrow for all Canadians."

While Johnson's family and Mr Larry Heidebrecht, his shell-shocked agent, continued to protest that the athlete was innocent, maintaining that his fluid intake must have been doctored.

The world record holder's many sponsors have been taking no chances. Advertisements featuring Johnson's powerful image have abruptly disappeared from newspapers and television screens. "At any, you stand alone," proclaimed one of them all too prophetically.

Estimates of how much the scandal will cost Johnson vary widely - but it could be as much as \$2m in performance-related bonuses alone.

According to Mr Heidebrecht, each sponsorship deal that the athlete has signed contains a clause freeing the sponsor from obligations should he test positive for drugs. The agent had said last week that Johnson had earned "seven figures" since last summer when he shattered the world 100 metre record at a track meeting in Rome.

Johnson's biggest contract is said to be a five-year deal with the makers of Diadora sportswear. This is worth a basic \$1.5m and considerably more in performance bonuses.

Among his other sponsors are Toshiba Canada, American Express Canada, Purolet Courier and the food company Loblaw. His endorsement was used in Japan to promote credit cards, toiletries, petrol and a publisher's yearbook.

His earnings over the four years leading up to the Barcelona Olympics are said to have been worth a cool \$10-\$15m.

Drug dangers to athletes and their sports

James Blitz looks at what sportsmen can take illicitly to boost their performances.

STANZOLOL, the drug that has cost Ben Johnson his career, is an anabolic steroid commonly used by athletes who want to enhance their performance with drugs.

Last year, the International Olympic Committee, discovered 37 cases in which athletes had used Stanozolol out of a total of 521 infringements using anabolic steroids.

Steroids are related to the male hormone testosterone and they make cells proliferate and grow: hence the huge muscles on athletes who use the drug. Dr David Cowan of the Drug Control Centre at London University says Stanozolol is used to stimulate hormones while an athlete is training; but it can also enhance performance when taken shortly before the competition.

Although steroids are the most popular drug among athletes who seek to enhance their performance, several others are also misused by sportsmen and women.

Stimulants are the second most commonly taken, with 301 infringements last year. They stimulate the central nervous system allowing the body to tolerate higher levels of the pain that causes lactic acid. Stimulants inhibit the release of adrenalin and are used in sports such as archery and shooting.

Diuretics are drugs which help with urination and are used to help reduce body weight shortly before a competition.

Blood-doping can also be used by athletes. A pint of

blood is withdrawn from the athlete who then makes up the deficiency. It is re-injected before competition to enhance the capacity of the circulatory system to carry oxygen to the muscles.

A problem the athlete faces is that small traces of substances such as steroids are detectable in urine for longer than expected. According to Dr Cowan, Ben Johnson probably did not realise that the stanozolol used in his early training would show up some time later in the test.

The methods used to detect traces of the drug are highly sophisticated. Tests tend to be based on the principle of chromatography, the separation of substances by passing them through an absorbing medium. One method involves converting the sample into a vapour and passing the gas through a column. There it reacts with an organic liquid-film which absorbs each substance differently. Such a method might detect chemical particles the size of a billionth of a gram.

When an athlete takes anabolic steroids, he is misusing a drug that has a proper medical function: they are prescribed, for example, to underweight children to help them overcome protein deficiency. In both Britain and the US such drugs are only properly obtainable with a doctor's prescription.

According to Ms Michele Verroken of the Sports Council in Britain, the steroids most often used in the factories of pharmaceutical companies for proper use. The weak link comes with

the retailing: "At the distribution and prescription stage the drugs fall into the hands of those who want to use them for different purposes."

Alternatively, steroids are smuggled into a country to be sold on the black market. Last year David Jenkins, the British athlete, pleaded guilty in a US Court to participating in a multi-million dollar racket that smuggled steroids manufactured in Mexico into the US.

The Jenkins case illustrates the determination of the authorities in the US to seek out and punish the black market traders in steroids. However, the buying and selling of the drug remains rife in sports clubs and gymnasiums in the US and Britain. In the UK, the athletes have undertaken fewer cases against the black market traders in steroids. But last year a man was sentenced to nine months imprisonment under the Medicines Act 1968 which forbids the sale on the street of medicines that must be prescribed.

Because they have a proper medical use, legislation to prosecute the possession of anabolic steroids by athletes has not yet been initiated in either Britain or the US. But earlier this month, Mr Douglas Hogg, the British Home Office Minister, said he would consult the medical and pharmaceutical professions with the aim of bringing the drugs under legal control.

If such legislation is passed it will be less with the interests of sport in mind than with the health of the athletes. Disturbing evidence has appeared in



On his way out: Ben Johnson at Seoul's Gimpo airport

the last few years which indicates that steroids can have serious side effects when taken for the wrong reason. Last year, for example, steroids were blamed for the death of

an Essex body-builder who had been taking the drug since the age of 18.

For the competitors who take drugs, there might be more to lose than medals.

Japan slowed by concern for Hirohito

Life revolves around news of the emperor, Michiyo Nakamoto and Ian Rodger report

THE stooped, elderly man waiting patiently in front of Tokyo's Imperial Palace wiped the tears from his eyes. "I can only pray that he gets well soon. Of all the emperors, Emperor Hirohito suffered the most. He was criticised by people all over the world for Japan's part in World War Two."

"Unless you have experienced the war, as I have, it is very difficult to understand his feeling," he added and bowed reverently towards the palace. Since last Thursday, when ordinary people were first invited to the palace gates to show their respect for the critically ill emperor, more than 1.4m have signed their names in books provided by the Imperial Household Agency.

Many have stood in the rain for hours, and the queues have been so long that the agency has been obliged to keep the gates open much longer than it intended. A few have queued all night. Most are elderly people for whom the emperor remains a symbol, not only of the nation but also of their own long lives.

He was there with them through the devastating war and then through the post-war

years when they worked so hard and so effectively to catch up with the West.

Young people too are concerned about his failing health. One housewife came to pay her respects carrying her two-month-old baby and with her two-year-old daughter trailing behind. "I wanted to come as soon as I heard he was ill," she said. "The Emperor is the most important symbol for the Japanese people."

Others have a more detached attitude but still want to pay their respects. As one middle-aged banker remarked, "I have no particular feelings about Emperor Hirohito, but I hope he gets well. Everybody hopes so." The overflowing sympathy for the emperor surprised the Japanese themselves. Recent public opinion polls have suggested that the public no longer had strong feelings about the emperor.

He himself has been reclusive for most of the post-war period. But ever since the first reports emerged early last week that the 87-year-old emperor had fallen critically ill, the pace of life in Japan has slowed dramatically. Ministers have cancelled official trips abroad, visits of foreign dignitaries have been postponed, big corporations have cancelled

parties and the stock market has sagged.

Daily life revolves around the urgent and extraordinarily detailed bulletins on the emperor's condition on every television and radio station, featuring graphs on the progress of his temperature, pulse, blood pressure and breathing rate and charts of blood transfusions.

The Japanese people have learned that as long as the Olympics are on the screen, the emperor has not taken a turn for the worse. For all this attention, little precise information has emerged from the highly secretive Imperial Household Agency on the emperor's illness.

Last year, he underwent intestinal surgery to bypass a blockage caused by an inflamed pancreas. Court doctors said afterwards that no evidence of cancer had been found, and he appeared to make a full recovery.

However, while on his summer holiday last month at the royal villa at Nasu, north of Tokyo, he suffered briefly from high fever on two occasions. Last week, he again became feverish and began discharging blood. There have been hints that high government officials,

who are trying to make plans for the future, are annoyed at the lack of information emanating from the agency.

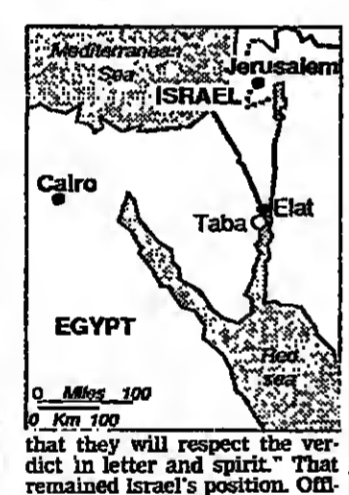
Open discussion about what will happen when the emperor dies is virtually taboo. The Mainichi Daily News, the weak English language sister to one of the country's leading newspapers, made the unfortunate error on Monday of printing a leading article that it had prepared in advance to lament the emperor's death. The president of the company apologised profusely to the agency and two top executives have been dismissed.

In any event, yesterday the emperor's condition stabilised, his temperature returning to normal and the signs of internal bleeding disappearing. He received the head of the Imperial Household Agency for the first time since early last week and asked him to thank the people "for worrying about me." He also inquired about the effects of recent heavy rains on the rice crops.

Meanwhile, on radio and television, the bulletins became less frequent and, for the first time in 10 days, took second place behind another story, the controversy over Canadian Olympic athlete, Ben Johnson.

Arbitrators award Taba to Egypt

By Eric Silver in Jerusalem



ISRAELI radio reported yesterday that international arbitrators had ruled in favour of Egypt in the dispute over the Taba resort south of Eilat on the Red Sea coast. Their findings are to be published in Geneva tomorrow.

The dispute dates back nine years to the Israeli-Egyptian peace treaty under which Israel agreed to withdraw from the whole of the Sinai peninsula it occupied in the 1967 war. Jerusalem claimed that the border ran south of the tiny bay, 850 metres wide, where an Israeli entrepreneur had built the luxurious Avia Sonesta beach hotel. The Egyptians insisted that it ran to the north.

The dispute was referred to arbitration after repeated attempts to negotiate a compromise failed. Israel has become reconciled to losing in the face of apparently well-founded claims that history was on the side of Egypt.

Taba threatened at one stage to divide the National Unity Government, with the right-wing Likud blaming Mr Shimon Peres, the Labour Foreign Minister, for agreeing to arbitration. But the signs now are that the Likud will not inflame it as an issue in the November election campaign.

A Foreign Ministry spokesman said yesterday, "Israel and Egypt have made it clear

that they will respect the verdict in letter and spirit." That was the message that the arbitrators had ruled in favour of Egypt in the dispute over the Taba resort south of Eilat on the Red Sea coast. Their findings are to be published in Geneva tomorrow.

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Pakistan poll

THE LAHORE High Court has ruled that the grounds given for the dissolution of Pakistan's assemblies in May by the late President Zia were illegal. However, they ruled against restoring the assemblies and said elections should still go ahead on November 16, writes Christina Lamb in Islamabad.

UK and Iran prepare for renewal of links

By Robert Mauthner, Diplomatic Correspondent

SENIOR British and Iranian officials met in Geneva yesterday to lay the foundations for a normalisation of diplomatic relations between their two countries.

The officials - Sir David Miers, assistant undersecretary of state for Middle Eastern affairs at the Foreign Office and Mr Mahmud Nazer, head of the Iranian Foreign Ministry's West European desk - were preparing the ground for a meeting in New York on

Friday between Sir Geoffrey Howe, the British Foreign Secretary and Mr Ali Akbar Velayati, his Iranian opposite number.

Anglo-Iranian relations, which have been virtually frozen since June last year, when each side reduced their representation to a single diplomat after an Iranian diplomat in Britain was detained for shoplifting and a British diplomat was beaten up by Iranian Revolutionaries.

The main triggers for the thaw were an agreement on mutual compensation for damage suffered by each respective embassy in Tehran and London and Iran's acceptance of United Nations Security Council Resolution 596, which called for a ceasefire in the Iran-Iraq conflict.

Britain has made it clear that a resumption of normal relations would only be possible

if the security of British diplomats in Tehran was guaranteed and there was complete reciprocity of the number and rank of diplomats in the two capitals. The view in London is that, in the first instance, it would be more desirable to re-establish relations at charge d'affaires rather than ambassadorial level and that an exchange of ambassadors should wait until the improvement in relations had taken root.

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Deficits overshadow India's rapidly growing economy

David Housego identifies decisions that may have to be taken to avoid overheating as agriculture reverses its decline

IT SEEMS almost curi-ous in a year in which the Indian economy is likely to have its highest economic growth rate in over a decade to point to the clouds that bear the silver lining.

But the boom around the corner is already being overshadowed by the harsh decisions needed to rein in current account and budget deficits and to restrain an economy in danger of overheating.

The good news is that the abundant monsoon will reverse the last three years' decline in agricultural output that was brought about by the drought and boost the rise in real gross national product to around 10 per cent. This was the forecast before this week's floods in northern India which are likely to have done significant damage to crops and irrigation systems. More money in farmers' pockets will push up demand for industrial goods and investment in a manufacturing sector that has been growing much faster in recent years than the post-war trend.

This good news is already being reflected in a buoyant stock market where share prices are also being pushed up by good corporate profits and an apparent abundance of liquidity among the financial institutions and individual investors.

Swirling flood waters in northern India yesterday left towns and villages cut off, houses destroyed and crops damaged, David Housego writes.

More than 300 people in the states of Punjab, Haryana, Jammu and Kashmir, and Himachal Pradesh - the provinces worst affected - were reported to have lost their lives. The waters of the Yamuna which flows through Delhi rose to their highest for 10 years forcing

slum dwellers living close to the river banks to leave their homes. The Old Yamuna rail bridge was closed disrupting rail traffic to the capital and across much of northern India.

Officials said that damage more sharply from 13 per cent in 1985 to 25 per cent in April this year reflecting the sharp increase in commercial borrowings. But over the last few years the gross foreign exchange reserves have remained fairly stable at about \$7bn or four and a half months of imports.

What caught officials by surprise was the unexpectedly dramatic \$1.8bn drop in the foreign exchange reserves in the first quarter of the financial year. This was caused largely by a sharp worsening of the trade deficit. The reserves have marginally risen since then but still remain at equivalent to a low three and a half months of imports. At this level they represent little more than half the \$9.9bn of non-resident deposits held with the Central Bank by Indians living abroad - and which foreign bankers consider volatile funds that could leave the country if

Indian officials are the first to concede that they had expected that the late 1980s would be a time of uncomfortable balance of payments pressure. Coinciding in India's disadvantage have been the liberalisation of trade policy, a sharp drop in India's share of concessionary loans among developing countries, a calculated rise in commercial borrowing to sustain investment and growth, and a bunching of repayments to the IMF.

Until April - the end of the Indian financial year - the tightrope act looked difficult but manageable. The current account deficit has averaged over 2 per cent of GDP over the last three years or 25 per cent higher than the planned target. Total outstanding debt (including short-term debt) and foreign currency deposits by non-resident Indians had risen by two thirds over five years to \$22.3bn.

The debt servicing ratio climbed

no doubt that deregulation and an open trading policy are seen as unpopular because they favour the minority business community.

Foreign bankers have always taken heart when reviewing India's credit worthiness by the Government's reputation for prudence in incurring external debt. But as Mr D.R. Pandey, chief economist of the Tata group, has pointed out, the reverse has been true of India's handling of its domestic debt. "We have borrowed indiscriminately," he says.

The combined deficit of the central Government and the states at Rs83.2bn (\$5.7bn) this year is four times larger than it was only five years ago and accounts for over 8 per cent of GDP.

Nobody expects a Government that faces an election over the next 12 months to take harsh measures now. But fear that its grip over the public finances will grow laxer as the election approaches is one reason why the economy could overheat.

In purely economic terms Mr Gandhi thus needs to catch the electorate when the impact of the good monsoon is making itself felt in higher incomes and demand - but before this passes through into higher inflation. On those criteria the spring looks the best bet.

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Opposition in Burma set up political party

By Roger Matthews in Bangkok

BURMA'S most visible opposition group yesterday announced the formation of a political party, the League for Democracy, and urged people to defy the Government's order to return to work by next Monday.

The League is chaired by Brig Aung Gyi, who was held apparent to Gen Ne Win at the time of the military coup in 1962 but later resigned and was imprisoned for a while.

He emerged from obscurity earlier this year with a courageous series of open letters criticising General Ne Win's policies.

The deputy chairman is Gen Tin U, also imprisoned for several years by Ne Win, with Aung San Suu Kyi as secretary-general.

Aung San Suu Kyi may emerge eventually as the League's most forceful personality because of her relative youth and rapport with the students and monks who led the street demonstrations.

It is understood to have been primarily her influence which stopped the League's 12-strong management committee from making an early announcement about its willingness to participate in elections promised by the military regime of Gen Saw Maung.

The new party switched its name at the last moment from the National United Front for Democracy to avoid confusion with the National Unity Party, the regime's new political organisation.

IMF AND WORLD BANK MEETINGS

Japan unveils Third World debt initiative

By Stephen Fidler in West Berlin

JAPAN finally unveiled a long-anticipated initiative to relieve the debt burdens of developing countries in Berlin yesterday.

Announcement of the plan was made yesterday by Mr Satochi Sumita, the Japanese central bank governor at the annual meeting of the International Monetary Fund and the World Bank.

The plan - which the Japanese are dubbing the Miyazawa initiative - after the Japanese Finance Minister - envisages relieving the debt burdens of middle-income debtor countries by helping to restructure and convert loans into securities.

Precise details have not yet been finalised, but it calls for a debtor country to establish a reserve account funded by its own resources but held in trust at the IMF. This is meant to enhance the certainty of repayment to creditors.

The idea was first floated by Mr Miyazawa at the Toronto summit in June.

Significantly, the proposal does not call for guarantees from industrialised countries or from the IMF or World Bank. Finance ministers from the Group of Seven industrialised countries reiterated opposition to risk transfers from the private to the public sector at their meeting this weekend.

Under the Miyazawa initiative, there are two preconditions for countries to be eligible to benefit. An IMF programme must be in place and there must be pledged funds from bilateral and multilateral institutions.

It has not been made explicit

how this fits in with a separate Japanese plan announced this week which would provide untied loans from the Japanese Export-Import Bank for countries with IMF programmes as part of efforts to recycle the Japanese current account surplus. It is conceivable that some of the bilateral funding required as a precondition could be provided through the Ex-Im Bank.

Mr Nicholas Brady, the new US Treasury Secretary, said that the US regards with scepticism proposals that may appear to conform to the basic principles of the debt strategy, but which in practice only produce an illusion of progress.

This would make the debt problem intractable by weakening the international institutions, undermining reforms in debtor countries and building opposition among taxpayers in creditor countries.

US officials indicated that the Brady statement was not specifically aimed at the Japanese proposal.

Mr Sumita said that the scheme would have to be structured to meet three conditions. It must be consistent with the case-by-case approach to resolving the debt crisis, market-oriented, leaving creditor to banks free to participate or not, and could not involve any transfer of risk.

Because this reserve accounts would be funded by developing countries themselves, it appears the initiative would mainly be applicable when the countries' hard-currency inflows would be significant in relation to their total debt.

'Invisible Man' Brady bides his time at the talks

Philip Stephens reports on a dilemma which awaits the newly appointed US Treasury Secretary

HERE IS a rather cruel joke circulating among officials at this week's annual meeting of the International Monetary Fund.

As the world's finance ministers debate the pressing topics of exchange rates, policy co-ordination and debt, there are two invisible men, the joke runs. One is Mr Kichiro Miyazawa, the Japanese Finance Minister, who had to stay in Tokyo because of the illness of Emperor Hirohito. The other is Mr Nicholas Brady, the newly appointed US Treasury Secretary, who is here in Berlin.

It is Mr Miyazawa, the punchline goes, who is exerting the greater influence.

The joke, of course, is unfair. Mr Brady has been in office for less than a week. He could hardly be expected to have translated his experience as a Wall Street financier into mas-



tery of the intricacies of the international monetary system in such a short period.

Instead the new Secretary, who hopes to keep the Treasury job if Mr George Bush wins November's presidential election, has been content mostly to listen.

At the weekend talks of the Group of Five and Group of Seven nations he deferred most

of the time to Mr Alan Greenspan, the chairman of the US Federal Reserve.

Cast in the long shadow of his powerful predecessor Mr James Baker, he has preferred to gauge others' opinions rather than proffer new ones of his own.

"He confirmed that he would stick with Baker's commitment to policy co-ordination and said that cutting the budget deficit would be a priority for Bush. But there was nothing new," one European finance minister said after lengthy talks with his US counterpart.

Mr Nigel Lawson, Britain's Chancellor, offered only the observation that he was a "jolly nice chap."

Mr Brady's speech to the IMF's annual meeting was similarly an expression of continuity with the policies developed by Mr Baker.

Washington would seek to develop the policy co-ordination process launched by his predecessor at the time of the Plaza accord and at the Tokyo world economic summit in 1986 as a "pragmatic approach to strengthening the international monetary system."

For the time being at least the US Administration also remains determined to preserve the Baker plan for dealing with the Third World. Mr Brady said that he regarded with scepticism the various initiatives which have surfaced at this week's meetings.

Meanwhile, the nitty gritty of negotiations with other countries both within the G7 and outside has been left to Mr David Mulford, the Assistant Treasury Secretary, who has several years of experience on the international circuit. He has indicated that he too



Nicholas Brady: a willing listener at this week's talks

would like to stay on if Mr Bush wins in November. But if it is unfair to judge Mr Brady on the basis of one meet-

ing, the original joke does carry an interesting message. Japan, which has been flexing its muscles in international economic diplomacy for some time now, has taken full advantage of the power vacuum left by Mr Baker's departure.

Mr Satochi Sumita, the central bank governor who is deputising for Mr Miyazawa, has grabbed the headlines with two new debt initiatives - one of which seems certain to irritate Washington.

The clear message is that once the US election is out of the way, the new Administration cannot expect to set the agenda for international policy-making on its own. The world's largest creditor nation will demand an audience for its ideas. If he is still there in January Mr Brady will have a lot to learn.

Developing countries warned on debts to IMF

By David Marsh in West Berlin

A WARNING for developing countries which fall to repay debts to the International Monetary Fund was made yesterday by Mr Kjell-Olaf Feldt, the Swedish Finance Minister. He said such arrears showed "disquieting signs" of a change of attitude towards the Fund by some member countries.

Mr Feldt, who is current chairman of the IMF and World Bank boards, stressed the need for strengthening the resources of both the Fund and the World Bank to cope with greater calls on their operations in coming years.

He bracketed his remarks with a call for the Bretton Woods institutions to be

assured of the complete backing of their members. "Outgoing support is particularly important in times of tensions in the international economy," he said at the opening of yesterday's discussions.

Fund officials say about a dozen developing countries owe arrears to the IMF totalling around \$2.5bn. The funds

are outstanding in spite of these borrowers' ability to repay the debts contracted under IMF programmes.

Mr Feldt said he strongly disagreed with the view gaining ground among some debtors as well as creditors that the IMF and the World Bank were comparable with other financial institutions. In fact,

they always had to be treated as preferred creditors. Otherwise, their central roles could not be maintained.

Mr Feldt warned against temptations to extend loans to fragile developing countries without clear-cut economic conditions attached. There could be no compromise with the fundamental principle that

economic adjustment programmes must lead to balance of payments viability of the borrower. Weak or unclear commitments were more of a hindrance than a help to the borrowing country.

The Minister also underlined the Fund's responsibility in surveillance of national economic policies.

Catcalls greet bankers

DEMONSTRATORS continued organised protests yesterday against the IMF-World Bank meeting after a night of ugly clashes with the police. Leslie Collett writes from Berlin. Nearly 50 demonstrators entered Tegel airport terminal yesterday morning for what was billed as a "welcoming ceremony" with catcalls and stink bombs for bankers. Four people were taken into custody and 160 others stopped by the police on their way to the airport. Trouble began on Monday

evening when nearly 1,000 young people gathered for unauthorised demonstrations at several spots in mid-West Berlin and were dispersed by at least as many baton-wielding policemen.

The most serious clash took place near the Opera House where the police were massed to protect officials and bankers in the city for the meetings.

Nearly 5,000 West Berlin policemen and 3,700 reinforcements from West Germany have been mobilised.

Further 'greening' of the Bretton Woods institutions

ENVIRONMENTAL politics this week has reached the centre stage of international finance. It may come as scant consolation to the demonstrators who have been milling around Berlin castigating the IMF and World Bank for rubbing salt into the Third World. But in line with the growing attention given to global ecological issues, the conference has seen a further step towards the "greening" of the Bretton Woods institutions.

The West German and Canadian governments in official speeches have spearheaded the move towards increasing the attention to environmental protection in lending to developing countries. Mr Michael Wilson, the Canadian Finance Minister, spoke yesterday of a growing realisation among industrial countries of the link between poverty and environmental damage in the Third World.

"If you have people who are hungry, they are going to do things for survival. They are not going to care about the influence on the environment," he said.

Mr Kenneth Piddington, the director of the World Bank's newly created Environment Department, admits that there is clear evidence that in the past the Bank engaged in projects where environmental considerations were not dealt with adequately. The creation of the department last year, with a basic staff of 34 complemented by regional employees and consultants, was a direct response to criticism of the Bank's lack of ecological sensitivity.

The World Bank has come under fire for backing projects ranging from the Brazilian Carajas iron ore project to dam programmes in India and pesticide purchases in Africa which, in various ways have despoiled natural resources. However, the shift is also encouraged by a changing international context in development. The protection of the environment is slowly taking its place, alongside the other "infrastructure" aims of improving health and education, as a tenet of the World Bank.

The Bank is also trying to move environmental consciousness "upstream" into borrowing countries' planning

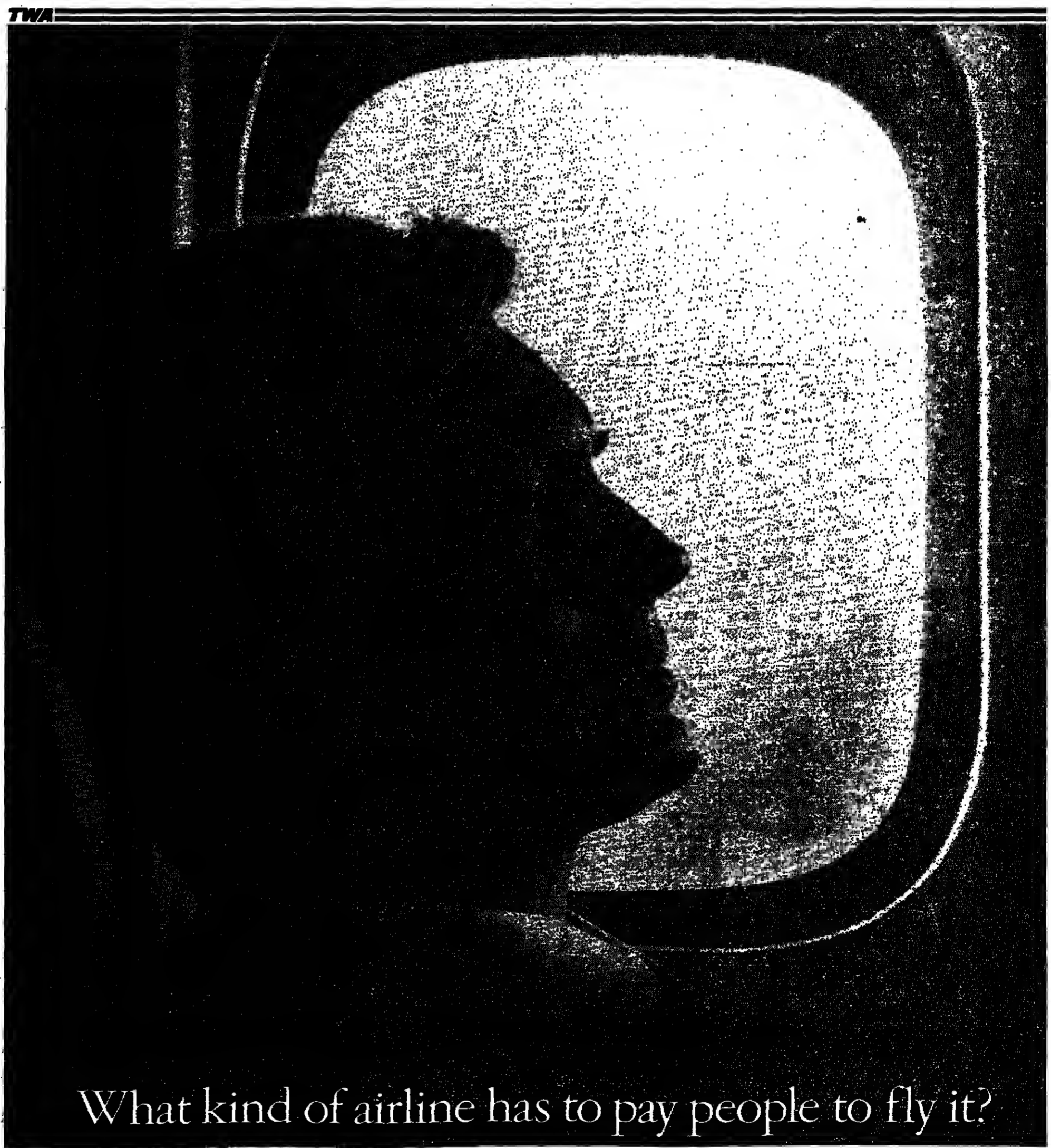
procedures. This would allow ecological criteria to be built in at an early stage into development of countries' water resources or agro-cultural programmes - avoiding far-reaching mistakes which are either irreversible or can be righted only at enormous cost.

The Bank already has an insight into these costs. It is ploughing money into developing world ventures aimed at alleviating some of the appalling ecological consequences of industrialisation.

Chief of these are air and water pollution, especially in the new urban centres. The fresh interest in environmental problems in the South is partly prompted by guilty consciences in the wealthy industrialised countries of the North.

But two other underlying points are probably more significant. The first one has less to do with morality than with self-interest. A spate of environmental accidents and problems during the past few years, from the Chernobyl nuclear catastrophe to this summer's international toxic waste scandal, has underlined that consequences of ecological damage cross national boundaries.

Second, West Germany and Scandinavia have shown that a rigorous approach on the environment can be consistent with - and indeed promote - economic efficiency. This view is gaining ground, but is still not widespread. Mr Piddington says that the business community often takes the fatalistic view in relation to the Third World that ecological damage goes hand in hand with development. "There is an oversimplified approach that you can't make an omelette without breaking eggs," he says. "In fact, there are many cases where you can produce solutions which are optimal economically and environmentally."



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AMERICAN NEWS

US poised for big reform of welfare legislation

By Stewart Fleming in Washington

LEADERS of Congress and the White House have agreed on far-reaching reform of the US welfare system. A new law would require those on welfare to work and state governments to provide them with education and training.

The bill requires that in return for federal funds, states enroll at least 7 per cent of eligible parents in some form of basic education and training, work experience or job, in 1989, with the figure rising to 25 per cent by 1995.

In addition, states will have to provide benefits to two-parent families on welfare for at least six months of the year, something only half the states do now. But one of the two parents will have to do community service for at least 16 hours a week. This requirement would apply to 40 per cent of the families in 1994 and 75 per cent by 1997. The provision was denounced as "slave-labour" but included in the insistence of the White House which was ideologically committed to a welfare provision.

The bill also breaks new ground by insisting that states withhold child support payments from the wages of absent fathers, that beneficiaries who leave welfare rolls to work should continue to qualify for federal medical and day care benefits for a full year. Lack of health insurance cover is a disincentive for many on welfare to take a job

for it can mean that they end up worse off.

In addition former beneficiaries who quit their jobs and rejoin welfare rolls will be able to resume health and day care benefits, a provision conservatives had resisted arguing that the provision of such benefits provided a disincentive to stick with a job.

But the long-term impact of the reforms remain in doubt.

Ms Isabel Sawhill of the Urban Institute says the reform bill, which aims to move the able-bodied poor away from welfare dependency towards self-sufficiency, is based on the right principles. It represents a 180 degree turn from the principle underlying the existing system, to provide the poor with a minimum income level.

But, Ms Sawhill says, the funds Congress is planning to provide under the new law, just over \$3bn over five years, is "much too little to solve the problem". Mr Gary Burtless of the Brookings Institution adds that the impact of the reform will depend on the details - whether for example the states, responsible for administering the system at local level, will adopt the reforms enthusiastically or try to evade them and how tough the Federal Government will be in enforcing the new rules.

Welfare goes mostly to single women with children who draw benefits under a pro-

gramme called Aid to Families with Dependent Children (AFDC). AFDC goes to about 5m families and, including children, about 10m individuals.

Welfare benefits vary enormously from state to state and the impact of the reform law will depend on how much moribund states are prepared to spend.

Few are optimistic on this score. States such as Governor Michael Dukakis's Massachusetts, which has been committed to its own comprehensive education and training programme, have found the task of reducing welfare rolls a formidable and expensive task.

In many areas voters are far less willing to see their taxes spent helping people who, many believe, should be helping themselves. The cuts in social programmes under the Reagan Administration have been motivated in part by conservative ideologues who have argued that the welfare system provides disincentives to work.

It is notable that the bill has not resulted from a consensus about how to tackle long term poverty and welfare dependency, but rather from an uneasy compromise between politicians of widely different views.

Without adequate funding and without a political consensus, it is easy to see why many are questioning how much impact the new legislation will have.

Garcia slams on the brakes

Fierce austerity threatens chaos in Peru, reports Robert Graham

THE LOOKS on the faces of people in shops and markets in Lima tell all: sheer incredulity. Brutally steep price rises have converted even the most basic purchase into an agonising sacrifice.

Since the government of President Alan Garcia introduced an austerity package on September 6, the cost of household essentials has almost tripled. One recent opinion poll showed 61 per cent could no longer meet their weekly outgoings. A kilo of rice, one of the staples in the Peruvian diet, has gone up from 25 intis to 60 intis.

"In these circumstances you would expect a rash of spontaneous protests; but people seem too stunned to react," says Mr Enrique Zeller, editor of the weekly magazine, *Caracas*. Looting of stores has occurred both in Lima and in provincial towns, but the scale of violence has been less than might have been expected from the explosive potential in Peru today.

Peru is moving into perilously uncharted waters. President Garcia is trying to control an inflationary spiral and stem the tide of recession when the country's reserves are exhausted and when its relations with the international financial community are at an all time low. Arrears to the International Monetary Fund stand at \$560m, the World Bank is owed \$250m, while total unpaid foreign debts will reach \$6bn at year-end, half the country's total foreign debt when President Garcia took office in July 1985.

The situation is compounded by the unstable and increasingly depressive personality of a president who has seen a vertiginous decline in his popularity and credibility. This month's economic package, the third adjustment this year, is the complete antithesis of everything that "Alan" has stood for. Until now he has presented himself as a radical nationalist championing the poor and the underprivileged. His popularity was based on conceding higher wages, increased subsidies and stimulating a domestic boom through non-payment of foreign debts. The new austerity heralds sharp recession with unemployment, cuts in subsidies and a reduction in purchasing power which will probably wipe out the gains in growth achieved under his presidency.

President Garcia cannot deflect blame. Lima is rife with rumours of his threats to



resign and of a military intervention. Such rumours are symptomatic of President Garcia's isolation, and of the military's frustration at seeing the country slide towards poverty and ungovernability.

In the wake of the austerity package, Mr Daniel Carbonetto, his closest and most influential advisor, resigned. Mr Carbonetto, an Argentine citizen who has been running the President's powerful kitchen cabinet, was forced out by a combination of pressure from within the ruling Apra party and from the military who regarded him as exercising undue influence.

The military and elements within Apra, headed by Mr Armando Villanueva, a veteran party politician with long-standing links to Mr Garcia's family, has begun to inject a note of pragmatism. The military meanwhile has warned Apra to heal sharp internal divisions which have been playing into the hands of the communist-backed opposition coalition, Izquierda Unida.

With Peru now facing serious recession (some suggest an 8-10 per cent fall in GDP within the next nine months) fears for social unrest are well-founded. Increased poverty, even without political instability, provides a fertile breeding ground for the fanatical Maoist guerrilla movement, Sendero Luminoso (Shining Path). The latter has been steadily extending its influence from the remote Andean uplands across the country and to Lima, where over 40 per cent of the population now live. Despite successes by the security forces, Sendero has penetrated student organisations, the police and the shanty towns.

"We are looking over the edge into the abyss and no one likes what they see," commented a leading businessman. Precisely because the future of democracy is at stake and the

economy is so debilitated, there is a sense among businessmen, politicians, and even the military, of rallying to avoid the worst. The military, according to insiders, recognises that overt intervention could create more problems than it purported to solve.

The basic aim behind the austerity package is sound - to reduce the fiscal deficit (over 10 per cent excluding debt arrears), boost exports and curb inflation, running in August at 23 per cent a month. However, the details look as though they have been worked out on the back of an envelope. So many have deserted the economic team that no matter how well intentioned Mr Abel Salinas, the new finance minister, might be, he lacks the experience and has little back-up.

Some of the worst distortions in the exchange rate that encouraged corruption and contraband have been removed. However, the official rate of 250 intis to the dollar is way out of line with the street rate of 380-400. On policy itself, after less than two weeks, the government has backtracked over prices. It has lifted the 120-day price freeze, since this merely encourages companies to hoard up prices as much as possible in advance of the freeze.

Within the next month the impact of higher prices, more expensive credit, an inadequate exchange policy and falling demand will seriously hit company cash flows. Demand has already fallen over 40 per cent since the package was introduced. This might put the trade balance into marginal surplus but it is hard to see exports picking up unless business confidence improves and investment funds can be found from somewhere.

President Garcia alienated local business last year by his bungled handling of the nationalisation of the banks. Foreign investors for their part have the example of Royal Dutch Shell as a warning. Talks were broken off at the end of August on the \$1.3bn development of a rich gas field. The Shell project, the largest foreign investment in prospect, is now in doubt.

Business confidence is only likely to be restored when Peru begins to mend its fences with the international financial community. Despite sending Mr Salinas to the IMF meeting in Berlin, President Garcia remains emotionally opposed to dealing with the Fund, which he has cast as the Great Satan. Circumstances may force him to change his mind.

Moscow urges UN role on the environment

By Our UN Correspondent

Mr Eduard Shevardnadze, the Soviet Foreign Minister, yesterday proposed a broader role for the United Nations in dealing with environmental issues.

Mr Shevardnadze also proposed that the Security Council should hold foreign ministers' meetings and offered Moscow as a site. The 15-nation council could also meet in the capitals of the permanent members - Washington, Paris, London and Peking - he said in an address to the UN General Assembly, amplifying Mr Mikhail Gorbachev's strong support for the United Nations in an article in the Soviet press a year ago.

Mr Shevardnadze said the US and other countries should abolish some of their planned and continuing military programmes in order to release funds to establish an international regime of environmental security to meet the threat of global catastrophes.

Mr Shevardnadze said the stark reality of the world was "a second front fast approaching and gaining an urgency equal to that of the nuclear and space threat".

For the first time, he said, humanity clearly realised that, in the absence of global control, peaceful constructive activity was turning into a "global aggression against the very foundations of life on earth".

Security based primarily on military means of defence was now totally obsolete and must be urgently revised since the biosphere recognised no division into blocs, alliances or systems. All shared the same climatic system and no one was in a position to build his own isolated and independent line of environmental defence.

All the environmental disasters of the current year have placed in the forefront the task of pooling and co-ordinating efforts in developing a global strategy for the rational management of the environment." Mr Shevardnadze said in what was thought to be the first major Soviet statement at the UN on a question that is commanding increasing concern and has become an election issue in the US.

Mr Shevardnadze also charged that there had been "non-stop" violations of the Afghanistan accords since Soviet troops began to withdraw and he proposed that the permanent members meet under the auspices of Mr Javier Perez de Cuellar, the secretary general, to discuss compliance with the April agreements that were concluded through UN mediation.

Polls show Pinochet losing vote

By Barbara Durr in Santiago

OPINION polls in Chile show General Augusto Pinochet trailing badly in the run up to next month's plebiscite on whether to allow him eight more years of office.

A national poll conducted between September 9 and 17 by the Centre of Contemporary Reality Studies, found 47 per cent intended to vote "No" against President Pinochet on October 5th, and only 19.6 would vote "Yes". Mr Carlos Huneeus of the Centre said the poll reflected a loss of fear by

voters and a growing confidence in an opposition victory.

Important sectors of the Armed Forces are thought not to be unhappy with the trend and are resisting pressure to rig the vote. They consider the General a liability to order and stability in Chile given the strength of the opposition.

These sectors fear that the economic successes of the regime would be jeopardised by the social upheaval that a Pinochet victory could cause. They would prefer a smoother

transition to a more democratic form of government with conservative civilians, which would preserve their power behind the scenes.

Opposition leaders say the Armed Forces will respect a "No" victory. They also assert that widespread fraud by the Government would be difficult because of their poll-watching and international scrutiny. But there remain fears that intimidation of voters, particularly in rural areas, could make some differences in the tally.

Peru seeks better relations with creditors

By Stephen Fidler in West Berlin

MR Abel Salinas, the Peruvian Finance Minister, is scheduled to meet Mr Michel Camdessus, managing director of the International Monetary Fund, in West Berlin today as Peru embarks on a campaign to improve its ties with international financial institutions.

Relations between the IMF and Peru have been at a low ebb since Mr Alan Garcia took over as President in 1985. Peru owes more than \$500m in arrears to the IMF, \$374m to the World Bank and still more to commercial bank creditors.

This attempt to improve relations with creditors will be seen as reflecting the failure of a confrontational approach to

the debt crisis. It follows the return of Brazil to the international fold earlier this year after a debt moratorium declared in February 1987.

Peru has made no payments to the IMF since 1986, when only a token payment was made. Apart from Mr Salinas's meetings with IMF and Bank officials, in which he is explaining the country's economic austerity package launched early this month, he is meeting commercial banks, which are led by Citibank as head of the country's bank advisory committee.

The task of Mr Salinas, only a month into his term of office, is indeed large. With Peru's repayment record, the inter-

national institutions cannot lend new funds and foreign commercial banks have withdrawn lines of credit. He must also convince Mr Garcia, who is anti-IMF rhetoric has been among the most vocal of all Latin American leaders, that he can achieve rapprochement with the international financial community without making a public climbdown.

Mr Camdessus this week announced the appointment of a special adviser, Mr Arjan Sengupta of India, to help him in negotiations on initiatives to dig Peru out of arrears. One potential solution is for groups of "friendly countries" to provide finance for countries in arrears.

The foreign ministers of Iran and Iraq will meet in New York in direct face-to-face talks on Saturday in an effort to restart the stalled United Nations-mediated peace process, a spokesman for the UN said yesterday.

"On 1 October the secretary-general and his personal representative will meet jointly with the two foreign ministers to pursue the talks aimed at achieving the implementation of Resolution 598 in all its aspects," a spokesman for Mr Perez de Cuellar said.

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Panama accuses US over 'plot'

Panamanian opposition activists arrested last week were involved in a US-sponsored plan to overthrow Gen Manuel Antonio Noriega, Panama's Defence Forces said yesterday, AP reports from Panama City.

Colonel Guillermo Wong, head of the Defence Forces' G-2 intelligence unit, on Monday showed a news conference that security agents discovered a document in the course of the arrests which he claimed was by US officials and proved US involvement in efforts to oust Gen Noriega.

The US embassy dismissed the allegation and said it was designed "to divert attention from Panama's political problems."

Caught in crossfire
US military advisers fired on rebels in El Salvador two weeks ago when the Americans were caught in crossfire between rebels and Salvadoran government troops, a spokeswoman for the US Army said yesterday, Reuters reports from Washington.

It was the first time that American advisers, officially called trainers, are known to have fired on rebels in this eight years of civil war in the country.

Latin America debt
In a report yesterday, "Latin America move on debt", it was stated that ministers from Argentina, Brazil, Venezuela and Colombia met to discuss a plan to reduce the debts owed by countries in the region to each other. The report should have referred to ministers from Argentina, Brazil, Venezuela and Mexico.

Argentine industrialists in fight to keep import curbs

By Gary Mead in Buenos Aires

LEADERS of Argentine industry have condemned the Government's plan to remove import duties on more than 2,000 products, claiming they need protection from foreign competition.

One of the conditions of Argentina's recent agreement with the World Bank for a \$1.3bn loan is the removal of import barriers. Since 1982 Argentina has operated a list (called Anexo II) of almost 4,000 goods requiring authorisation before they can be imported. Local industry has had sufficient lobbying power to exclude virtually any of the goods on the list.

In August, when the Government launched new economic measures to control inflation and stabilise the economy, it

also promised to slash import barriers by halving the list of products from Anexo II and cutting duties on products remaining on the list. Originally that move was scheduled for the end of September but under pressure from Argentine manufacturers it has been postponed a month.

Two leading industrial organisations, the General Economic Confederation (CGE) and the General Industrial Confederation (CGI) have now called on President Raul Alfonsín to grant exceptions, which in effect would continue to bar as yet unspecified industrial products from easily entering the country. Mr Juan Ciminnari, Foreign Trade and Industry Secretary, said their suggestions would be noted.

Alfonsin comes under attack from Peronist

By Gary Mead

MR CARLOS MENEM, Peronist Party presidential candidate, has criticised President Raul Alfonsín for having publicly condemned Peronism as "corporatist" and a threat to Argentina's democracy.

Mr Menem said he found it "painful" that the "President of all the Argentines has changed into the campaign chief for one of the parties" involved in next May's presidential election.

Mr Menem, governor of La Rioja province, accused the Government of having planned a riot in Buenos Aires on September 9 and suggested that Argentine embassies abroad had received doctored video tapes of the incidents, as part of an anti-Peronist smear campaign.

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Moscow urges UN role on the environment

By Peter J. Courtney
Moscow has urged the United Nations to play a more active role in addressing environmental problems, a senior Soviet official said here today.

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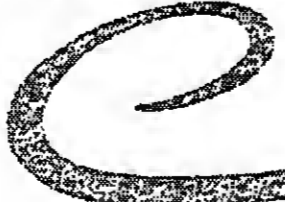
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WORLD TRADE NEWS

Italy to back Venezuela on aluminium project

By John Wyles in Rome

ITALIPIANTI, Italy's state-owned industrial plant builder, is to play a key role as both investor and lead contractor in an \$870m project to create a primary aluminium plant in Venezuela.

The project, announced yesterday, is likely to be followed by other collaborations between the Italian and Venezuelan public sectors as part of a determined Italian search for new commercial links with Latin America. The financing arrangements include the first ever debt-equity swap to be organised by an Italian state company, although similar deals are being examined with Argentina.

The plant is to be built within three and a half years at Ciudad Guayana, an area in Bolivar state earmarked for

major industrial development. Construction responsibilities and ownership will belong to Aluyana, a joint venture in which 51 per cent of capital will be owned by Venezuelan public and private interests and 49 per cent by Italmipianti, a subsidiary of the IRI holding group, and Technint, the Italian multinational construction company. Mr Winston Bereciartu, president of Aluyana, said yesterday that current shareholding balances would probably change with the arrival of additional Venezuelan and foreign investors.

The first phase, to be completed by 1992, aims at 195,000 tonnes of primary aluminium producing capacity which will be fed by locally produced bauxite. Initially 60 per cent of the output will be primary

ingots, 20 per cent as rolling slabs and 20 per cent as extrusion billets.

Ultimately, this should be doubled as part of a national Venezuelan plan to turn out 2m tonnes a year of primary aluminium by the year 2000. Eighty per cent of production from the plant will be aimed at European markets, with Italmipianti's subsidiary, Sirco, taking a leading marketing role.

Mr Raffaele Picella, the Italmipianti president, said yesterday that financing arrangements were "complicated" but that they broadly divided into one-third of the costs being met by risk capital by banks and private and public investors, one-third by export and commercial credits and one-third by debt-equity swaps.

Japan in final bid to sell trains to Spain

By Peter Bruce in Madrid

JAPAN yesterday launched a final, urgent attempt to persuade the Spanish Government to accept its cut price offer for up to 30 high speed Bullet trains in the face of intense French and West German competition.

Madrid is due to decide next month on two prestige contracts, each worth about Pta 35bn (\$290m), to build high speed trains and some 75 high-powered locomotives to improve rail services.

The race to supply the high speed trains is by far the most intense of the two with a consortium led by Alsthom Atlantique of France apparently emerging as a favourite.

Renfe, the Spanish state railway, is known to favour the French bid. There is also political pressure on the Government to keep the contract European.

But Mr Ryuzo Nakamoto, president of Mitsubishi Espana, appealed yesterday to the Government to award the contract on technical grounds.

BRITAIN TO SUPPLY WEAPONS IN FIVE-YEAR AGREEMENT UK, Malaysia sign £1bn arms deal

By David White, Defence Correspondent, and Robin Pauley, Asst Editor

BRITAIN is to supply Malaysia with fighter aircraft, air defence systems and other military equipment worth about \$1bn (£650m) under an agreement signed yesterday by Mrs Margaret Thatcher, Britain's Prime Minister and Dr Mahathir Mohamad, Malaysia's Prime Minister.

Senior Malaysian sources said delivery would stretch over five years and might be followed by further purchases. An official statement emphasised the agreement aimed to promote long-term co-operation and included important transfers of technology to Malaysian industry.

It is understood that 12 Tornado ground attack aircraft, surveillance radars, air-defence missiles, howitzers, light guns and a refurbished submarine, as well as key training provisions for Malaysian military personnel will be provided.

The agreement marks an improvement in Anglo-Malay relations at a time when Dr Mahathir is under strong domestic and international pressure over increasingly authoritarian policies.

The personal rapport

between Mrs Thatcher and Dr Mahathir has improved steadily since the low point in October 1981 when the Malaysian Prime Minister urged a "Buy British Last" policy.

His attitude was derived partly because of the generally "patronising and insensitive" attitude of the British towards Malaysia, but mainly in retaliation for a sharp increase in fees for overseas students studying in Britain. Mrs Thatcher backed down and is now reaping the benefit.

Dr Mahathir has been trying to secure increased flights between London and Kuala Lumpur for Malaysian Airline System and at one point it was feared that British intrusions could jeopardise the arms deal.

No progress has been made on the issue but Dr Mahathir recently made clear that although he would continue to press the issue it was not important enough to deprive his country of the weapons systems it wanted and needed.

The Malaysian officials said payment would be made partly in oil, natural gas and other products.

Detailed contracts under the government-to-government agreement, under negotiation for many months, have still to be signed.

The deal means the UK has effectively ousted the US as a main supplier to Malaysia's air force. The country's fighter squadrons are currently US equipped, with second-hand A-4 Skyhawks and with F-5 Tigers. These are due to be upgraded by British companies under the new deal.

The US recently gave clearance for General Dynamics to negotiate the sale of F-16 fighters to Malaysia, but the Malaysian officials said no further contracts were foreseen for the same kinds of weapons. The deal also represents a blow for French commercial aspirations.

The direct involvement of Mrs Thatcher in yesterday's memorandum of understanding is a contrast with earlier agreements such as the one with Saudi Arabia, signed at defence minister level - is understood to have been at Dr Mahathir's insistence.

The Tornado purchase seen as a prestige booster for

Malaysia rather than as a counter to any perceived threat from other countries in the region. The officials said they hoped the deal would lead to increased British investment.

Malaysia is the first client for the Tornado excepting the three countries involved in making the aircraft - the UK, West Germany and Italy - and two Middle East states. The high-performance fighter was at the centre of the recent \$10bn UK-Saudi Arabian defence agreement and a further eight have since been sold to Jordan.

British Aerospace, the UK Tornado partner, will also supply the Malaysians with Rapier surface-to-air missiles, and Short Brothers of Belfast is to provide portable Javelin missiles. Marconi Radar Systems, part of the GEC group, will supply two Martello three-dimensional air-defence radars, following a similar deal with Oman.

The deal is also expected to include about 30 FH-70 155mm towed howitzers made by Vickers Shipbuilding and Engineering under a UK-West German-Italian joint programme.

Britain backs Nissan bid to export UK-built cars to France

By Kevin Done, Motor Industry Correspondent, in Paris

THE UK GOVERNMENT has agreed to back Nissan Motor of Japan in its bid to export cars from its UK assembly plant to France.

Nissan had planned to make France and Italy its first targets in continental Europe for sales from its Sunderland assembly plant in north-east England. But the French Government is seeking to block the cars on the grounds that they have less than 80 per cent local European Community content.

Mr Yutaka Kume, Nissan Motor president, said last night at the Paris Motor Show that the company had called on the UK Government to hold talks with France which could clear the way for it to export from the UK.

Lord Young, UK Secretary of State for Trade and Industry, is due to be the chief guest at celebrations planned by Nissan for Friday to mark the first production at Sunderland of left-hand drive cars for export to continental Europe.

Mr Yoshikazu Kawana, Nissan board member and group director for Nissan sales in Europe, said last night, "We are leaving this issue to the British Government. They

have held talks but we do not know what the French response is."

"We were told that if we achieved 60 per cent local content then the cars would be British-made. Then it was supposed to be OK."

Nissan's conflict with Paris and the involvement of the British Government comes amid growing concern among European car makers about the future pattern of Japanese car sales in West Europe with the planned creation of a single market from 1993.

France has restricted direct Japanese imports to only 3 per cent of the French car market, but Nissan maintains that this quota cannot apply to its UK-built cars.

Under its original deal with the British Government it was agreed that the cars would be considered as British production when they reached 60 per cent local content, a level achieved early this year.

Mr Kume said last night that "the local content ratio at our UK plant is over 70 per cent and we are intent on raising it still further."

The French Government is seeking to block the cars on

the grounds that they do not have 80 per cent local content. Nissan hopes to reach this level by 1990.

Nissan officials maintained last night that the French Government had no legal foundation for blocking the cars, but accepted that Paris might use bureaucratic means to keep the UK-built products out of the French market.

Present European Community rules only state that to qualify as EC product, "the last substantial manufacturing operation" must be performed in the EC.

Nissan is planning to make its first shipments to continental Europe next month with around 10,000 units earmarked for export this year. It is understood that Nissan was planning to export 5-7,000 cars a year to France from the UK.

The company is also braced for opposition from the Italian Government to its plans to export around 3,000 UK-built cars to Italy.

For the moment it has revised its UK export plans and is targeting markets in West Germany, Switzerland, the Netherlands, Belgium and Scandinavia.

CoCom initiative on China

By Ian Davidson in Paris

THE gradual liberalisation of Western trade with China is taking a routine step forward this week at a meeting of the special China Group of CoCom, the Co-ordinating Committee for Multilateral Export Controls which deals with trade with Communist countries.

But Western sources expect that the process will be given substantially more political impetus next month at a meeting of senior officials in the executive committee of CoCom, which includes Japan and all Nato countries except Iceland.

The China Group was set up three years ago to negotiate a relative relaxation of the restrictions on Western exports to China, which was seen as a strategically less threatening power than the Soviet Union, and which had declared that it would not re-export advanced technology to the Soviet Union.

Military equipment remains restricted for export but the control procedures for sales of

Iran and China have agreed to boost total trade exchanges by \$100m next year to \$600m, according to a report yesterday by the official Islamic Republic News Agency, agencies report.

China is also reported to be ready to co-operate in Iran's post-war reconstruction.

IRNA confirmed Chinese reports that the nations had agreed to establish formal diplomatic missions. A 12-man Iranian delegation has recently returned from talks in Peking. IRNA said trade talks focused on building two power stations in Iran's Kerman and Gilan provinces.

civilian equipment are progressively being liberalised, according to the requests of individual member states. Where a category of equipment is liberalised for sale to China, it may remain subject to national con-

trols but be freed from the hurdle of obligatory consultation with the rest of CoCom, or it may even be freed from any licensing procedure altogether.

At this week's meeting the members of the China Group are reported to be discussing, on a case-by-case basis, the liberalisation of telecommunications equipment, switching equipment, telephones and chemicals. A meeting in July is reported to have eased restrictions on computers.

Last year there was a hiatus in the process of liberalisation because of US irritation with China over its support for Iran in the Gulf war through the sale of Silk worm missiles. The US has eased its attitude to trade with China since the ceasefire in the Gulf and a visit to Peking by Mr Frank Carlucci, US Defence Secretary, largely in response to the urging of the countries of western Europe which are keen for a faster rate of liberalisation.

Moscow awards N-safety deal to W German group

By David Goodhart in Bonn

KWU, West German nuclear power plant building subsidiary of Siemens, has won an important order from the Soviet Union to provide a safety report on its latest batch of 1,000 megawatt pressurised water reactors.

It is believed to be the first time a Western company has won an order from the Soviet Ministry of Atomic Energy.

Although the order is not

commercially significant, and is in any case shared with the German nuclear safety body GRS, the deal is considered a major breakthrough by Siemens executives.

KWU has been talking to the Soviet Union for several years about various deals and having finally clinched an order, the company is now optimistic it will build up a healthy flow of business, including the sale of hardware.

Ericsson wins Hungarian order

By Sara Webb in Stockholm

ERICSSON, the Swedish telecommunications group, has won a breakthrough order from the Hungarian post and telecommunications network for its digital telephone exchange.

It is the first time Ericsson has supplied an Eastern bloc

country with its high-tech AXE system.

The order, which is worth SKr47m (\$7.2m), is for an international telephone exchange for Budapest.

Ericsson hopes to win further orders from Hungary for the digital AXE.

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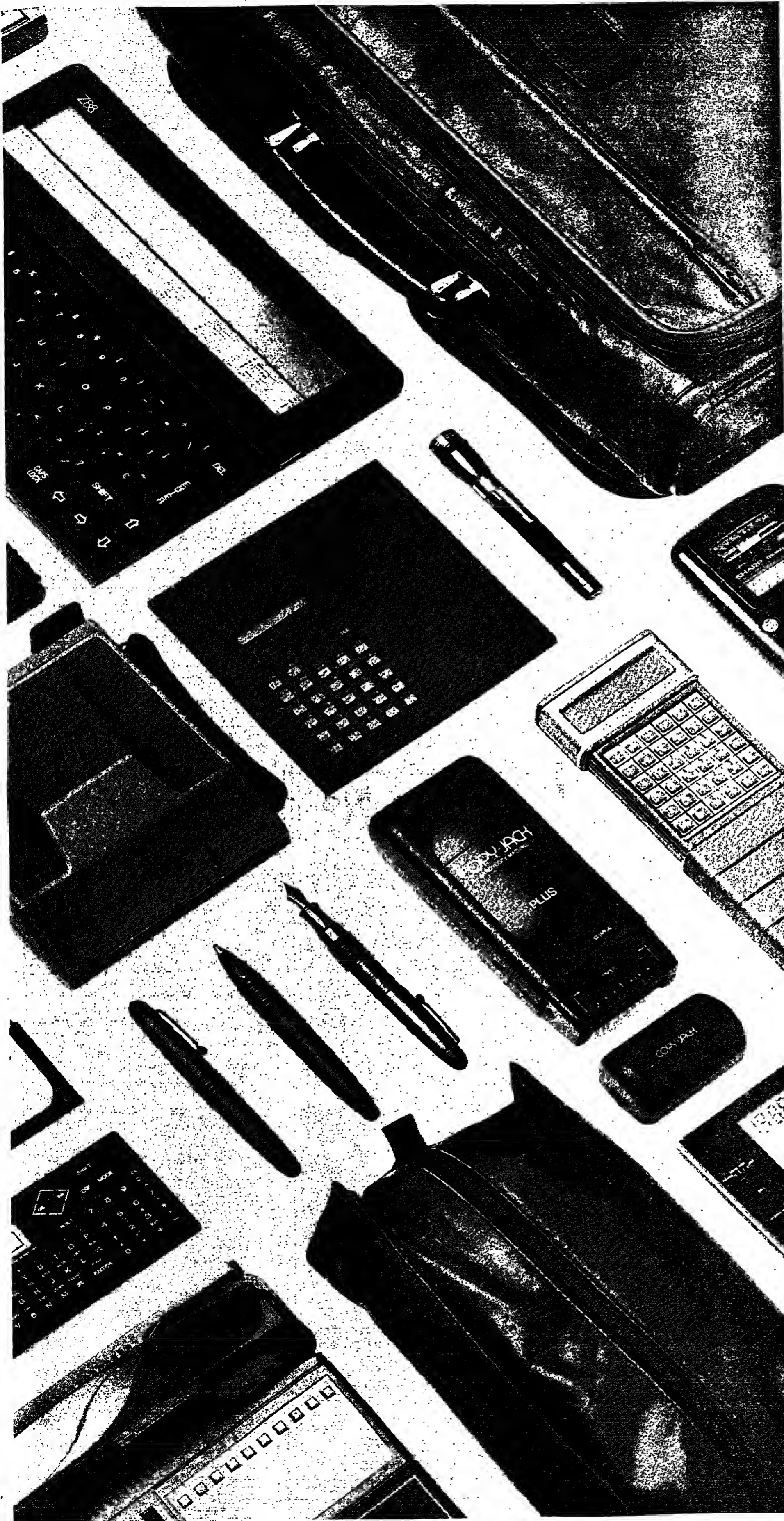
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UK NEWS

Chancellor hints that Treasury is satisfied with present level of interest rates

Financial markets react positively to trade deficit of £1.3bn

By Simon Holberton in London and Philip Stephens in Berlin

BRITAIN recorded a £1.3bn trade deficit in August, the second worst on record, but an improvement on July's record of £2.2bn, according to official figures yesterday.

UK financial markets were relieved that the deficit was less than the £1.4bn expected and reacted positively.

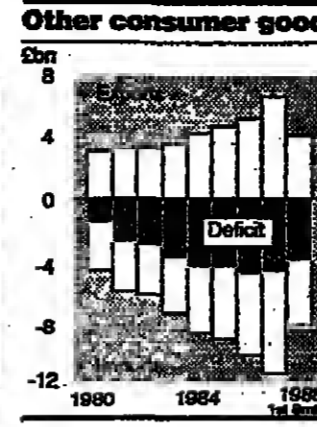
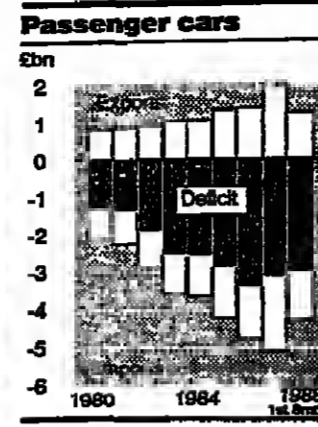
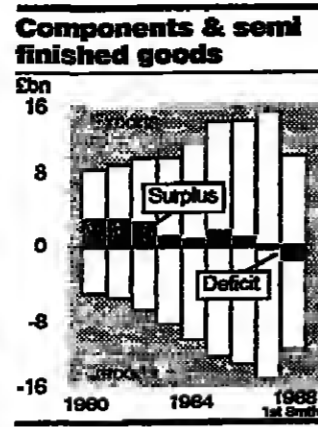
The pound strengthened, share prices rose, and interest rates in the professional short- and long-term money markets fell, despite analysts' comments that the figures did not portend an improvement in Britain's trade.

Mr Nigel Lawson, the Chancellor of the Exchequer, delivered a low-key response. But he hinted that, for the time being at least, the Treasury was content with the present level of interest rates.

In a brief statement released in Berlin, where he is attending the annual meeting of the International Monetary Fund, he said that it was wrong to put too much weight on one month's figures.

The Chancellor yesterday restated the official line on the "cause" of Britain's deteriorating trade performance. He said that domestic demand, consisting mainly of personal consumption and investment, was growing too fast and sucking in a high level of imports.

He believes that Britain has a problem with imports rather than with its exports. According to this view, the trade deficit is self-correcting: higher interest rates will eventually arrest the growth in consumption, which in turn will lead to a fall in imports.



The fall of around £900m, which mostly reversed the surge in imports seen in July, was spread across all classes of goods, including cars, capital goods, consumer and intermediate goods.

Exports showed no growth on the month in value terms, and actually fell in volume terms.

There was a small recovery in trade and oil; the oil surplus amounted to £140m against £55m in July when the effects of the disaster on the Piper Alpha North Sea oil platform were most forcefully felt.

Exports in the three months to August, compared with a year earlier, were 5% per cent higher in volume terms. Against the level prevailing in

the last quarter of 1987, however, exports were only 3 per cent up, suggesting that the rate of growth of shipments has slowed.

Imports in the three months to August, by contrast, were 15 per cent higher than a year earlier and 11 1/2 per cent higher than the fourth quarter of 1987.

Mr Lawson said: "The clear picture which emerges from the trade figures over the last few months is one where exports are continuing to perform well, but imports have risen sharply as a result of the strength of domestic demand," he said.

Referring to successive rises in base interest rates in recent months from 7% to 12 per cent the Chancellor added: "We

took the appropriate action in response to this during the summer by tightening monetary conditions. The effects of this will inevitably take some time to come through."

A senior Treasury spokesman in Berlin said that the figures confirmed that the strong growth in demand has sucked in imports during the last few months, but pointed out that exports remained strong.

Even though imports fell back in August relative to July, last month's deficit was still the second-largest on record.

The spokesman said that the deficit in August had not added any new evidence to change the Government's view of developments in the econ-

omy. The figures did not change the view of most independent economists either. The fall in imports was not taken as a sign of a moderation in the growth in domestic demand, but as a reversion to the high levels of imports seen in the figures since April, when imports first rose above £2bn.

Mr Gavyn Davies, chief UK economist at Goldman Sachs, the US securities house, said: "The underlying trend is worsening, the big question is how long it continues to do so."

Financial markets thought otherwise. The FT-SE 100 Share Index closed 15.3 up at 1,208 and the FT Ordinary Share Index closed 12.6 up at 1,459.1. Turnover, however, was thin. Prices on long-dated gilts rose by around 1/4 a point.

The pound was also firmer. It closed at DM2.1550 against DM3.1975 on Monday and at \$1.6785 compared with \$1.6670. The Bank of England's trade-weighted sterling index closed 0.4 up at 75.6.

Lawson tempers official relief with longer view

Simon Holberton assesses the figures

THE TREASURY and the Bank of England yesterday heaved a faint sigh of relief over the UK's August trade figures.

The published figures, with a current account deficit of £1.3bn, are better than the consensus estimate of economic analysts, who had expected a deficit of about £1.4bn, and are an apparently vast improvement on July's current account deficit of £2.2bn.

The vital factor for the Government is that the pound held its value in the foreign exchange markets. This, for the time being at least, has forestalled the need for another rise in interest rates to defend the currency.

Financial markets assessed the figures by letting short-term interest rates in the money market fall and the markets are now not even hinting at a possible further rise in official and bank interest rates.

The figures cannot, however, be considered good. They are simply better than expected and may indicate a reversion to the past trend, which was far from encouraging.

In Berlin, Mr Nigel Lawson, the Chancellor of the Exchequer, cautioned those who might be given to optimism about the figures. He said in a statement that not too much weight should be placed on one month's figures; it would take time for higher interest rates to have the desired effect of slowing domestic consumption.

Over the past three months the UK has amassed a current account deficit of £4.5bn, which equates to £15bn at an annual rate. Assuming July's deficit was erratic by £1bn, the annual deficit calculated on the past three months would still come to £14bn.

That means that the UK's current account deficit will equal 3 per cent of gross domestic product - a level which few countries of the UK's size have been able to finance for long.

Domestic producers may also have been diverting potential exports to home markets to take advantage of strong UK demand. When demand in the economy slows, demand for imports could fall and the growth in exports rise.

This could, on the most optimistic view, lead to rapid improvement of the trade deficit. However, some City of London analysts believe that the widening current account defi-

cit reflects British industry's failure to compete as well as excess domestic demand.

The UK has moved from a surplus in trade in manufactured goods of £5.5bn in 1980 to a deficit of £7.5bn at the end of last year. In the first 18 months of this year the deficit in trade in manufactured products was £3.2bn.

Instead of the UK maintaining its share of trade in manufacturing - as the Treasury forecast it would at the time of the March budget - the Ernst & Whinney ITEM Club, which uses the Treasury's model of the UK and world economies, claims that Britain's share has plunged over the past year.

This loss of competitiveness is due to sterling's appreciation, ITEM says.

The Treasury says, however, that there has been a solid response on the supply side of the UK economy in recent years. It says that manufacturing output is up, productivity is high and that exports by manufacturers have been rising strongly. The Treasury says that if the UK had a problem with competitiveness, then exports would be affected and to date they have not been.

The Bank of England also points out that there has been little material change in the competitiveness of UK industry.

After allowing for exchange rate movements, UK relative unit labour costs were 8 per cent higher in the year to the first quarter and 8 per cent higher in the year to the second quarter.

Between the first and second quarters of this year competitiveness weakened by about 8 per cent.

However, the scale of the trade problem is huge and the slowdown in domestic demand which is needed to correct it is similarly large.

Mr Gavyn Davies, chief UK economist with Goldman Sachs, pointed out recently that demand has been growing by about 7 per cent in the past year. Even if demand growth slowed immediately to 3 per cent a year, the current account deficit would stay indefinitely at 3 to 4 per cent of GNP.

A single year of demand growth of minus 1 per cent would get the current account back into balance, but it would take four years to correct the current account if demand rose 2 per cent a year.

	CURRENT ACCOUNT (£bn)				
	Current Balance	Balance	Visible Trade	Invisibles	
			Exports	Imports	
1985	+3.3	-2.3	77.9	80.3	+7.6
1986	-0.2	-8.7	72.7	81.4	+8.5
1987	-2.5	-10.2	73.8	88.6	+7.6
1988					
Qtr 1	-2.9	-4.0	19.0	22.9	+1.1
Qtr 2	-2.9	-4.4	20.2	24.7	+1.5
June	-1.0	-1.7	6.5	8.2	+0.5
July	-2.2	-2.7	6.5	8.4	+0.5
Aug	-1.3	-1.8	6.7	8.5	+0.5

Four-wheel drive vehicle makers face safety tests

UK IMPORTERS and manufacturers of leisure four-wheel drive vehicles last night faced the possibility of a sales and safety crisis for their products.

The Department of Transport made clear yesterday that it has full powers to ban both the sale of any new vehicles, and the use of any similar models already on the UK's roads, if it considers that they are unsafe.

The Department set out its position having temporarily halted safety tests on vehicles after one of them rolled over. In the meantime, it is advising all potential buyers of such vehicles to suspend purchases until tests are completed within a month.



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UK NEWS

Terrorists had 'no chance' to detonate bomb

AN ELECTRONICS expert told the IRA inquest in Gibraltar yesterday that the three terrorists killed by British soldiers had no chance of detonating a bomb from the spot where they were shot.

Dr Michael Scott also accused two key witnesses for the Government of giving misleading and nonsensical information.

The soldiers, belonging to the special operations unit known as the SAS, have claimed that they killed the terrorists because they believed they were about to use a button job radio control switch to trigger an enormous bomb.

Dr Scott was giving evidence on the 18th day of the hearing into the deaths of Mairead Farrell, Danny McCann and Sean Savage.

Earlier he went around Gibraltar testing button job transmitting and receiving equipment from various parts of the Rock.

Dr Scott was called to the witness box to talk about evidence given by an Army explosives expert who appeared earlier.

The doctor said he had degrees in electronic engineering and was a licensed radio ham. He had also familiarised himself with technical aspects of IRA bomb making.

In Gibraltar he tested the radio control device which has been exhibited in court to illustrate the kind of equipment available.

Party President calls for unity at Blackpool conference

SLD 'will elbow Labour aside'

By Tom Lynch

MR Ian Wrigglesworth, president of the Social and Liberal Democrats yesterday set out the ground for his party's attack on the Labour party, giving strong support to Mr Paddy Ashdown's strategy of replacing Labour as the main opposition to the Conservatives.



SLD leader Paddy Ashdown (left) joins hands yesterday with Ian Wrigglesworth, who called for a display of unity and purpose

Mr Wrigglesworth, a former Labour MP, assured delegates in his presidential address to the Blackpool party conference that his former party was vulnerable even in some of its perceived strongholds, such as the north-east of England.

"The Labour Party's time has passed. It is built on foundations of sand and the sand is rapidly running out."

"It is a shell of its former self. We are right to set about elbowing it aside, and in a matter of years I think we can do so."

Mr Wrigglesworth also delivered a strong attack on Dr David Owen, the leader of the Social Democratic Party, which resisted merger with the former Liberal party after the last election. The SLD had inherited liberalism and social democracy, he said.

"The Owenites have no claim whatsoever to the mantle of social democracy in this country."

He accused Dr Owen's supporters of "blatant contempt" for the views of the majority of

SDP members who voted for a merger and added: "The policies the Owenites are now adopting bear very little resemblance to those outlined in the Limehouse Declaration (the SDP's 1981 founding document named after the area of east London in which Dr Owen lives) and the 12 Social Democratic principles upon which the party was launched."

His remarks came on the eve of a well-publicised fringe

meeting at which Mr John Cartwright, the Social Democratic Party president, is expected to put the his party's case for renewed co-operation between the two parties.

Mr Wrigglesworth was given a standing ovation at the end of his speech, in which he issued a call for unity just 24 hours after the bruising debate on whether the party should be referred to as the Democrats or Liberal Democrats.

The party decided after an impassioned debate on Monday to adopt the popular title of Democrats, but allowed that MPs should be free to use the name they preferred locally.

However, 16 of the party's 19 MPs had opposed the move amid arguments that the removal of the word Liberal from the name threatened to eclipse the former party's traditions.

"One name or six names, if we are still at 8 per cent in the polls by the time the general election comes I doubt our ability to hang on to even the seats we hold now, never mind making a massive breakthrough," said the party president.

"It is absolutely vital that through tolerance and understanding we hold our ranks together and display our unity of purpose."

Mr Bernard Ponsorhly, the 24-year-old press officer for the Democrats in Scotland, has been selected to fight the Glasgow Govan by-election for his party, writes Michael Cassell.

The by-election follows the appointment of Mr Bruce Millan, the sitting Labour MP, as a European Commissioner. A date has still to be set.

Labour will be defending a majority of 19,509 from the 1987 election, in which the SDP/Alliance candidate came second with 12 per cent of the vote.

Servants, hippies 'set for comeback by the year 2000'

By John Gapper, Labour Staff

WHAT does the Dual Income, No Kids (dinkie) family give itself in the 1990s when it starts to acquire the kids as well as the wealth? A servant.

The mass return of the domestic servant by the year 2000 is among the predictions made by a group of young management consultants and personnel managers who met earlier this year to map out their vision of the future.

Their views are contained in a report commissioned to mark the 25th anniversary of Hay Management Consultants.

Predicting, in passing, the demise of the International Monetary Fund, the World Bank and the Organisation for Economic Co-operation and Development, the group was most interested in the effects of demographic changes.

It decided that the sharp fall in the number of young people in the workforce would lead to the emergence of the "million dollar mother" surrounded by nannies, child minders, domestic helps and instant catering contractors.

These working mothers would be able to call "high quality, high cost domestics providing status and sophistication to the purchaser."

Another type of "servant" would be "low cost, low quality domestics" - comprising seven employees of Hay Management Consultants and seven managers from British Aerospace, Eurotunnel, Saatchi and Saatchi, and Tesco among others - also predicted the return of the hippie.

It argued that significant numbers of employees might opt out of work before reaching normal retirement age "to do their own thing and maybe shape our individual futures as consciously as some dreamed of doing in their teenage hippie years."

The group earned itself a mild ticking off from its chairman, Professor Charles Healy, of the London Business School, for its attitude to the less privileged in the workforce and the unemployed.

"This group, naturally enough, had a middle-class, professional view of the world. There was no one to argue passionately for the plight of those who would be left behind or left out in the world they envisage," he wrote.

Headlines 2000: The World As We See It. By the Cookham Group. Hay Management Consultants Ltd, 52 Grosvenor Gardens, London SW1W 0AU.

Ulster police amass haul of IRA arms

HARDLY A month passes in Northern Ireland without the security forces uncovering a significant cache of arms and explosives, our Belfast Correspondent writes.

Yesterday's discovery of a terrorist arsenal, "professionally hidden" in the countryside of Co Tyrone, western Ulster, was just the latest in a catalogue of finds made throughout the province this year.

The Royal Ulster Constabulary, the province's police force, said that a number of people were arrested for questioning about the cache, which was discovered during a search yesterday and today near Strabane, near the Irish border.

The haul included more than 1,000lb (454kg) of home-made explosives; a RPG7 rocket launcher; two RPG7 warheads; two AKM assault rifles; a shot gun; a large quantity of ammunition and magazines, detonators, cortex and propellant charges.

While the discoveries undoubtedly blunt the terrorists' capacity to carry out their operations, the scale and variety of weapons found supports the view that both Republican and Loyalist paramilitaries have succeeded in smuggling significant quantities of arms into Ulster.

The fire power of the haul found yesterday could easily have sustained a small war in the coming months.

Statistics produced by the RUC yesterday clearly illustrate the improved fortunes of the security forces in tracking down cargoes of arms which find their way to the province.

Up to last weekend, Ulster police had found 380 firearms this year, compared to 206 in 1987, 174 in 1986, and 175 in 1985. A total of 76,973 rounds of ammunition have been found so far this year, almost four times the quantity recovered last year.

Success in uncovering rockets and mortar bombs, responsible for some of Ulster's most bloody outrages, has also been impressive. Up to last weekend, 44 rocket warheads or mortar bombs had been found, compared to 16 last year, 11 in 1986 and five in 1985.

Despite the improvement, Sir John Hermon, RUC chief constable, has made it clear there

is no room for complacency. He has given a warning that the IRA is intent on initiating a "horrific end" to 1988. Huge quantities of Semtex, the high-powered Czech explosive, have become a feature increasingly of IRA bombing missions in the province.

This has added to fears that Libyan shipments of weapons and explosives were successfully landed in Ireland before the freighter Eksund was captured off the French coast last October. The 150-tonne arms haul found on board included 20 Sam-7 surface-to-air missiles.

The cargoes appear to have been divided and concealed all over Ireland, making the job of the RUC and Garda, the Irish Republic's police force, all the more difficult.

Recent finds also suggest that the threat posed by Loyalist paramilitary organisations is increasing. Earlier this month, police found dozens of home made machine-guns at a Loyalist arms factory in the countryside of Co Down, in the province's south east.

Discoveries have not been confined to Ulster. The Garda has recovered more arms and explosives in the past six months than in the previous seven years put together.

Intelligence is vital in the battle to track down the supplies. Guns and explosives are often concealed in professionally constructed hides and buried deep in the countryside.

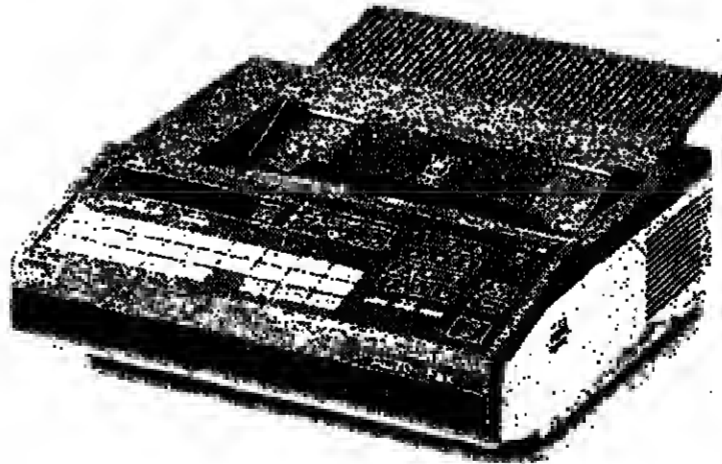
The cargo recovered near Strabane yesterday was concealed in two 40-gallon drums which had been welded together and dug into carefully built bunkers.

Mr Joe McKeever, RUC superintendent, has no doubt that the community could do more to help cut off the flow of guns and explosives to the terrorists. "It is obvious that people within the community are aware of the presence of the materials," he said.

"Where human life is being taken so frequently it is long past time that those who are aware of such activities acted more responsibly."

While senior police officers were delighted with yesterday's discovery, it confirmed their view that the IRA was intent on intensifying its campaign.

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FINANCIAL TIMES
LONDON BUSINESS NEWSPAPER

UK NEWS

Britain proposes European air traffic flow centre

By Lynton McLain

THE GOVERNMENT has proposed the setting up of an air traffic management centre in Europe to help avoid congestion in the skies.

The centre would be a purpose built computer unit operated by Eurocontrol and would co-ordinate and streamline the operation of flow control in Europe. At present, flow management is run by separate units throughout Europe. Mr Channon said yesterday that this had led to communication problems.

Eurocontrol is the agency for the co-ordination of safety in air navigation in Europe, but it has not been effective in avoiding the problems of air traffic congestion.

This led Mr Paul Channon, the transport secretary, to

write to the other European transport ministers calling for their agreement to create a European central air traffic flow management centre.

Mr Channon has also written to the transport ministers in Italy and Spain urging them to join Eurocontrol. "Spain has some of the most acute air traffic control problems in the world", Mr Channon said.

He did not expect the management centre to be in place to ease congestion by next summer, but said it was "extremely important for us to try to get agreement on the centre."

Airline movements have been subjected to flow management for the past two summers. Air traffic controllers use flow management to lessen

congestion in the skies by keeping aircraft on the ground until they have identified a safe flight path.

Mr Channon will discuss his proposal with airlines and air traffic control authorities at a seminar on air traffic control in London on November 7.

He said there was a good chance that agreement with the other European transport ministers could be obtained at a meeting of ministers on November 22. "We do not see any serious political objections, yet the realities in Europe are that we cannot rush into a supranational air traffic control system." There were problems of sovereignty and national defence and each nation had to retain political control

Bae output of Airbus wings set to treble

By Lynton McLain

BRITISH Aerospace is to more than treble its production of wings for the Airbus Industrie A320 to meet soaring demand for the twin engine airliner.

The BAe factory at Filton, south west England makes 36 sets of A320 wings a year. Mr Bob McKinlay, the managing director of British Aerospace Civil Aircraft division said at Filton yesterday that the company planned to increase production of the wings to between 110 sets and 130 sets a year.

The immediate plans call for production to be stepped up to 82 sets of wings next year and 88 sets of wings by 1990.

The increased production rate for the wings for the A320 comes as BAe is moving almost all the company's aircraft production workers from two-shift to three-shift working.

At the same time, cash flow problems are emerging for BAe as a result of the success of the Airbus programme. The capital employed to meet the growing Airbus order book is rising, but cash is not received for the work until the completed aircraft are delivered.

Mr McKinlay said: "Every one of these leaps in our rate of building A320 wings has occurred for one simple reason - we have an aircraft design which the airlines are going for in a big way."

Twenty four airlines have chosen the aircraft, which went into service in March. Airbus Industrie has orders and options for 618 A320 aircraft.

In the six months to June 30, BAe cut the trading loss on its civil aircraft business to £22m from £49m in the corresponding period last year.

Top executives complain of anti-business bias in schools

Competitiveness 'under threat'

By David Thomas, Education Correspondent

BRITAIN'S industrialists believe that poor educational standards are the most serious long-term threat to the country's competitiveness, according to a survey published yesterday.

The survey of 72 senior business people was carried out by the Bow Group, the Conservative Party's think tank.

British Petroleum, Cable and Wireless, Consolidated Goldfields, Dowty, Ferranti, General Electric Company, ICI, Jaguar, Logica, Plessey, TI Group and United Biscuits were among the companies whose chairman, chief executive or managing director responded to the survey in person.

Education and training were rated as very high or high priorities for Government action by all the respondents, clearly marking it out from all other areas as a focus of business concern.

Respondents complained of an anti-business bias in education, a failure to pay enough attention to basics such as literacy and numeracy and inadequate funds going into the system. One commented: "Improvement in this area would contribute more than anything else to raising competitiveness in the long term."

The respondents generally agreed that business should have an increased say in education, although this should stop short of control and funding.

Other priorities for government action included the

health service, inflation, interest and exchange rates, improving the infrastructure and greater support for spending on research and development.

The industrialists raised skill shortages and tax burdens as the most serious problems facing their business, although the survey was carried out before the 1988 budget. Three quarters of respondents thought the Government could be doing more to encourage labour mobility.

Most respondents rated stability of exchange rates as important, with almost two thirds supporting full British membership of the European Monetary System.

Takeovers were not seen by many as a significant problem,

with two to one against tighter controls. These quarters were against the interventionist Government policy in industry, but a similar number supported greater Government-business co-operation.

Only 16 per cent thought that excessive trade union power was still a problem.

The great majority supported more privatisation, although with greater competition for previous state monopolies. Four out of five were opposed to actions to protect British industry from overseas competition.

Industrialists' Views on Government Policy Priorities. By Ron Crompton, Phil Gott and Jonathan Smith, Bow Publications, 240 High Holborn, London WC1B 7DT. 15

church Street will move to Minerva House next year.

Although no price has been disclosed for the Minerva House deal, the cost to ANZ Bank of consolidating on the south bank of the Thames will not be wholly offset by the sale of the Gracechurch Street property.

ANZ Bank has been progressively moving staff to Minerva House since 1985. So far 750 have moved.

Rising accommodation costs in the City of London, coupled with the desire to achieve higher levels of efficiency by having staff under one roof, has prompted not only ANZ bank but other financial institutions to move some operations out of the City.

Electricity revenue 'should finance amenity fund'

By Bridget Bloom

A PRIVATISED electricity industry should be made formally responsible for pursuing environmentally friendly policies, particularly in relation to the siting of local power lines in rural areas, the Countryside Commission, a Government supported environmental body, has urged.

Sir Derek Barber, commission chairman, said in London yesterday that the Commission believed area electricity boards should allocate a percentage of their annual income from electricity sales to an amenity fund.

This would finance a programme aimed at burying electricity lines below ground, starting in national parks, areas of outstanding national

beauty and village conservation areas.

Sir Derek said the Commission hoped to secure government approval for its proposals before the electricity industry is privatised over the next three years. They could then be incorporated in the legislation.

The Commission's proposals would apply only to 11kV lines and below, which account for nearly 80 per cent of all overhead electricity lines in England and Wales. It would not apply to the higher voltage cables which distribute electricity in bulk across the country.

"We accept that it is not generally practical for high volt-

age national grid cables to be put underground because of the very high cost involved," but costs for low voltage cables were "much more manageable", Sir Derek said.

The Electricity Council had estimated that it would cost £200m to bury the whole of the 11kV system in South East England and a further £400m for the 400V network. The costs of burying cables in the most sensitive areas would be only a fraction of that and would have a minimal impact on the price of electricity to the consumer, Sir Derek said.

Sir Derek, who was launching the Commission's annual report, also criticised current planning policies in rural areas.

Call to speed pace of prison reform

By Alan Pike, Social Affairs Correspondent

THE GOVERNMENT was yesterday urged by the all-party House of Commons Public Accounts Committee to quicken the pace of improvement in Britain's prisons.

In spite of the Home Office's present building programme, says the committee, there will still be 26 prison establishments completely lacking in night sanitation by 1999. This would lead to 14,500 prisoners still being involved in the process of "slopping out" and the Home Office admitted that it knew of no other European country which had a worse situation.

"We consider this to be unacceptable, and urge the Home Office to find ways of bringing about a faster improvement in

conditions," says the committee's report.

The committee recalls that in 1985-86 it commended the Home Office for setting itself a "tough target for the elimination of overcrowding." It was felt that this approach had sharpened up performance and delivery in the prison building programme.

But the Home Office had now informed the committee that the target would not be achieved because of unpredictable surges in the prison population.

Financial Control and Accountability of the Metropolitan Police; Court and Prison Building Programme. Committee of Public Accounts. House of Commons Paper 196. HMSO £5.70

ANZ Bank regroups London operation

By Paul Cheseright, Property Correspondent

AUSTRALIA and New Zealand Banking Group is consolidating its London banking operations in a series of property transactions involving Land Securities, Britain's biggest property investment group, and Eagle Star Insurance.

Land Securities announced yesterday that it was buying from ANZ Bank the freehold of a 30,000 square foot office building constructed in the 1960s on Gracechurch Street in the City of London for £23m. ANZ will lease the property back for two years.

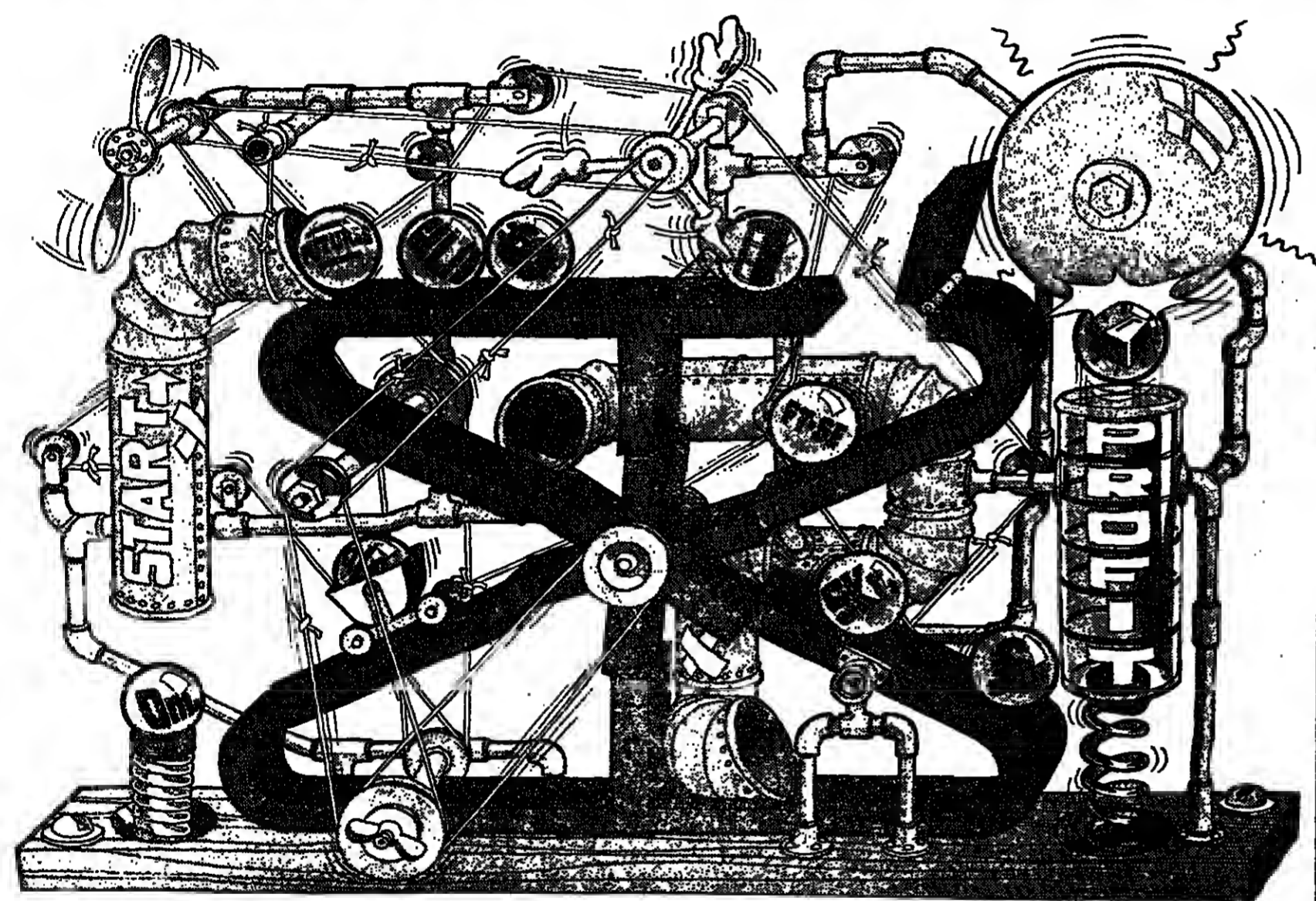
ANZ Bank is buying the freehold of Minerva House, a 140,000 square foot building close to Southwark Cathedral, which it already leases, from Eagle Star. Its staff in Grace-

church Street will move to Minerva House next year.

Although no price has been disclosed for the Minerva House deal, the cost to ANZ Bank of consolidating on the south bank of the Thames will not be wholly offset by the sale of the Gracechurch Street property.

ANZ Bank has been progressively moving staff to Minerva House since 1985. So far 750 have moved.

Rising accommodation costs in the City of London, coupled with the desire to achieve higher levels of efficiency by having staff under one roof, has prompted not only ANZ bank but other financial institutions to move some operations out of the City.



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Fina buys Marathon North Sea licences

By Steven Butler

MARATHON OIL UK, the subsidiary of USX corporation, has sold its interests in two North Sea licence blocks to Fina Petroleum Development, owned by Petrofina, for an undisclosed sum.

The deal includes Marathon's 10 per cent interest in

the Alba field, block 16/25, which is believed to contain between 250m and 300m barrels of oil.

An 11 per cent interest in block 16/27b is also included.

Mr David Black, of County NatWest WoodMac, said that the deal would be worth between £20m and £40m

depending on Fina's tax position and assuming that there were 250m barrels in the field. Other analysts put the figure higher.

Marathon said that the asset disposal was aimed at allowing the company to concentrate on blocks in the North Sea where it has larger interests.

Reuters and Price Waterhouse announce the Treasurer's Workshop Courses

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The resident speakers for the Treasurer's Workshop include the following -

Cive Johnson, Partner, treasury management consultancy, Price Waterhouse

Gwen Batchelor, Managing Consultant, treasury management consultancy, Price Waterhouse

Arun Aggarwal, Senior Manager, treasury management consultancy, Price Waterhouse

Howard Lovell, Senior Manager, treasury management consultancy, Price Waterhouse

Richard Hines, Senior Manager, treasury management consultancy, Price Waterhouse

David Knight, Senior Treasury Consultant, Price Waterhouse

Susan Ross, Group Treasurer, Reuters

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Nick Douch, Chief Dealer and Economic Adviser, Head Office Foreign Exchange, Barclays Bank plc

Christopher Bell, Chief Executive, Manchester Exchange Trust Ltd

David Gibson, Finance and Deputy Managing Director, TSB (Channel Islands)

I would like to receive more information on the Treasurer's Workshop. Please complete the coupon below or attach your business card and post to Samantha Coates, The Treasurer's Workshop, The Reuter Training Centre, 85 Fleet Street, London EC4A 4AJ or telephone 01-250 1122 for details of the courses.

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MANAGEMENT

As corporate America starts to awaken to the competitive power of design, it puzzles over how it should be managed. Several separate initiatives are being taken to study, teach and promote the subject to executives.

managers whose individual and corporate membership has more than doubled to over 300 in the past two years. The DMI's normal activities include several conferences each year, the most recent of which was held last week in Massachusetts.

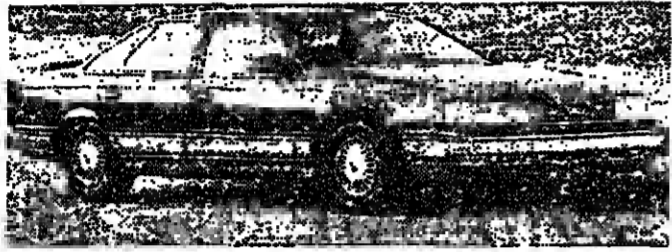
Its many other aims include the funding of a design lobbyist in Washington, the promotion of American products and designers abroad, and the furtherance of university research and teaching on design management.

ceive the subject as commanding abroad these days, especially in Italy, Japan and - to a lesser extent - Britain. Proposals for a design council in the US to promote design to industry, along the lines of the UK model, have been floated for some years without success.

How Ford used intuitive design to break free of 'committee cars'

The car-maker regained its former success in the US after abandoning tradition, explains Christopher Lorenz

Donald Petersen does not mince words. "Our products became progressively worse until we hit rock bottom," he says. "Drastic measures were called for."



Motors has been left in the slow lane, battling against a rising flood of Japanese vehicles.

The Taurus (above) and Sable models which have rescued Ford's fortunes since 1985

Ford, but had also had a considerable effect on internal attitudes. At the heart of Petersen's contribution throughout the forum's two-day deliberations was an issue which is starting to puzzle and preoccupy American industry: the role of intuition and emotion in marketing and corporate strategy.

Influenced by the Japanese, and by million-selling books such as "In Search of Excellence", companies have begun paying more attention to the so-called "soft" aspects of management, such as leadership, intuition, and consumer "lifestyle" research.



Donald Petersen gave the designers his influential support

value. For instance, Ford's long-standing approach, in line with GM and Chrysler, had been "to divorce the driver from the road," said Petersen. But his European experience suggested that, particularly in Ford's new (more upmarket) target segments, drivers wanted to feel more directly in control of the car's handling, for example. So he supported the designers' suggestion that the wheels should be moved out "to the edge of the car" to improve road-holding.

Petersen gave the designers his influential support right through the project - often from behind the scenes - by "stiffening their spine within the team discussions," as he put it. Jack Teasock, Ford's vice-president of design, described this process as "directed autonomy."

COMPANY NOTICES

FIDELITY PACIFIC FUND S.A. Incorporated Under the Laws of Panama. NOTICE OF ANNUAL GENERAL MEETING OF SHAREHOLDERS. Please take notice that the Annual General Meeting of Shareholders of Fidelity Pacific Fund S.A. (the "Corporation") will take place at 10:00 a.m. at the Corporation's principal office, Pembroke Hall, Pembroke, Bermuda on October 13, 1988.

RUSTENBURG PLATINUM HOLDINGS LIMITED (Incorporated in the Republic of South Africa) Registration No. 05/24232/06. Notice is hereby given that the forty-second annual general meeting of Rustenburg Platinum Holdings Limited will be held at the Board Room, Consolidated Building, corner of Fox and Harrison Streets, Johannesburg on Wednesday, 19 October 1988 at 10:30 for the following purposes:

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JOBS

Perils of treating executives like machines

By Michael Dixon

"WHAT happens if an executive we engage through your firm turns out to be a no-no or goes off to work for somebody else?"

The question, asked by one of a dozen personnel managers at a London seminar the other day, drew a confident smile from the headhunter who had staged the meeting to peddle his consultancy's services. He explained that if such a thing occurred within 18 months of the appointment, his company would make another search for a replacement free of charge. "I see," replied the personnel boss who had put the question. "You're saying that all your used executives come with an 18-month warranty."

Whereupon everyone except the headhunter guffawed. But the resemblance between an executive search consultant and second-hand motor dealer has serious overtones too. For the Jobs column has gained the impression, not least from readers' comments, that employers' hunger for ever better performance is putting executives under more and more pressure to operate like machines.

So we might all do well to note another of the laws of the workplace demarcated by Mr Augustine, chief executive of Martin Marietta, which were previously mentioned in this corner of the FT on June 22 and August 17. The law in question today declares that

the last extra 10 per cent of performance generates one third of the costs, and two thirds of the problems.

Mr Augustine evidently meant that rule to refer only to real machines such as his company's products and the manufacturing systems it uses to produce them. Even so it seems highly likely that the law will also apply to people required to operate in similar style. What is more, there are reasons to think the stresses the law implies will have worse effects on humans than on mechanical or electronic devices however complex.

For one thing, the only way machines can stress other machines is by increasing the physical strains they are supposed to cope with. They do not, as far as I know, go around imposing psychological burdens on one another simply because they are too stupid to realise that they differ in kind. But people do.

For another thing, when machines are strained beyond endurance they stop, and that's that. Humans, on the other hand, tend to react more subtly. They mostly go on operating but in ways which, while varying with personality, are usually counterproductive. A leading authority on people's responses to stress at work is the psychologist Andrew Stewart, head of the Informed Choice consultancy (Broadmeads, Rusky Lane, Westport, Langport, Somerset TA10 0BW; telephone 045-08 448). His favourite method of outlining their characteristic reactions is to link them with personality types as revealed by a fairly straightforward and widely used test called the Myers-Briggs Type Indicator.

It measures four broad factors of personality, each of which can be thought of as two adjacent boxes with the person tested falling into one or the other. The first factor, for example, divides people who are mainly extroverts from those mainly introverted - a distinction which, although not as clear-cut as is commonly supposed, is well enough known to need no explanation. The other three, however, are less familiar.

types as slapdash and head-in-the-clouds.

"Intuitives, for their part, like solving new problems and dislike doing the same thing over and over again. They work in bursts of enthusiasm with slack periods between. They're patient with complex detail, but often fail to test new ideas against realities. They see sensing types as plodding and hinkered."

Another factor distinguishes people who operate by making judgments, from those who go by their perceptions. Judging types live according to plans and traditions, and thrive on authority, structure and predictability. While decisive, they are not only slow to see a need to change but resent it. Perceiving types start more projects than they complete, postpone unpleasant tasks, and tend to resist externally imposed authority and accountability. But they adjust fairly easily to the unexpected.

The remaining factor divides folk whose acts are governed by thinking, from those driven by feeling.

The thinkers like analysing things logically and can work without harmonious relations with other people. On the other hand they dislike what they consider irrational behaviour, often to the extent of ignoring it altogether. Feeling types, who are sharply aware of others' emotions, try hard to understand and take account of "irrational" behaviour. They set such store by harmonious relations that they often strive to maintain them at the cost of neglecting impersonal realities.

Although the Myers-Briggs test distinguishes between a total of 16 separate kinds of personality, Dr Stewart says that for most purposes just four can be regarded as basic. Each tends to react to stress in a separate way, as follows.

First come sensing judging types, whose popular image is that of the bureaucrat. As they are detail-minded and adore structure when things go wrong they often respond by obsessively checking minute particulars and imposing extra structural controls.

"They may seek to eliminate ambiguity when the situation is genuinely ambiguous, thus pursuing a goal which for them is clear but which also happens to be wrong," Andrew Stewart adds. "And they can react to failure of their efforts by throwing more resources at the problem rather than trying out different tactics or admitting that it's insoluble."

Sensing judges are apt to be the bureaucrats of the second basic type: intuitive thinkers. They are characteristically innovators and iconoclasts, who care nothing for others' feelings. If they cannot break a bureaucratic regime they feel

Approaches

One of them distinguishes folk who approach the world primarily by sensing what is going on, from those whose approach is more intuitive.

"Sensing types dislike new problems unless there are standard ways to solve them," Dr Stewart says. "They work steadily with a realistic idea of how long it will take. While seldom making errors of fact, they get impatient with complex details and see a new idea's snags before its good points. They regard intuitive

is hampering them, they obey it in a spirit of dumb insouciance. Trusting their own talents far above anyone else's, they tend to respond to stress by overworking. Faced with conflict, they fight - often damaging their political cause in process.

Next are the intuitive feeling type whose prime concern is to please people. A particular source of stress for them is the sense that fellow humans are in pain. Their typical responses are to sacrifice their interests to those of others or to become preoccupied with their own internal being. The flow-power movement of the 1960s was evidently very much an intuitive-feeling phenomenon.

The remaining type consists of sensing perceivers. They like to have a lot going on around them that they can experience and react to, creatively for preference. In a quiet place where little is happening, they soon begin to fret. Their usual response to feelings of stress is to retreat from the problem bodily or psychologically.

Since one of their favoured psychological escape routes is into frivolity, they can be fun to have around in adversity. The snag is that sensing perceivers are more prone than the other basic types to the classic nervous breakdown. So it is perhaps comforting to learn from Dr Stewart that they are rarely encountered in industrial settings.

Senior Analyst Mortgage-Backed Securities c£45,000 + Bonus + Car

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The person sought will be aged 25-35, be educated

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A salary of c£45,000 will be supplemented by bonus opportunities and a car.

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We are currently recruiting on behalf of a number of leading UK, European and US investment banks and securities houses who wish to develop their corporate finance advisory departments.

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For further details of specific opportunities available, or for an informal, confidential meeting to discuss your career in corporate finance please call Jon Michel or Robert Digby on 01-583 0073 (or 01-673 0839 outside office hours).

16-18 NEWBRIDGE STREET, LONDON EC4V 6AU

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Credit Analyst

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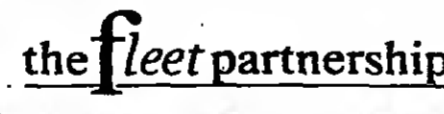
As a major international banking group, our client has established an enviable reputation for innovative product development linked to an equally envied record of success in the worldwide capital markets.

As a result of increased trading activities and the integration of the credit function within the various product groups, an opportunity has arisen to recruit a further suitably qualified and experienced bank credit analyst.

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Ideally aged in your early to mid 20's, and preferably with an Honours degree and some credit experience within a major bank. A knowledge of French and an understanding of capital markets products would be useful, but not essential.

For full details including an initial meeting to discuss this opportunity please contact Richard Crofts-Bolster LLB. Absolute confidentiality is guaranteed.



Financial Recruitment Consultants, 37/41 Bedford Row, London WC1R 4JH 01-831 1101 (24 hours)

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3 LONDON WALL BUILDINGS, LONDON WALL, LONDON EC2M 5PJ. TELEPHONE 01-588 3588 or 01-588 3576. TELEFAX 01-256 8501. ORGANISATIONS REQUIRING ASSISTANCE ON RECRUITMENT - PLEASE TELEPHONE 01-628 7339

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Our client is a prestigious, highly diversified UK banking group. The newly formed group credit department will work across the whole firm in banking, corporate finance, treasury and securities areas. It will focus not only on the broad development of credit policies but also provide specific guidance on highly complex transactions and new products. In addition, it will form the key point of contact with a diverse range of regulatory bodies.

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This is a highly pro-active role demanding a banker who has worked in a front-line job and it would ideally suit a Senior Relationship Manager from a sophisticated banking environment who relishes a broader role and management responsibilities, or someone working at senior level within a Credit department which covers the whole range of risk management in credit based products, trading, corporate finance and other areas.

The scope of this position is very broad including contact within the bank up to board level, and involvement with a broad range of external regulatory bodies. If you believe that you have the range of technical and managerial skills to fulfill this exacting position then write to the address below or telephone Kevin Byrne on 01-248 3653.



76, Watling Street, London EC4M 9BJ
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Bank Mees and Hope NV, the Dutch merchant bank, wishes to appoint a marketing based banker with sound credit skills to further develop the UK Corporate desk at their rapidly expanding London Branch.

Reporting to the Banking Manager, the person appointed will head-up an energetic young team and be responsible for the establishment, development and management of client relationships, particularly with internationally oriented middle range companies. Practical experience with current capital market products would be an advantage.

Interested candidates, ideally aged 27-35 with a graduate based education, should have considerable experience of marketing to UK Corporates including new client development and be familiar with a wide range of banking products. A strong credit background is essential.

A competitive salary/benefits package, commensurate with this position and the experience required, will be offered.

Please send a full CV to Amanda Evans, Personnel Officer. Applications will be treated in strictest confidence.



BANK MEES & HOPE NV
Princes House, 95 Gresham Street, London EC2V 7NA

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Morgan Grenfell is seeking to recruit a high calibre Head of Asset Based Finance to lead a small team of professionals who are responsible for its leasing and asset based financed activities. The Bank has maintained a leading position in this business over many years.

The department is a significant contributor to the Bank's overall profitability. Its revenue is earned from a predominantly big-ticket portfolio which has a book value in excess of £300 million. There is, in addition, a strong emphasis on fee-earning work.

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Please contact, giving full details:

Mark Heyes
Morgan Grenfell & Co. Limited
23 Great Winchester Street
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Tel: 01-588 4545

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BANKING OPPORTUNITIES

As a highly professional consultancy specialising in the banking and finance sector, we pride ourselves in providing a first class service to both candidates and clients. We are currently seeking high-calibre candidates for a wide range of appointments, a selection of which is outlined below:

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Increased demand for corporate finance services has created a number of interesting opportunities with respected merchant banks and smaller niche players. Positions are at various levels and we would therefore like to hear from ACA's or solicitors, either newly-qualified or with 2/3 years' relevant experience of MBO's, cross border M/A or general advisory work.

CREDIT/MARKETING £18-30,000

The demand for risk assessment skills is now greater than ever. Accordingly we currently seek experienced bankers, ideally graduates, with formal credit training. Positions on offer vary from credit analyst through account officers to managerial appointments.

ACA's £20-30,000

We have numerous vacancies for newly-qualified and experienced ACA's, especially from the Big 8 firms. These posts, within major international and European banks, range from project and P & L analysts and corporate tax specialists through to a Chief Accountant position. All posts have excellent promotional prospects.

BANK AUDITORS neg to £26,000

ACA's, ideally from the Big 8 firms with up to two years' post-qualifying, relevant experience, are required by major UK and international banks to join their professional teams. Work is largely autonomous and up to 30% travel is anticipated.

FX TRADERS London - New York - Tokyo - Middle East £25-70,000

On behalf of a number of major international banks, we are seeking dealers with knowledge of spot, swaps, options or corporate trading. Requirements range from a minimum of two years through to a deputy and a chief dealer post for those with more experience. All provide excellent incentive bonus schemes.

PORTFOLIO MANAGER neg c £25,000

This most unusual position is offered by a major US bank. It provides a rare opportunity for a junior FX trader to become a portfolio manager with responsibility for \$30m mixed funds.

For information on the above and other vacancies, or for general advice on your next career move, please contact IAN DODD, Consultant, KARVIN RUTHERFORD, Consultant or ROY WEBB, Managing Director.

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ANALYST UK-MORTGAGE BACKED SECURITIES

Standard & Poor's Corporation, a leading financial information company, has an opening for a London-based analyst in its rapidly expanding mortgage-backed securities area. The position will entail research and quantitative analysis, as well as the review of securities collateralized by UK residential mortgages. The evaluation of proposals and criteria for transactions secured by other types of assets in other jurisdictions will also be part of the analyst's responsibilities. Analysis will include collateral, credit, and structural aspects of transactions. The position involves significant contacts with issuers, as well as their bankers and solicitors.

A numerate person, with experience in asset securitization or mortgage business and competence in legal documentation would prove valuable.

Compensation is competitive and will vary with applicant qualifications. Standard & Poor's will provide training in both New York and London for this position.

Please send cv to: Paul Jenkinson
Personnel Director, Europe
Standard & Poor's Corporation
19 St Swithin's Lane
London EC2 8AD



Head of Investment Analysis Major Pension Fund

London c£45,000

This newly created position for one of the UK's largest pension funds will carry responsibility for analysing the overall long term direction of the fund. It will focus particularly on such tasks as:

- the analysis and recommendation of long term objectives
- the improvement of asset allocation systems
- the monitoring of investment management performance

Candidates should have a degree and probably a financial or actuarial qualification. They must have a sound knowledge of analysing securities markets or economic trends gained in a business or academic environment.

It is likely they will be aged 30 to 40, with an enquiring and analytical mind. The position will report to the Chief Executive and the Trustees will also be expected to explore areas with the External Fund Managers.

Remuneration will be commensurate with experience and will include a non-contributory pension scheme and car.

Please write in strictest confidence, enclosing a CV to: Stuart Holden, Director, ABGH Advertising & Recruitment Services Limited, 87 Jermyn Street, London SW1Y 6JD.

**ABGH Executive
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Retail Economics

To analyse achievements and influence strategy

Nottingham

In recent years changes in consumer spending patterns and new customer requirements have meant that the marketplace in which we operate has become intensely competitive. In order to develop and expand our retail business we have continued to make major investment in new stores, move into new fields - as with Boots Opticians, and establish new retail concepts - such as Childrens World.

The Economics Unit provides economic intelligence, analysis and market forecasting information for Boots' retailing operations.

These two new positions will play vital roles in the development of the unit and require economics professionals, with at least 3 years experience - preferably retail.

Econometrician

Your extensive knowledge of macro and micro economics, managerial economic methods and statistics, will enable you to analyse market and competitor trends. Sales forecasting for budgeting and planning purposes and ad-hoc project work are also responsibilities. Working closely with the senior management team, your excellent communication skills will enable you to provide detailed information to non-specialists.

An Economics graduate - preferably with an appropriate post-graduate qualification - you will have a sound knowledge of accounting concepts and ideally some experience of computer modelling techniques.

Econometrician

You will play a major part in developing forecasting and market analysis, through the use of computer modelling techniques and maintaining a comprehensive database of key information. Working closely with the Economist you will also develop a more rigorous and quantitative approach to analysing sales performance and forecasting.

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This is an exceptional chance to influence the direction of a dynamic business and provides excellent opportunities for further career progression.

You'll be paid a competitive salary with profit sharing bonus, and staff discount is provided in addition to assistance with relocation - where appropriate.

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Tel. No. Office 01-929-3612
(After hours): 01-460-6760

Yorkshire:
Charles May,
Wise Speke, Provincial House, 26 Albion
Street, Leeds LS1 6HX
Tel. No. Office 0532-459341
(After Hours) Darlington 718501

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BERTRAM GROUP BANKING
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Close Investment

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We currently have a vacancy within our expanding Corporate Finance and New Issues Department for someone to join our transactions section. Candidates must have several years' experience in a documentation role, either with a major City law firm, or another securities house. Familiarity with the legal aspects of bond issues, commercial paper programmes and swaps is desirable, together with the ability to integrate into a well-established professional team.

This position offers a competitive salary and an excellent benefits package, together with the security of working for one of the world's leading financial organisations.

Please send a detailed CV, along with details of current salary to:

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Nomura International Limited, Nomura House,
24 Moynihan Street, London EC3R 8AJ.

NOMURA

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Now that we have settled into our new offices south of the river we have, by design, space to accommodate more people to join our substantial private client operation in London. We therefore invite any individual, or team, with an established business of this type, and who would like to work in an independent firm with a congenial atmosphere, to get in touch with David Lumsden on 01 378 1717 or write to him at Crowne House, 56/58 Southward Street, London SE1 1UL

بیتا، انجمن

Mergers & Acquisitions

U.S. Investment Bank U.K. Merchant Bank

Increasing volumes of international merger & acquisition activity has led to a requirement for an experienced M & A professional with at least two years' relevant experience gained within the banking sector. Fluency in another European language apart from English would be of particular interest.

This is an excellent opportunity for individuals with corporate analysis/strategy experience in the banking or industrial sectors to develop a career in mergers & acquisitions. Prospects are excellent for candidates capable of initiating, analysing and transacting both U.K. & International deals.

Please contact Lindsay Sugden ACA on 01-831 2000 (evenings and weekends 01-871 9364) or write to Michael Page City, 39-41 Parker Street, London WC2B 5LH.



NORWICH UNION FUND MANAGERS LIMITED

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Please send full career and salary details, mentioning this publication, to: Miss Phyl Scott, Staff Division, Norwich Union Insurance Group, Surrey Street, Norwich, NR1 3NG.



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The successful candidate for this position, in addition to a background similar to that outlined above, will have gained further experience, probably in the corporate finance department of a merchant bank or firm of stockbrokers, and will have a record of proven achievement. In addition, he or she will possess the ambition and ability to take advantage of good opportunities for career progression.

Applicants should write, enclosing a detailed CV, to:
L.M. Browning, Group Personnel Director,
Brown Shipley Holdings plc,
Founders Court, Louthbury, LONDON EC2R 7HE
Tel: 01-606 9833



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It is envisaged that the appointment will be at associate director level or above dependent upon the business contribution of the individual, and may include an opportunity for equity share.

Please send career and personal details to Carrie Andrews quoting reference F/639/A. Alternatively, telephone for brief details on 01-928 2000 extension 4023.



Ernst & Whinney Executive Recruitment Services

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Managing Director

Ecobank Transnational (ETI) is Africa's first privately and indigenously owned offshore bank. Its mission is to establish itself as West Africa's leading wholesale banker and provider of innovative financial services. During 1988 commercial banking subsidiaries have been established in Nigeria, Togo and the Ivory Coast, to be joined shortly by Ghana and representation in London.

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Candidates should have extensive general manage-

ment experience with in-depth knowledge of products, marketing, operations, I.T. capital and liquidity management, Central Bank and Government relations. Proven success in establishing a new banking operation is required. Personal qualities will include leadership, diplomacy, personal presence, energy and high communication ability. Location is Lome, Togo. Fluency in English and French is a prerequisite.

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FAR EAST EQUITIES FUND MANAGEMENT

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derivative instruments. Your approach will be disciplined, enterprising and decisive and you will possess well-developed interpersonal and communication skills.

The compensation package offered reflects the Company's commitment to hiring a high calibre specialist in this field. If you would like to discuss this position in greater detail, please contact Michael Thompson on 01-222 7733 or write to him at: John Sears and Associates, Executive Recruitment Consultants, 2 Queen Anne's Gate Buildings, Dartmouth Street, London SW1H 9BP.

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APPOINTMENTS
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CLASS OF '88

I want to engage eight people who are determined to graduate to success this year. The job is marketing Financial Services through seminar presentations. £30,000 per annum based on results is possible. You must be well-educated and aged between 25 and 30. Full training will be given. You could be one of the eight if you telephone Jeff Straw on 01-290 0160.

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Oil Research Institute Central London

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Applications, including a detailed resume and salary expectation, should be sent to arrive by 20th October, to Gillian Morris, ARA Advertising, Cresta House, 17-19 Maddox Street, London W1R 0EY.
Interviews will be held in London in early November.

STOCKBROKERS

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Parrish Stockbrokers is an independent agency stockbroker with offices in London, Bournemouth, Cirencester, Colchester and Westcliff on Sea.

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INTERNATIONAL APPOINTMENTS



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TECHNOLOGY

Trying to live up to those great expectations

Louise Kehoe previews the unveiling of Steve Jobs's 'NeXT' computer amid a flurry of rival products

Steve Jobs has finally named the day. On October 12, he will unveil his long-awaited NeXT computer. The co-founder and deposed chairman of Apple Computer has kept the rumour mill buzzing ever since he left Apple in 1985 promising a product that would change the world of computing.

Most such claims would win little credence, but Jobs has a record of success that cannot be ignored. With his boyhood friend Stephen Wozniak, Jobs founded Apple and commercialised the personal computer. Then came his Apple Macintosh, introducing a new style of computing which continues to influence the industry.

But what is NeXT? A veil of secrecy covers the company's headquarters in the hills above the Stanford University campus in Palo Alto, California. Among the few who are privy to NeXT's plans, however, the word is that the product will live up to Jobs's reputation.

"I believe that when people see the machine and what NeXT is doing, all of the grumbling about how long it has taken will be forgotten," says Jonathan Seybold, a personal computer market researcher.

Even John Sculley, who ousted Jobs from Apple, concedes that Jobs is unlikely to disappoint industry watchers. He is quick to point out, however, that he has not seen the NeXT machine.

Jobs is, at least initially, aiming his product at the college and university market, which demands high performance at relatively low cost.



Eagle eye

Ultimately, however, analysts expect him to seek a broader market.

By piecing together industry reports and the little that Jobs has said about the product, a rough picture of the NeXT machine emerges.

The company has spent heavily on industrial design. Everything from its logo to the shape of its product has been carefully co-ordinated. The machine itself is expected to be housed in a small black cube.

Inside Jobs's black box resides Motorola's 68030 32-bit microprocessor. This high performance chip is also at the heart of Apple Computer's latest product, the new Macintosh Ix, which many see as an attempt to steal Jobs's thunder.

In order to run sophisticated

software, the NeXT product is expected to incorporate up to four megabytes of memory chips. Also expected are custom chips that produce advanced video displays and sound. This combination could push the price into the \$6,000 (\$3,600 range).

Jobs is said to have adopted a version of the Unix operating system called Mach, developed at Carnegie-Mellon University for his product. Also linked to NeXT is the Adobe Systems Display Postscript software for managing video displays, which Jobs extolled at a recent industry conference.

An important, but still secret, element of the machine is that it is expected to have a graphical user interface, like the Apple Macintosh. This is a system of displaying commands that makes the machine easy to use. What these displays will look like is the subject of intense curiosity.

If the NeXT machine resembles the Macintosh too much, Jobs risks a law suit from Apple. If it is radically different, as some suspect, then it may represent a breakthrough in computer interface technology.

The latest story about NeXT is that IBM is so impressed with its graphical interface that it has bought the rights to use the technology. Those who recall Jobs's Apple days, when he was an outspoken IBM critic, find it hard to believe that he has done a deal with "Big Blue", but stranger things have happened in the computer industry.

A rush of new personal computer products took industry analysts by surprise this month. Apple Computer, for example, had previously said that it would not introduce any new computers this year, but proceeded to launch two new models this month.

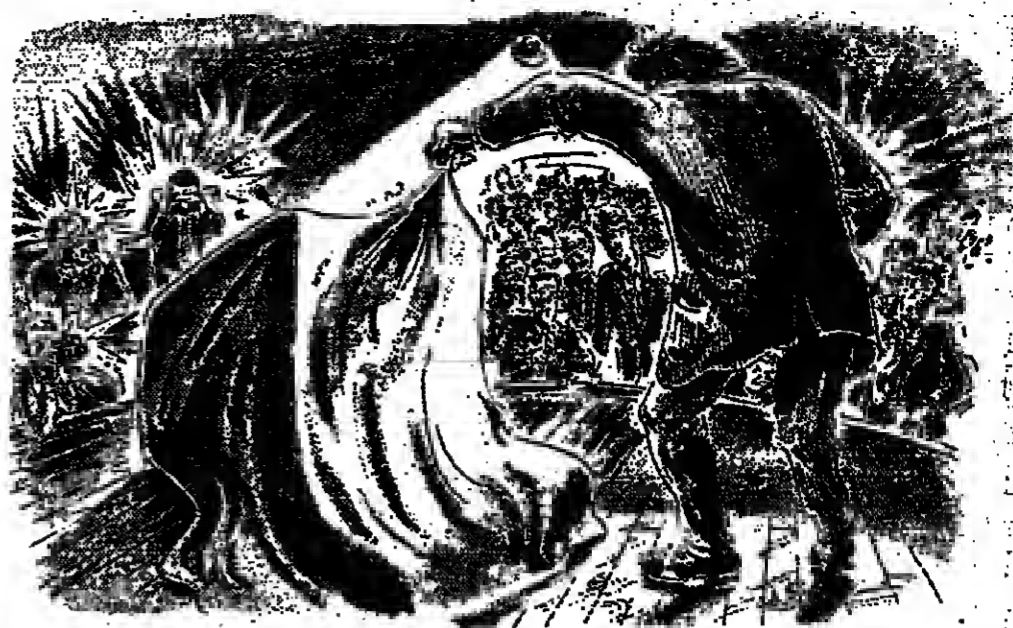
Why the change of strategy? The Apple IIc plus, its first home computer since the original Apple II, appears designed to persuade Apple's US dealer network not to abandon the Apple II line. Many US computer stores do not carry the Apple II, concentrating instead upon the Macintosh. Apple II sales, which will total more than \$1bn this year, are primarily to schools. The company says that the

Apple IIc plus will be sold only in the US because the home computer market is not strong enough elsewhere to support the product.

Apple's new Macintosh, the Ix, was dismissed by analysts as an attempt to pre-empt the NeXT product launch. "Why else would a company bother to upgrade processors - going in this case from a Motorola 68020 to a 68030 - for a mere 15 per cent performance gain. This is not what we're waiting for from Apple," says Richard Shaffer of Technologic Partners.

Compaq's launch of a new 32-bit desk-top computer did not live up to expectations either. The leading "compatible" maker had been expected to launch a lap-top portable computer. Compaq has toyed with the idea of a lap-top for years, but never taken the plunge.

With lap-top sales now showing an annual growth rate of 70 per cent, Compaq was expected to make its bid with a product designed to appeal to business travellers. The latest word is that Compaq will launch a lap-top next month, but the company declines to comment.



The battle over the future of Unix, the AT&T computer operating system, appears to be moving towards a truce of sorts. AT&T may be about to join the Open Software Foundation (OSF), the group formed by dissatisfied Unix licensees including IBM, Hewlett-Packard, DEC and Apollo.

Talks and negotiations are going on," spokesmen for AT&T and OSF confirm. "We are optimistic about the outcome," the OSF official adds.

OSF was formed in May in response to concern about AT&T's joint venture with Sun Microsystems to develop a "unified" version of Unix. The foundation has set out to develop its own version of the

software, which it hopes to establish as an industry standard.

OSF aims to wrest control of Unix away from AT&T and place it in the hands of a group dedicated to open standards. Since May, the foundation has been gaining members and momentum, but critics still say that it will find it difficult to agree common standards.

John Doyle, OSF chairman, bristles at such criticism. "The member companies of OSF have diverse interests," he acknowledges, "but individual sponsors have no direct influence over the software development effort."

"OSF is the best funded software start-up in history," Doyle claims. The non-profit group started out with eight

nology industry in the US are taking an increasing interest in the workings of Washington.

By backing candidates, speaking out on national and international issues and hiring a growing clan of Washington lawyer-lobbyists, computer and semiconductor manufacturers aim to ensure that their interests are not forgotten.

Leading an effort to maintain and improve the industry's international competitiveness, John Young, president of Hewlett-Packard, chairs the Council on Competitiveness, a group of executives, academics and labour leaders, which recently issued a report calling upon the US Government to pay more attention to technology.

Americans have taken technological leadership for granted for too long, Young warns.

"Foreign competitors are often doing a better job of commercialising technology. We often are the developers of that technology and they are the ones who successfully bring it to market," says Doyle.

The industry needs a technology champion in Washington, Young says. The council recommends the appointment of an assistant to the President to advise on science and technology issues.

But he is not volunteering for the job. "I've got plenty to interest me here."

Who then should take up the challenge? It should be somebody who understands the industry and knows his or her way around Washington, Young says. "Somebody like Bob Noyce (recently appointed chairman of Sematech) or Eric Bloch (head of the National Science Foundation) would be ideal."

OSF is the best funded software start-up in history, Doyle claims. The non-profit group started out with eight

sponsors, each contributing \$2.5m. The difference between OSF and any other software start-up is that "our venture capitalists have no equity and no overt control. The only thing that sponsors can do to influence OSF is to change the members of the board of directors on an annual basis, and we don't expect that to happen," says Doyle.

"If AT&T joins OSF, then Unix may converge into a single, open standard," he suggests. "The rules of OSF would ensure that it would be a truly open standard."

As for AT&T's joint venture with Sun Microsystems, "I would hope that AT&T would contribute to the OSF product rather than build a rival Unix," he says.

Doyle hopes that the OSF product would make it (the AT&T/Sun development) unnecessary," says Doyle.

Presidential candidates are not the only ones talking politics these days. The leaders of high tech-

A catalyst for savings in the drying process

By Della Bradshaw

THE LUMIERE brothers are famous for inventing the moving picture which is the basis of modern cinema.

They were also responsible for a more mundane discovery: how to use a catalyst (which speeds up a chemical reaction without itself changing form) to create a form of heating which has no naked flames.

In most of Europe the technology is only just beginning to take off, in spite of that discovery back in 1916. But in France it has already found widespread use as a method of industrial heating and drying. Companies such as Atelier Constructions Industrielles de Rhône (ACIR) have followed in the footsteps of the Lumières, their competitors, in exploiting thermal catalyst technology.

Manufacturers of the equipment believe it is more economical to use than industrial hot air heaters or driers and safer than equipment with naked flames, particularly in applications involving solvents or other flammable materials.

Bill Miller, director of Suniks which sells the ACIR products in the UK, claims that for drying paint on cars, the thermal catalyst driers can cut the cost by 25 per cent compared with traditional hot air driers. France's gas authority, Gaz de France, is also exhorting manufacturers to switch to such products, quoting energy savings of up to 91 per cent for drying the enamel finish on electric motors.

ACIR has developed a range of products which use catalytic plates of platinum and other precious metals to speed up the reaction between the fuel (either natural gas or propane) and the oxygen in the air. The platinum generates an exother-

mic exchange which gives off infra-red heat. The surface temperature of the heater is 800 deg. C and glows red, but there are no naked flames.

Probably the largest potential market for the equipment is in drying paint on cars, buses or aircraft. At the moment, completed cars are baked at 60 deg. C in hot air chambers, or spray booths, which dry the paint but also heat up the rest of the car. "It's like cooking the chicken to make a slice of toast," says Miller.

Because the heat is radiant, the surfaces it hits are warmed up, rather than the surrounding air. In addition, the thermal catalyst drier emits infra-red heat, so that the heat emission spectrum is tuned to the organic absorption rate of the paint, enabling rapid drying without the rest of the car being cooked.

The driers can be fitted in the spray booths - French car manufacturer Citroën already uses one of these systems. Portable versions can be used to dry small sections of a car.

Miller believes that the anticipated switch from oil-based to water-based paints - to eliminate pollution - will mean that higher temperatures will be necessary to dry the paintwork. As the car's components would also be heated to higher temperatures by conventional methods, the risk of later mechanical failure would increase.

Another ACIR product is a space heating system for large buildings. Guinness has installed this form of heating in its Dublin brewery.

In Britain, the products have been passed by the Health and Safety Executive and the Fire Officers Committee.

Software for advanced editing

By Geoffrey Charlton

IBM HAS introduced publishing software for its Personal System 2 computers, models 70 and 80, which allow the user to integrate text, graphics and images from a variety of sources.

Called Interleaf, the software is able to handle all aspects of the production of lengthy and complex documents without recourse to

other programs to create or revise text or illustrations.

Users can, however, readily "import" material from other IBM systems, such as text from the DisplayWrite/4 word processor, digitised images from the 311X scanner and ImageEdit software, and graphics in industry standard forms from other makers' systems. All the material can be extensively edited.

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WHEN 45-YEAR-OLD RICHARD ASTON'S MED OF BEECHAM'S UNEXPECTEDLY LOST OUT TO A BID FROM HENKEL, CITICORP VENTURE CAPITAL SAID "FIND ANOTHER GOOD OPERATION AND WE'LL FIND THE CASH."

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ARTS

TELEVISION

A week in the life of the Prix Italia

Christopher Dunkley reveals the contents of his notebook

MONDAY
Yesterday we went out to play a trip by hydrofoil and coach to Paestum to look at the three unusually well preserved Greek temples, followed by a seven-course lunch. Today we are back on the island of Capri, and the lights go down at nine o'clock in the viewing rooms at the Cortes de San Giacomo. This 14th century man-of-astory, built around twin cloisters, is the centre of our activities: here we have our pigeon holes (two international TV magazines this morning, unspoken programme promotion booklet and an invitation to attend the CIRCOM seminar "Cinema And Television: Who Is David, Who Goliath?") The viewing rooms show whichever programmes are currently being screened for the jury; the playback rooms do the same for the radio content; and - we are into the second week of the festival - the dozen "On Demand" videocassette cassettes are almost always full.

Thinking the BBC's *Tumbledown* should win a prize I watch it first time on cassette, and notice for the first time that a Guards officer in the Falklands is shown going into action with a semi-automatic rifle in one hand and a swagger stick in the other. Did they really? And will an international jury appreciate such wonderful/awful stiff-upper-lipism as the briefing officer's instructions. Then the 4th/7th Gurkha Rifles take over, and bat on to take Mount Tumbledown?

TUESDAY
Paul Hamann's extraordinary programme *14 Days in May*, which chronicles the final weeks in the life of Edward Johnson on "death row" in a Mississippi prison, has reached the shortlist for the documentary prize. Hardly surprising: whatever it did to the jury, it caused more interest in the observers' rooms than anything else in this category.

Channel 4's documentary *A Russia Of One's Own*, is not shortlisted. Fair

enough. This programme about Russian emigres in the US is one of several in the festival which editorialise openly. At the end of NBC's *Home Street Home* about New York's homeless, reporter Tom Brokaw turns to camera and says "what we have seen tonight is a national disgrace..." At the end of the C4 documentary a voice says "I will return when..." but it is not clear whether this is one of the emigres we have seen, or director Andrei Nekrasov. Subjective television is fine, but we should always

There is considerable anger because the jury refuse to give the BBC's '14 Days in May' even the special prize

know the identity of the first person singular.
WEDNESDAY
For the second time in three years the jury judging television music programmes declares that no entry is worthy of the actual Prix Italia (which, at £10m - about £4,400 - is worth having). At the press conference I stand up and suggest to the new secretary-general, Piergiorgio Branzi, that while "Drama" and "Documentary" are good categories for television prizes, "Music" is an historical anomaly inherited from 1948 when the Prix Italia began in Capri as a radio festival. Music programmes are a prime constituent of radio, but "Arts" would be a much better category for television, such a change might also avoid the annual wrangle about when a programme ceases to be a music programme and becomes an arts documentary. In the simultaneous translation my "Arts" apparently becomes "art." Sig. Branzi

thinks I am suggesting a prize for programmes about painting, and the point seems to have been lost for another year.
The second or "special" prize for music is awarded to Inger Aaby's atmospheric programme *Le Confidance* which tells a vaguely mystical tale about a troupe of actors in 18th century costumes reviving a tiny abandoned Swedish theatre with the help of Gluck's music. P.I. regulars recall that in 1983 Miss Aaby won the top prize with *Gustavus III*, a programme telling a vaguely mystical tale of a troupe of actors in 18th century costume reviving a (dead) tiny abandoned Swedish theatre with the help of Gluck's music. Oh well, they are both delightful programmes.

THURSDAY
Having missed BRT Belgium's documentary *Anthony Burgess: Confessions* I watch the cassette. Burgess is induced to talk quite a lot about sex. He and his prep school chums thought the second syllable of the last word of the school motto - "crecunt" - hysterically funny. Burgess was introduced to sex at an early age: when he was 13 his parents put their 15-year-old Welsh maid to sleep in bed with him. He attacked a tendency towards premature ejaculation by reciting Milton. Silently, one assumes, no doubt Prince Charles, Mrs Thatcher, and Lord Rees-Mogg will ensure that this filthy programme never reaches Britain. Then they could start hurling books at each other.
NRK Norway wins the Ecology Prize (which is a three-year-old innovation, so far lacking the status of a full-blown Prix Italia) with *2048: The Greenhouse Effect*, neatly constructed upon the idea of a news programme in the year 2048 looking back at events in 1988. Queen Diana bans all portraits of Margaret Thatcher because of her appalling record on ecology.

Rod Caird of Granada announces that members of the TV documentary jury, of which he is chairman, intend

to make a statement about what they want to see in documentaries by awarding the prize to *The Temple*, a post-glasnost/perestroika work from Russia, one of a huge six-part series about the Russian Orthodox Church. Though its classic style, beautiful photography, and powerful effect via the witness of priests and nuns, are recognised by many of the programme makers and observers present, there is then an intense debate during the press conference about the position of the BBC's *14 Days in May*.

To general astonishment the top television award is given to 'The Good Father' rather than 'Tumbledown'

Caird has already used the word "voyeuristic" to describe some of the entries, and of the BBC programme he says that - although several jurors wanted to give it top prize and none was unmoved by it - "some felt a profound unease at the way it undermines judgement through its emotional force." There is considerable anger in the hall because the jury has clearly indicated how very special they found this programme to be, yet they refuse to give it even the "special" prize; in fact they withhold that prize altogether.

FRIDAY
Largely because, at 17 minutes it is the shortest programme in the festival (two hours is not unusual) I watch the cassette of Czech documentary (which has the longest title: *Conversation or The Best Soup In The World Is Made From Crabs*). It uses a simple but highly effective concept which I have never come across before: we watch Vietnamese peasants

tormentously catching crabs on a river delta - wading waist deep in water, digging furiously in the mud to outwit the burrowing crabs - but on the soundtrack we hear only a couple of bourgeois diners in a western restaurant discussing the delights of crab soup while inveighing against the price. It must be worth a hundred Labour Party Political broadcasts.

In the drama awards Britain nearly sweeps the board. The BBC takes the Prix Italia for radio with *Hang Up*, written by Anthony Minghella and directed by Robert Cooper, and described as "a late night telephone conversation between two young people - beneath the extructuring rationality of their conversation there is a mire of good old-fashioned carnal passion." Let's hope Charles, Margaret and William never listen to radio later than the *Today* programme.

To the astonishment of practically everybody outside the jury, the top television award is given to Channel 4's well written and finely acted, but in many ways unremarkable, production *The Good Father* to which Anthony Hopkins plays a vengeful father who takes a friend get custody of his son from his lesbian wife. The BBC's *Tumbledown*, telling of the wounding of Robert Lawrence during the Falklands War, which many at the Cortes feel stands head and shoulders above everything else, is given the RAI (i.e. second) prize.

At the end of the 40th Prix Italia the all-time medal table for television awards stands at 28 Prix Italics for Britain, 10 for Sweden and nine for France. This year Russia took its first ever. This festival is the broadcasters' Olympics: can it really be time for the extreme-eyed to start discussing the structure which has produced such international success and esteem? Could they not invite Messrs Murdoch, Maxwell & Co to compete without first smashing up the existing system?



Benny Young and Alison Peebles

Jeremy Hardy, Blood Wedding

DONMAR WAREHOUSE

"Born bad, live bad, die bad." Jeremy Hardy's verdict on the Guardian women's page verdict on men sums up in six short words what Lorca takes the whole of *Blood Wedding* to demonstrate. The only other thing the two have in common are the awards which bring them together in Covent Garden as the first pairing of the Donmar Warehouse's customary pick of the fringe season.
Hardy, this year's Pinter prize-winner, fills the mid-evening slot with his observations on life, politics and the Bible. Looking like a public schoolboy class of Burgess and McLean, he fishes Leviticus for absurdities, breaking to rail good-naturedly at his audience or lighting crew before rambling on to a political analysis that deals punches to right, left and centre.

The ramble, of course, is carefully structured and the punches not as random as they might seem - his politics are modestly left of centre, his main targets the disseminators of Conservatism (with big and little C). But just as you think he is getting halfway serious he takes off into a graphic description of the trials of producing a season sample. One minute left, the next Blimblah, the next pitifully accurate, he is always one step wide of insult and one ahead of expectation.
As expectation goes, three times fringe first winners Communism had some to live up to. Their powerfully stylised *Blood Wedding* brings home a fourth, and richly deserved it is too. Director Gerald Mulgrew annexes a Celtic mournfulness to Lorca's Andalusian fatalism in a production that weaves music, mime and text into a seamless shroud for doomed youth. The play opens with an image of

Claire Armitstead

T.S. Eliot evening

ELIZABETH HALL

How well do T. S. Eliot's poems (as opposed to his plays) perform in public? We had an opportunity to judge that on Monday night, when as part of the centenary when Pinter recital involving readings and musical settings of the poems was given at the Queen Elizabeth Hall under the inevitable heading, *How Pleasant to Meet Mr Eliot*.
Well, *Cats* performs very well, as we know already; and there were some of the Old Possum poems performed as songs to the Lloyd Weber music by the English Chamber Choir conducted by Guy Protheroe. Interspersed with these were *Mocavvity* and *Gus: the theatre cat*, read by Suzanne Berish, and *Hardy* and *How Pleasant to Meet Mr Eliot* respectively. Pleasant as it was

to hear the music from the famous show again, it was in fact the straight readings that were the more enjoyable.
Again, there was an interesting comparison when Pinter recital involving readings and musical settings of the poems was given at the Queen Elizabeth Hall under the inevitable heading, *How Pleasant to Meet Mr Eliot*.

overwhelmingly dominates the whole artistic experience.
But there was no music, thank goodness, for *The Waste Land* and *Four Quartets*. The whole cast did the work proud.
Anthony Curtis

Tan and Hoeprieh

PURCELL ROOM

Monday's recital by the fortetianist Melvyn Tan and clarinetist Eric Hoeprieh was part of the South Bank's "Beethoven Plus" celebration. Beethoven was represented by just one work, the G major Rondo Op.51 no.2, to which Tan brought his familiar refinement and scrupulous sense of rubato, and the meat of their programme was three substantial works from the early years of the clarinet as a solo instrument - Rossini's *B flat Fantasia*, a sonata by Hoffmeister, and Weber's *Grand Duo concertant* Op.43.

They were given on period instruments and in the Purcell Room it proved a perfectly matched and scaled partnership. The elegance of Hoeprieh's playing - he is a member of the Orchestra of the 18th Century and Musica Antiqua Köln - was a fine foil to Tan's fastidiousness, and in Weber especially he demonstrated a quite arresting virtuosity, spinning off the runs and skips in the closing pages as if he had all the help the keys of a modern clarinet can provide.
That result, though, suggests

1000 Airplanes on the Roof

PHILADELPHIA

Composer Philip Glass and Tony-winning playwright David Henry Hwang raised stellar expectations about *1000 Airplanes on the Roof*, their first collaboration. Premiered two months ago in a hangar at Vienna airport, the play has opened a tour in Philadelphia of 37 cities in the US as part of the American Music Theatre Festival.
The 90-minute monologue with music and a constantly changing slide set depicts the extraterrestrial adventures of M., a tritely named former New York lawyer now working in a copy shop. She returns home one night to find her block of flats disappearing before her eyes.
As if to prove that man's imagination is limited, it to the world he knows Hwang's story rambles in petty observation and mundane conclusions about the extra-terrestrial beings that drag her away. "I enter my mind," a typical comment goes, "there I find webs upon webs." M. fears describing her adventures to others, which is not surprising considering their similarity to induced psychedelic hallucinations. How she ever became a lawyer is finally the only mystery, but one that is never explained.
Hwang gained his reputation with plays about the conflicts in Chinese-American families, where the young abjure the tradition of respect for elders. He made a well-received transi-

tion to a more meditative genre with *M. Butterfly*, the Tony-winning rumination about a French diplomat not knowing that his Chinese mistress was a man after a ten year relationship. The play, like the new monologue, takes an outrageous premise by making the central character mundane to the point of lacking any intrinsic interest. It is a serious flaw in both works and not improved here by the mindless good spirits of the extraterrestrial adventures of M., a tritely named former New York lawyer now working in a copy shop. She returns home one night to find her block of flats disappearing before her eyes.
Glass has always had a propensity to create ethereal mood music, especially when writing for his own ensemble, which performs at this production and consists of two synthesizers and four amplified acoustic wind instruments. He matches the emotional swings of M. with a variety of tempi and the soaring soprano of Dora Orbenstein, whose wordless part brings the intergalactic winds to Philadelphia.
The real star of the show is the scenic designer Jerome Sirlin, with his kaleidoscope of images from downtown New York to the galaxy strewn with sparkling stars. Sirlin, who designed Madonna's *Who's That Girl* tour, knew what to do: give Glass and Hwang a superstar turn that subsumes words and music in a dazzling visual display.
Frank Lipsius

Travelling on Business in Italy?

Enjoy reading your complimentary copy of the Financial Times when you're staying... in Milano at the Diana Majestic, Duca di Milano, Hotel Excelsior Gallia, Hilton Hotel, Hotel Michelangelo, Hotel Palace, Hotel Principe di Savoia



ARTS GUIDE

THEATRE
London
Easy Virtue (Garrick). Transfer of King's Head revival of early Noel Coward, some period, but less vintage than *Hay Fever*, worth seeing (378-6107).
South Pacific (Prince of Wales). Average, traditional revival of the great Rodgers and Hammerstein musical, with Gemma Craven falling to wash the hair of Enid Belcourt out of her hair (332-5898).
The Phantom of the Opera (Her Majesty's). Spectacular, emotionally arousing new musical by Andrew Lloyd Webber (332-2244, credit cards 378 6131/240 7200).
Polks (Shaftesbury). Eartha Kitt and Millicent Martin now decorate Mike Ockrent's strong revival of Sondheim's 1971 musical, in which poisoned marriages, incestuous unions in a doomed theatre (378 5898).
Happgood (Aldwych). New Tom Stoppard, some period, but less vintage than *Hay Fever*, worth seeing (378-6107).
Felicity Kendal is the eponymous intelligence agent, Roger Rees and Nigel Hawthorne in elegant support (332 5694, credit cards 378 6233).
Scheveningen
Barman (Circus Theatre), with Mike Burry in the title role (Wed, Thur) (55 88 00).
New York
Cats (Winter Garden). Still a sell-out. Trevor Nunn's production of T.S. Eliot's children's poetry set to music is visually starting and choreographically fine (332 6262).
A Chorus Line (Shubert). The longest-running musical in the US has not only supported Joseph Papp's Public Theater for eight years but also updated the musical genre with its backstage story in which the songs are used as auditions rather than emotions (239 6200).
Les Miserables (Broadway). The magnificent spectacle of Victor Hugo's majestic sweep of history and paths brings to Broadway lessons in pageantry and drama (239 6200).
Starlight Express (Gershwin). Those who saw the original at the Victoria in London will barely recognise its US incarnation: the skaters do not have to do good exercise on the sprung-up stage with new bridges and American scenery to distract from the hackneyed pop music and tramped-up, silly plot (332 6510).
John and Mary (Marquis). Even if the director burns on ironic misery of Pygmalion, this is no classic, with forgettable songs and dated leanness in a stage full of characters. It has nevertheless proved to be a durable Broadway hit (947 0033).
M. Butterfly (Suzanne O'Neill). The surprise Tony winner for 1988 is a somewhat pretentious and obvious meditation on the true story of the French diplomat whose long-time mistress was full of American languages to Hollywood, in this screamingly funny and well-plotted expose of the film industry (332 6200).
Stranger Here We Self (Public). Angelina Roux performs two decades of Kurt Weill's songs in a one-woman show covering the composer's careers in Berlin, Paris and New York (698-7100).
Phantom of the Opera (Majestic). Stuffed with Maria Bjornson's glittered sets, Phantom's haunting melodies in this mega-transfer from London (332 6200).
Washington
Les Miserables (Kennedy Center Opera House). The touring company of the International Hit of last season brings to Washington the historical sweep of Victor Hugo, set to music and an insistent contemporary beat. Ends Oct 15 (254 3770).
Paris and New York (Suzanne O'Neill). Stacy Keach and Maxwell Caulfield star in the mystery pitting a writer against a mid-mannered travel agent who's stolen his wife's affections (254 3679).
Tokyo
Noh (National Noh Theatre). A double bill consisting of the sacred ritual Ohina (old man), on which all noh is said to be based, and a true noh play, *Yasuda*. Japan's most esoteric art form is not to everyone's taste, but should be experienced at least once by everyone who wants to discover why Japan will never become a "Western" nation. (Most other Noh theatres are open only at weekends; check local press for details). (232 1231).
Tokyo Noh (Noh by torchlight). In the warmer months, Japan's most esoteric art form moves outdoors for performances by torchlight (usually augmented by electricity). Two separate programmes, consisting of one noh play and a kyogen comic interlude) are performed on successive nights among the high-rise buildings of Shinjuku, Sumitomo Building (Wed, Thurs).
Leningrad
Goiky Theatre (Leningrad). The Story of a Horse (adapted from Tolstoy's short story and performed in Russian). The Bolshoi Drama Theatre, better known as the Gorky, was founded in 1919 and is now one of the Soviet Union's most popular and most innovative companies. Its repertoire is strong on both the classics and on new plays by Russian writers. This, its most famous production, is about a sick gelding looking back on his life prior to being destroyed: a sad victim of Tolstoyan destiny. (Wed). Globe Theatre (372 8311).
September 23-29

SALEROOM

British Rail sheds books
The British Rail Pension Fund is remorselessly selling off the works of art it bought in the 1970s when inflation was running riot, the Stock Exchange was depressed, and shrewd investment managers were looking for alternative havens for their cash. Yesterday it disposed of books and manuscripts at Sotheby's, which had advised it on its purchases a decade and more ago.
It was a successful auction, totalling £2,588,443 with just over a per cent unsold. Like other British Rail sales of works of art it suggests that, all things considered, this was a good investment idea at the time: few people could have forecast the subsequent boom in stock exchange prices in those dire days. British Rail pensioners will have enjoyed no dividends from the works of art but prices have risen steadily, and roughly in line with inflation.
For example, in 1978 the Fund paid £35,000 for Jane Austen's autograph manuscript of her novel *The Watsons*, which was never finished and never published in her lifetime. It stayed in the family until the Pension Fund bought it. Yesterday it sold for £59,000. An even better result was the £132,000 which the London dealer Quaritch paid on behalf of the British Library for another manuscript in Jane's

hand - two short novels that she wrote in her teens which also stayed in the family: in 1976 British Rail had acquired them for £30,000.
The top prices were the £247,500 paid for the Doria Atlas, a 16th century Italian atlas which belonged to that Genoese family, and the £187,000 which secured Gould's eight volume *The Birds of Australia* with 681 hand coloured plates. A French dealer paid £132,000 for Balbus's *Catholicon* of 1460, printed by Gutenberg and the first secular book to appear: it is an encyclopaedia of Latin words used in the Middle Ages.
Sir Alexander Fleming's hand written account of the discovery of penicillin, prepared for a BBC broadcast in 1946, was happily bought by St Mary's Hospital for £14,850. Joseph & Sawyer, London dealers, paid £44,000 for an eleven page letter by Rene Descartes, and £41,800 for a document about a grant of land, dated 1581, in which Sir Humphrey Gilbert assigned 1.5 million acres of America to two co-adventurers.
Thomas de Quincey's first part of his *Confessions of an English Opium Eater*, with the manuscript stained by laudanum, sold for £28,600.
Antony Thornicroft

FINANCIAL TIMES

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Wednesday September 28 1988

Tests for UK economy

WHEN A current account deficit of £1.3bn, the second largest ever for one month, can be hailed with relief, one knows that the British economy is entering uncharted territory. None the less, Mr Nigel Lawson, the Chancellor of the Exchequer, must be pleased to have figures that are not merely £840m better than July's, but better than the consensus forecast as well. In his speech in Berlin today he can even claim that one of the world's most dynamic economies is doing its bit for global economic adjustment. Nevertheless, the UK economy is now throwing up some important tests not merely of Mr Lawson but of the policies of the entire Thatcher era.

So far as the figures on the current account themselves are concerned, there are even one or two encouraging features. Thus the improvement has come from a year ago in imports, from £9.5bn in July to £8.6bn in August. None the less, the volume of imports (excluding the erratic items) in the three months, June to August 1988, was 14 per cent higher than in the same quarter a year ago and 7 per cent up on the previous quarter. Meanwhile, the volume of exports, excluding the erratic items, in the June to August period was only 1½ per cent higher than in the same period a year ago and ¼ per cent less than in the immediately preceding quarter.

Consumer spree

So the current account continues to show the symptoms of a consumer spree. With demand growing at something like 7 per cent in real terms this year, the supply side of the economy has failed to keep up. The current account deficit for the year so far is £9.2bn. The outcome for the year is unlikely to be less than £14bn and could turn out to be more. In relation to GNP this deficit is larger than that now expected in the US.

Despite exaggerated emphasis on fiscal policy, the key issue in the economic management of the recent past has been monetary policy. The conflict between the Prime Minister and the Chancellor over exchange rates and monetary

policy now looks even more damaging than at the time. There are two serious alternatives for monetary control: an exchange rate target against a low inflation currency, like the D-Mark, or a monetary target. The Prime Minister has ruled out the former, while the Chancellor has avoided the latter. The result continues to be a dangerous confusion.

Two questions arise for the immediate future. The more theoretical is whether a current account deficit that reflects the behaviour of private individuals will matter, or not. The obvious answer is that there are common risks affecting all transactions between the UK and the rest of the world, the most obvious being that of uncontrolled currency depreciation. The Government will have to make depreciation look very unlikely, a difficult challenge when the Prime Minister has anatomised the exchange rate mechanism of the European Monetary System as too deflationary.

Important test

The most important test of all, however, is of the Thatcher era's economic policy as a whole. Some sort of "stop" is now virtually certain to follow the Lawson "go". Will the slowdown be made more severe by a need to squeeze out a sharp rise in wage inflation during the coming wage round? Will the underlying growth in manufacturing productivity be maintained? Will increased investment in manufacturing industry make possible a significant rise in exports as domestic demand slackens off, without a large exchange rate depreciation? Last but not least, will newly liberated financial markets cope with what could be a period of declining house prices?

Mr Lawson has enjoyed presiding over a boom made possible in large part by the strong position he inherited from his predecessor. Mrs Thatcher has enjoyed making the claim that the UK economy is fundamentally transformed. As the UK moves into an inevitable slowdown, the test of both of their reputations has now arrived — and of the vitality of the UK economy as well.

Opportunity in Poland

THE ECONOMIC and political crisis in Poland, in the wake of the most recent strikes and the fall of the Government of Mr Zbigniew Messner, has provided both the Soviet and Polish authorities with an opportunity: the Soviet leadership with the opportunity to demonstrate that Soviet hegemony in Eastern Europe can have its benign and constructive aspects; the Polish leaders with the opportunity to demonstrate that the past seven years have not been wasted and have taught them something of the arts of crisis management and of political coexistence.

Proposals floated by the Democratic Party (SD) envisaging a parliamentary power-sharing arrangement which would strip the Communists of their absolute majority in parliament, requiring them to win the support of other groups, could turn out to herald an important step forward in East European political development. The range of options in elections would remain tightly controlled and the Communists as the largest group would retain the power to block unwelcome personalities and ideas. There is no suggestion of free elections. But at least political opposition would have, as of right, a platform at the highest level, forcing the decision takers to explain, justify and occasionally modify their policies and actions.

Sponsorship

The parliament would not be more powerful, but it would become more of a forum for debate. So far the authorities have not clarified their position on the proposals. But they are now on the record with the sponsorship of a legal political group: thus they point the direction in which the Communist Party leaders are looking and define the area they wish to see tested in terms of public acceptability. Negotiations between the various parties and opposition groups may not start for some months yet but the central issue is already crystal clear:

will the Communist leadership have the confidence to make the opposition an acceptable offer? Can they bring themselves to yield sufficient power to enable a credible opposition to develop within the political system, one whose official status will not undermine its support where it counts, that is, in the 200 or so giant factories which dominate the towns.

For Mr Lech Walesa and the other leaders of the born-again Solidarity Movement, freshly invigorated by this year's strikes, recognition of the movement as a trade union is, and must remain, the bottom line for the time being. To settle for less without firm guarantees of a continuing role in industry on the shop floor, would be a reckless leap into the dark.

Compromise

However, the latest signals from Moscow, indicating strong opposition to the return of Solidarity as a trade union, and General Jaruzelski's continuing refusal to contemplate such a step does not necessarily rule out the possibility of a compromise. Both have much to gain if a deal can be struck with Solidarity and much to lose if the negotiations fail, or if a deal unacceptable to the workers is struck and the Solidarity leadership is discredited in the process.

General Jaruzelski appears to have accepted that he needs to get Solidarity on board if he is to have any chance of bringing the economy back on course, and that Lech Walesa is central to this. Moscow, which over the past four decades has shown its ability to stamp hard on unwelcome developments in its empire, has yet to demonstrate an ability to support and nurture welcome developments. So far it has registered only its disapproval of the strikes and has done nothing to support what must surely be welcome efforts to foster worker participation in the process of government and develop a basis of popular support for the regime. General Jaruzelski needs support if he is to give sufficient ground to make Mr Walesa an offer his supporters will accept. It is up to Mr Gorbachev to provide it.

Anatole Kaletsky reports on the recent surge in leveraged buyouts in the US

Financial danger is the essence

From 1976 to 1981 it was Latin America. From 1981 to 1986 it was Texas real estate. Will leveraged buyouts, which first became big business in 1986 just as the Texas property bubble was bursting, become the next fashionable graveyard for high-powered financiers' reputations?

Over the last two weeks the shareholders of Kroger Stores, Hospital Corporation of America, Macmillan and half a dozen smaller companies have all been presented with opportunities to sell out to small groups of investors, including corporate management, backed by limitless amounts of borrowed funds. In all, these LBO proposals of the last two weeks have added up to \$13bn — equivalent to the whole year's LBO volume in 1985.

In one of the latest LBOs, the \$1.2bn offer for Playtex International, the management has proposed to buy again a company they own already as a result of an earlier buyout. The only purpose of the deal: to increase the company's debts and realise a \$500m paper profit from the previous LBO.

So far this month, LBO financing has accounted for over a quarter of all commercial and industrial bank lending to medium and large US companies that make financial statements to the Securities and Exchange Commission. These companies have recently been borrowing more money from banks for LBOs than working capital needs.

LBO volumes in 1988 have reached \$58bn, according to IDD Information Services, already exceeding the total for the whole of 1987. After falling from \$13bn in 1986 to \$36bn in 1987, the level of buyouts stabilised last year at \$38bn, largely because of the stockmarket crash in October. Since the spring, however, the LBO business has once again begun to grow at an explosive rate.

The champions of LBOs can argue that they contribute to the process of entrepreneurial renewal. They put control of industry back in the hands of traditional capitalist owner-managers, instead of unmotivated corporate bureaucrats. They can claim, with some justification, that the financial incentives and risks of monetary loss created by high leverage are focusing unprecedented attention on the efficient use of assets and improving the allocation of resources in the economy as a whole.

These managerial arguments beg a lot of unanswerable questions about economies of scale, tensions between long-range and short-term planning and the fiduciary relationships between managements and the shareholders they serve. But one feature of the buyout movement is almost beyond dispute.

LBOs are filling the US corporate landscape with hundreds of flimsy and weirdly shaped financial structures. The new owner-managers may be working flat out to rebuild their financial foundations — by selling assets, improving operating profits and paying off borrowings. But many of these towers of debt could crumble if any economic tremors hit them within the next year or two.

Indeed, financial danger is the very essence of the LBO. Like virtually every other means of generating huge profits from small initial investments, buyouts depend for their appeal on leverage — the ability to buy assets with other people's money in the hope that their price will go up.

But it is not managerial motivation and inspired cost-cutting that generate returns like Mr John Kluge's \$2.5bn personal profit on a \$150m investment he made in Metromedia

Top 20 Leveraged Buy-outs

Bid announced	Target company	Investor group	Amount \$ billion	Status
16/10/85	Beatrice Companies	Kohlberg Kravis Roberts	6.2	Completed
27/07/86	Safeway Stores	Kohlberg Kravis Roberts	5.7	Completed
12/04/87	Borg-Warner	Merrill Lynch	4.2	Completed
03/07/87	Southland	Salomon Bros & Goldman Sachs	4.0	Completed
02/02/87	Viscom International	National Amusements	3.9	Completed
07/03/88	Montgomery Ward	G E Capital & Kidder Peabody	3.8	Completed
21/10/85	R H Macy	Goldman Sachs	3.7	Completed
11/12/86	Owens-Illinois	Kohlberg Kravis Roberts	3.6	Completed
22/06/88	Fort Howard Paper	Morgan Stanley	3.6	Pending
15/09/88	Hospital Corp of America	Morgan Guaranty Trust	3.3	Pending
21/05/84	Esmark	Beatrice Foods	2.7	Completed
19/08/88	Wickes Companies	Drexel Burnham Lambert	2.7	Pending
21/05/87	Burlington Industries	Morgan Stanley	2.6	Completed
17/03/88	American Standard	Kelco	2.5	Completed
22/04/85	Storer Communications	Kohlberg Kravis Roberts	2.5	Completed
16/07/87	Jim Walter	Kohlberg Kravis Roberts	2.4	Completed
17/12/87	Lear Siegler	Forstmann Little	2.1	Completed
10/03/88	Colt Industries	Morgan Stanley	2.0	Completed
22/04/87	Supermarkets General	Merrill Lynch	1.9	Completed
27/06/86	Fruehauf	Merrill Lynch	1.6	Completed

for just two years. Mr Kluge was able to multiply his stake 16-fold while the value of his company "merely" tripled, for the simple reason that lenders to Metromedia provided 80 per cent of the acquisition financing but enjoyed almost none of the capital gains. Even the much more modest average profits of 50 per cent per annum which LBO investors generally aim for, can be achieved only through the power of leverage.

LBOs are filling the US corporate landscape with flimsy, weirdly shaped financial structures

As Mr Martin Duhiller, head of Clayton & Duhiller, which bought the Kendall health care group from Colgate for \$1bn, notes: "We have an outstanding record of managing our acquisitions. We're selling one now where we tripled earnings in five years and we expect a similar performance in the future. But the leverage and the return on equity goes down as the value of our investment in a company increases. Leverage is what it's all about. The only reason for the kind of returns you get in a successful LBO is because it is a leveraged market."

Indeed, while LBO boosters do not like to admit this, debt-equity ratios of 10:1 or so, commonplace in buyouts, mean no managerial miracles are needed for equity investors to be rewarded with seemingly extraordinary profits. Unfortunately, leverage has an appalling way of making losses spin out of control on the way down, just as it sensationally magnifies rewards on the way up — a lesson which seems to be learned independently by each successive generation of financial alchemists as they discover the philosopher's stone of instant riches

in other leveraged investments from office properties to oil tankers to futures contracts. In this respect, buying companies with borrowed money in LBOs is no different from buying silver contracts or shipping fleets.

And as has so often happened when property booms and other leveraged investment fads have collapsed in the past, lenders could find themselves dragged down with equity holders. The equity cushion which normally protects bondholders and even banks is so thin in many of these deals that lenders may in effect be taking equity-style risks in return for mere moneylenders' shares in the profits.

If this is true, then the extraordinary profits from LBOs are due not only to the efficiency of managers but also to the inefficiency of financial markets in calculating the true investment risks of LBOs. It would be easy to imagine a rash of leveraged company failures during the next recession causing just as much economic dislocation as the property bust in Texas or the debt crisis in the Third World.

Ironically, the stock market crash last October temporarily appeased some of these fears about LBOs. Leveraged buyouts came to an abrupt halt, providing considerable reassurance because the risks of failure decline rapidly during the first few years of any given LBO.

Any LBO that has survived three years is pretty safe because we make them pay back so much debt during the first few years of operation," says Mr Frank Schott, chief economist of Equitable Life, one of America's biggest LBO investors. Thus, if the pace of buyouts declined substantially from 1987 onwards while the economy continued to expand until 1989 or 1990, there might be little cause to fear widespread failures. By the time the next recession hit, the vast majority of LBOs would be in their "safe" mature phase.

Over the last few months, however,

it has become apparent that the appetite for leverage and financial risk among US managers, bankers and investors is still far from satisfied.

The first formal LBO failure — the \$1.2bn bankruptcy of Revco Drug Stores in July — apparently did no more to dampen the buyout fever than the earlier problems of companies like Fruehauf, Republic Health and Dart Drug.

All these companies kept out of the

There is too much money poised to invest in LBOs for there to be any prospect of moderation

bankruptcy courts only as a result of bond exchange offers which involved big losses not only for equity owners but also for holders of junior subordinated debt. Yet yield differentials between senior and subordinated debt in the junk bond market have remained minimal, at ¼ to ½ a percentage point.

Mr Paul Levy of Gilliam, Joseph, Littlejohn and Levy, a New York investment bank which specialises in unravelling troubled buyouts, says: "People just don't seem to take seniority seriously. Whether you own the junior or senior debentures can make the difference between getting repaid and losing your last nickel in a deal that goes bad like Revco. But the market just doesn't care."

Two of the latest buyout proposals shed some light on this apparent indifference to risk. At one extreme there is the \$4.6bn bid for Kroger Stores announced by Wall Street's LBO kings, Kohlberg Kravis Roberts. This seemingly unsolicited offer, which raises the possibility that KKR may now be on the verge of initiating hostile takeovers for the first time, suggests one all-important reason

why the pace of LBOs will probably intensify, instead of slowing, even as the next recession draws nearer. There is simply too much money poised to invest in LBOs for any moderation to be in prospect.

KKR alone has assembled over \$5bn of equity to invest in LBOs, while Forstmann Little, the next biggest LBO sponsor, has around \$2.5bn. In all, there is more than \$25bn already lined up by Wall Street for equity investment in LBOs. With a gearing ratio of 10 to one this translates into a potential \$250bn worth of deals — and KKR's increasing aggressiveness suggests this money is beginning to burn holes in some of the would-be investors' pockets.

At the other end of the spectrum from the KKR-Kroger offer, this last week's entirely voluntary leveraging of Playtex, the women's underwear manufacturer, Playtex has already passed through two LBOs in three years, the first in April 1986 as part of the Beatrice Foods group, the second a few months later when it was bought by management from Beatrice.

The purpose of the latest \$1.2bn Playtex deal is simpler to cash in the immense profits from the last buyout. By loading up the company with an additional \$400m debt, this LBO will offer equity investors from the previous buyout a gain of \$500m on their initial outlay of only \$10m. It will also allow the chairman, Mr Joel Smilow, to realise a personal profit of \$70m and simultaneously increase his equity stake in the firm. Mr Smilow is refreshingly candid about his motivation. Playtex profits have grown beyond expectations and "it is time to leverage up that excess cash flow."

The Playtex leveraging is the latest and biggest in a new round of "second generation" buyouts of companies which have begun to pay off the debts of their initial LBOs.

Such second-round buyouts, which started with the leveraged bid for Federated Stores by Macy's and continued with the controversial \$700m leveraging by Colt Industries in March, suggest that neither business success nor the exercise of self-restraint may set any limits on the logic of ever-higher borrowing.

A major indicator on this score will be the future of Beatrice itself. Beatrice, which still holds the record for the largest LBO ever, has managed to repay most of its \$6bn acquisition debt through asset sales over the past two years. However, the company has failed to sell the rump of its food operations for the expected price of around \$6bn. This has left its owners with no cash profits to show for their efforts and the company has made it known that it may soon pay a special dividend to shareholders, financed by substantial new borrowings. A similar \$700m leveraging by Colt Industries in March initially provoked strong protests from bondholders, but was eventually accepted.

Should shareholders of Beatrice, which is controlled by KKR and financed by Drexel Burnham Lambert, decide to cash in their profits by raising extra debt, an open season could be declared for further leveragings of successful LBOs.

If LBOs which operate successfully for a year or two routinely start taking on new debt to gear up their owners' profits, there can be little hope of a gradual deleveraging of US corporate finances. The fad for leveraging would then have only one logical conclusion: the full-blown sequence of recession, bankruptcy and financial catharsis.

OBSERVER

Unfair to ACLU

Anyone who tried to follow the Bush-Dukakis television debate may have been left wondering what is ACLU? Vice President George H.W. Bush and Dukakis a "card-carrying member" and it was obviously meant to hurt in the way people used to be accused of being a card-carrying member of the Communist Party.

Actually, the American Civil Liberties Union is a nationwide, non-partisan organisation of more than 250,000 members committed to the protection of civil rights and liberties. A group of lawyers and libertarians, including the defence advocate Clarence Darrow, set up the ACLU in 1920 when women did not have the vote and immigrants were frequently deported without due process.

Since then the ACLU has regularly taken up unpopular causes, including the fight against internment of Japanese-Americans in the second world war. It stood up to Senator Joe McCarthy in the early 1950s and was in the forefront of the civil rights struggle for blacks.

Conservatives dislike the ACLU because it was one of the first organisations to come out in favour of impeaching President Nixon after the Watergate scandal; they also disliked its successful efforts in the 1970s to draft and pass laws to monitor the government's foreign and domestic intelligence operations. The ACLU's most recent coup was to help defeat the nomination of a conservative, Judge Robert Bork, to the US Supreme Court last year.

The present head of the organisation is Ira Glasser, a former maths teacher who first joined 20 years ago when it had only 5,000 members. At any one time, the ACLU has some 6,000 law suits going on, including several hundred cases involving sex discrimination, privacy and voting rights. It has come to the defence of Lt-Col Oliver North, the former White House aide who faces criminal charges over his role in the Iran-Contra scandal.

The ACLU argues — and North agrees — that his Fifth Amendment rights against self-incrimination have been prejudiced by his public testimony to Congress last year. North, incidentally, is a "card-carrying conservative".

US at last

AL is finally to become US. If that sounds cryptic, it is because IATA (the International Air Transport Association) allows only two letters to designate airlines and it is not easy to get the two you want.

The designation US has long been held by the US Air Force Military Airlift Command (MAC). When the Allegheny Airlines changed its name to USAir in 1979, it chose to stay as AL. Last year USAir merged with Pacific Southwest (PS) and took over Piedmont Airlines (PI), so it made a push for the letters US.

The military were cooperative, provided that their own flights could be designated in future MC (for Military Charter). The MC code, however, was held by Transstar, formerly Muse Air. Transstar was happy to give up MC in order to be known as TS. The snag was that IATA had assigned TS to a single carrier airline, Transport Aerien du Benin. The West African company then ceased operations, so TS was available. Shortly afterwards Transstar also ceased to operate, so MC was available as well.

The result is that from October 1 the air force flights will be known as MC and the USAir flights as US. The story is told by Edwin I. Colodny, chairman and president of the USAir Group, in the current issue of the company's in-flight magazine.

Not funny

It cannot be much fun editing Punch these days. David Taylor took over the chair in January and has now resigned "by mutual agreement" with the parent company, United Newspapers. Alan Coren, the previous editor, was eased out last year, but then re-appeared as editor of The Listener after the more obviously qualified candidates for the job had been turned down.

Please call

The University of Bologna, the world's oldest, is about to celebrate its 900th anniversary. One of the special projects to mark the event is a study of the present professional status and activities of the 8,000 or so alumni from 96 countries who graduated from Bologna in the period 1946/88. Unfortunately not all

of them have remained in contact. So would anyone who wants to be included in the project please get in touch with the Rector: Fabio Rovelli Monaco.

Thatcher's form

Back from her trip to the continent, Margaret Thatcher is in confident mood and is adapting a line from the Bush-Dukakis debate as a new riposte to her critics. "I'll take all the blame for the bad things, if you give me half the credit for the good things," she said in a notably successful speech to the Newspaper Press Fund on Monday. The line comes from Bush, of course.

Poor old cow

Sun Alliance is introducing a new insurance magazine called First Choice. The pilot issue includes a number of quotes from claims forms: for example, the case of the cow which escaped and damaged a car. The claimant described the cow's temperament as "idyllic — I only wish my wife and daughters were as placid", and said it escaped by "holding head in air and placing one hoof in front of the other in a continual and ever-increasing process." Then he added: "I seriously believe that our in-calf heifers, due to hormonal changes during pregnancy, added to the fact that some of their half-sisters have been exported to France, have developed a warped sense of justice and are bent on engaging in combat with French made cars."

There are also one liners: "I knocked over a man, but he admitted it was his fault as he had been knocked over before."

1992?
Pas de problème
Mein Herr!

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Six years from the onset of the "debt crisis", the principal debtors are still running to stand still. Being unable to start off with, it is little wonder that the best are showing severe fatigue, while the worst are dropping out of the race.

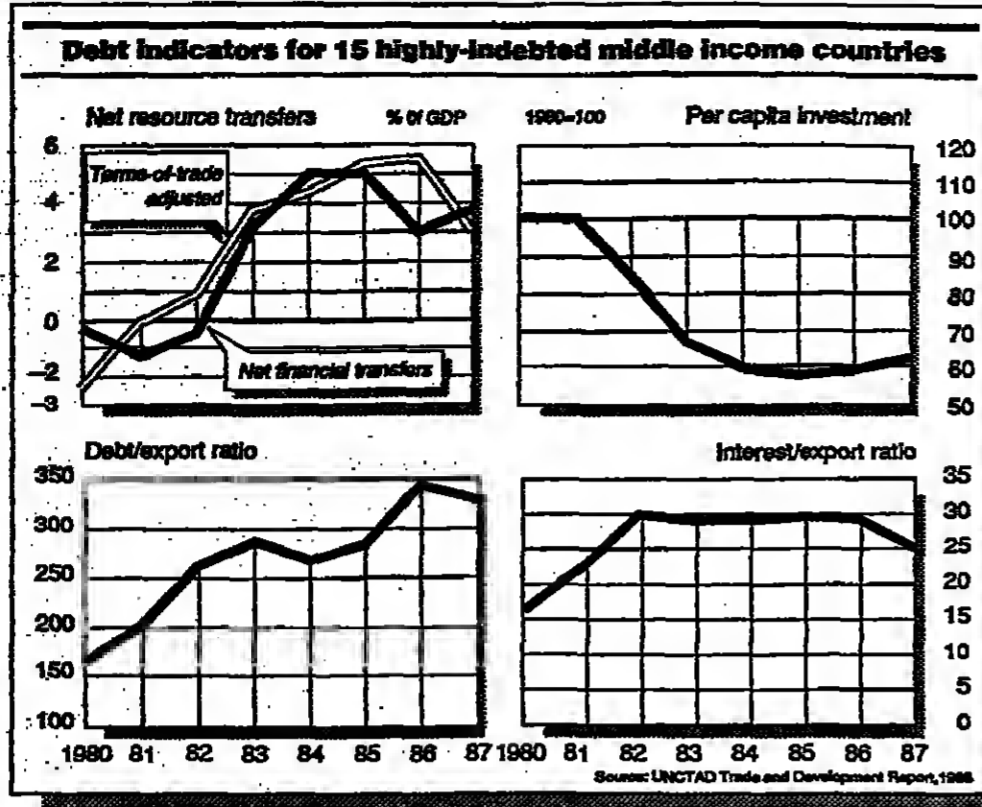
In 1986 and 1987, nine Latin American countries (Brazil, Bolivia, Costa Rica, Dominican Republic, Ecuador, Guyana, Nicaragua, Paraguay and Peru) as well as the Ivory Coast, Nigeria and several smaller African countries accumulated arrears on payment of interest to private creditors.

When the problem first erupted in August 1982 many thought it would involve no more than a temporary interruption of liquidity. Few can still suffer from this illusion. It turned out to be more manageable than expected in the short term, but more severe than feared in the long term.

The adjustment since 1982 has been concentrated on the external accounts of the indebted countries. The World Bank calls 17 countries "highly indebted" - Argentina, Bolivia, Brazil, Chile, Colombia, Costa Rica, Ivory Coast, Ecuador, Jamaica, Mexico, Morocco, Nigeria, Peru, Philippines, Uruguay, Venezuela and Yugoslavia. Their total outstanding debt at the end of 1987 was \$465bn. They enjoyed an aggregate net inflow of resources of \$65bn between 1978 and 1982, only to suffer a net outflow of \$100bn between 1983 and 1987. The speed and scale of this turnaround has strengthened the creditors against the consequences of default while impairing the capacity of the debtors to avoid it.

UNCTAD's Trade and Development Report of 1988 puts the external adjustment of the highly indebted countries (more precisely, the "Baker 15", the countries listed above, less Costa Rica and Jamaica) in its domestic context. As shown in the chart, the net transfer (current account balance less net interest payments) from these countries moved from an inflow equal to 1 per cent of gross domestic product to an outflow of 5 per cent of GDP in the space of only two years.

What has made the transfer more painful is the manner in which it has been achieved. Since 1980 the volume of exports from the highly indebted developing countries has changed very little, while the volume of imports fell by more than 30 per cent between 1981 and 1983, only to fall still further by 1987, to a level some 40 per cent below that at the beginning of the decade. Import compression on this



The spectre at the Berlin feast

Martin Wolf examines the predicament of deeply indebted countries and their limited options

scale has its domestic counterpart in the reduction of investment, as the chart shows.

The severe decline in investment has been the natural response to the decline in both real output and income. In 1987 output per head in the highly indebted developing countries was still 4 per cent below the 1980 level. The deterioration in the terms of trade, the relative price of exports and imports, has made the fall in real income even more serious than in output. The terms of trade of these countries fell to 25 per cent below the 1980 level by 1986. Income per head (adjusted for terms of trade changes) fell by 10 per cent between 1980 and 1983, before stabilising and then recovering slightly in 1987.

An indication of the inefficiency of the adjustment process has been the inability to

control inflation. The failure to control fiscal deficits (far from surprising in stagnant economies) has undermined two ambitious currency reform programmes, the widely-heralded "heterodox shocks" in Argentina and Brazil.

In short, the price of external adjustment has been stagnation. According to information provided in the World Bank's World Debt Tables, 1988, only three highly indebted developing countries (Brazil, Colombia and Morocco) managed positive growth of consumption per head between 1980 and 1987.

It is the unfavourable external environment that has made the problem so severe. This has two aspects: the decline in commodity prices and the high nominal and real interest rates on borrowing abroad.

One definition of the real rate of interest is the nominal

interest rate deflated by the price of exports. The World Bank report shows that, thus defined, the real rate of interest for the developing countries has been well above 10 per cent in every year since 1981, except 1987 (largely because of the recovery of commodity prices in that year). With these rates even a huge adjustment of the external accounts has been insufficient to stabilise the ratio of debt to exports, as the chart shows. The ratio of debt to gross national product for the highly indebted countries has also risen, but by less.

Developing countries have, indeed, been running to stand still. Is there any reasonable prospect then that they will be able to grow back to creditworthiness?

Nominal rates of interest have fallen by comparison with

the early 1980s, commodity prices recovered both last year and this, while arrears on interest payments accumulated. As is shown in the chart, the ratio of interest to exports stabilised after 1982 and fell somewhat in 1987. The issue for the future is the scale of the resource transfer from indebted countries consistent with improving debt profiles. This depends, in turn, on the future relationship between the market rate of interest, on the one hand, and the growth of GNP and exports, on the other. If there were a permanent improvement in these relationships then, at least, the problem might go away.

Rapid growth of real GDP and exports will surely be constrained for some time by low levels of past investment. Rapid growth of nominal exports would be helped, however, by a continued recovery of commodity prices. The likelihood of that is, however, adversely related to the prospects for interest rates. The main threat to the present buoyancy of output in the industrial economies is a steep rise in inflation. The sort of recovery in commodity prices that would help the indebted countries would also forestall a rise in industrial country inflation. The reaction would be tighter monetary policy and higher interest rates.

In short, under plausible assumptions a significant improvement in debt profiles would involve continuing negative transfers from the indebted countries. While a country can almost always pay its debts, it is difficult to believe that many will be willing to pay the price.

It is this depressing prognosis that makes forgiveness of debt (in covert and overt forms) increasingly likely. The danger is that the process will be disorderly, with the worst performers dropping out first.

There are at least two respects in which things have changed for the better since 1982: the strengthening of the balance sheets of the main commercial banks and the awareness in many indebted countries of the mistakes that need to be avoided in future. These two should be married, by exploiting the greater strength of the banks to reward those who have made decisive policy changes. For that, official involvement and probably some official resources will be required. The spectre at the annual feast of the IMF and World Bank is unlikely to vanish of its own accord. The meetings will prove productive if the policy makers and financiers there convened decide, instead, on exorcism.

The Royal Opera House Plans that fall sadly short of glory

By Hugh Jenkins

Next month, the Appeal Court is expected to rule whether or not London's Royal Opera House in Covent Garden can proceed with the £100m redevelopment scheme it proposes to help fund its modernisation and which has been opposed through the courts by the Covent Garden Community Association.

I recall being rather pleased when more than a dozen years ago the Labour Government, in which I was Minister for the Arts, handed over to the Arts Council the land adjacent to the Opera House which is now the subject of such controversy.

The idea was that, when the money was available, the Royal Opera House should be rebuilt and here was the space to achieve it. Here splendour could be created in harmony with many pleasant existing buildings, Georgian and later. There would be room for the ROH to live as grandly as a great opera house should live.

At that time the land was worth around £2m and I was a little worried to learn some years later that the Arts Council had relinquished control to the Royal Opera House. But it did not occur to me that financial considerations would be allowed to force the ROH to adopt a course of action which the Governors would surely have thrown out had it not been presented to them as monetarily imperative.

In 1975, it did not cross our minds that the land we were presenting would be used as a means of making up for inadequate capital input by a future government.

As Miss Dulcie Gray has pointed out in *The Times* recently, the current proposals appear to run against almost everything in the Covent Garden Plan drawn up by the now defunct Greater London Council in the 1970s. Instead of restraining office development, the proposals seem to be based upon it; instead of restricting traffic, the proposed Car Park must encourage it; instead of preserving architectural heritage, the application entails demolition of good old houses; to say nothing of the fate of the Floral Hall, the remains of which may well end up on the scrap heap.

And for what? To permit the building of shops and offices. And why? To generate capital and income. For what purpose? To relieve the government of increasing financial demands of a kind hitherto seen by previous administrations, irrespective of party, as essentially forming part of the responsibility of the state.

In sum, large parts of the site are to be demolished to raise money for improvements to the Opera House which even then will fall sadly short of glory and will be summed up by the consequences of its incestuous funding.

The Theatres Trust made this precise point when it first looked at the plans in 1986. The Trust is a statutory body charged with the protection of theatres. It has to be consulted by planning authorities before they determine any application for planning permission on a site where there is a theatre.

The Trust believes the whole scheme must be judged by its success or failure in providing an Opera House of world class which will satisfy the technical and artistic requirements of the next century. From this point of view the Trust has expressed substantial misgivings.

The requirement to give over so much of the gained land to lettable space left the Opera House (the Trust has said) with a three dimensional Chinese puzzle of space organisation which was bound to produce inadequacies. The restrictions were specially noticeable in the public entrances and foyers which would remain extremely confined. I would add that this criticism is particularly ironic when it is recalled that one of the prime aims of the development plan was to provide greater public access.

Competition for space for opera-goers and the requirements of scene "set-in" and storage was seen to be particularly acute in the area at present occupied by Barry's Floral Hall. The centre of this space is to be largely taken up by a double spiral staircase. The Trust pointed out that this means that there will be less dead-storage space than is now provided by the Floral Hall.

When all the objections are added together they lead to the inescapable conclusion that the ROH has allowed itself to be taken past the point at which the benefits of its plan outweigh the disadvantages.

It is hard to agree to a scheme which provides inadequately for the Opera House, includes precious few extra seats for the public (at the last count it is said there were 13, yes 13) and does substantial environmental damage.

It cannot be denied that the Opera House needs improvement and enlargement. But the cost to the community and to the heritage is too great and the benefit to the Opera House too small to justify support for the present plans.

Even if the Community Association is unsuccessful in its legal challenge to the proposals, that is not necessarily the end of the matter.

It is rumoured that Mr Ridley, Secretary of State for the Environment, dislikes public inquiries. Here is one case in which he should use his power to ensure that the pros and cons are heard in the light of day. If not, a future generation might reach the conclusion that in 1988 mean-minded decisions were taken, decisions lacking in vision, unnecessarily constrained by Mammon.

It is my view that the Government should shoulder the whole cost of a new plan, unrestricted by a requirement to build shops and offices which will take up too much of the land available and are too close to permit the sense and reality of space which a great building needs aesthetically and practically.

Even if that view were to be rejected I believe that re-examination of the proposals would show that values have changed enough to enable the plans to be greatly improved. The income from the land would now be so great as to permit less of it to be sold.

If nothing is done a future generation might well come to the conclusion that in 1988 we were all out of our tiny minds.

Lord Jenkins, arts minister from 1974-1976, is consultant to the Theatres Trust.

LETTERS

The problem lies with demand, not supply

From Professor G. Maynard.
Sir, Although a trade deficit indicates that demand is greater than supply, Mr Neuberger (*Letters*, September 10) is wrong to suppose that the fault necessarily lies on the side of supply.

There is abundant independent evidence, which need not be rehearsed here, to show that the supply-side performance of the UK economy has greatly improved in recent years. Moreover, Mr Neuberger

seems not to have noticed that during the period when the trade deficit has worsened so far, the UK's output has been increasing at an exceptionally rapid rate.

Clearly, the problem lies on the side of demand which has been allowed to rise well in excess of any feasible rate of growth of the economy itself.

Mr Neuberger, and, of course, the Government for pursuing a monetary and fiscal policy which has

allowed this to happen, but it would be somewhat ingenuous for him to do so, given the fact that he has been a long-time trenchant critic of the Government for pursuing a macro-economic policy that was too restrictive, even during a period when the basis for an improved supply-side performance was clearly lacking.

Geoffrey Maynard, *Investcorp International, Investcorp House, 65 Brook St, W1*

Evils of takeovers

From Mr W.R. Fox.
Sir, In "Highlights of the Week" (*Weekend FT*, September 24/25), you list 14 companies which show significant price changes: four are falls and 10 are rises.

All the rises are due to takeovers or the remains of takeovers. These figures illustrate a development which has been apparent to me for a very long time: that Stock Exchange prices now bear very little relationship to either the present or prospective earning capacity of companies, but a great deal to share price manipulation (which is what takeovers basically are).

Boards of directors are now very little interested in producing goods and services; they are principally occupied in either assessing takeover possibilities or in fighting them off, with the result that the Stock Exchange has become a casino and its relationship with industry has become tenuous.

Until boards return to their duty of ensuring that goods and services of high quality are made available for sale at the lowest possible prices, exports will fall away and imports will continue to rocket.

However, the British public's innate common sense is coming to its rescue. Declining Stock Exchange turnover and falling unit trust sales demonstrate that each time rally in prices causes more people to "get out", and it will be a long time before they re-enter.

W.R. Fox, *1 Bradley Park Road, St Marychurch, Devon*

Inner cities need genuine partnerships

From Mr P.H. Corby.
Sir, Whilst agreeing with most of your editorial "Partnerships in inner cities" (September 23), it should be pointed out that attempts at urban regeneration already taking place in some northern areas.

Through contact with private sector developers and local authorities, the Union of Construction, Allied Trades and Technicians has helped to set up of the Leeds City Development Company - a partnership of the City Council, Mounthigh and Bovis/P&O. We have also set up the idea of "Kirklees as an Engine for Growth."

Both concepts involve a range of development schemes jointly controlled by a genuine partnership of the local authority and the private sector.

All concerned believe this is the best method of bringing about urban regeneration and making sure that development and prosperity does not bypass the disadvantaged sections of Leeds and Kirklees. Training for the long-term unemployed can be obtained by incorporating the Government's Employment Training Scheme into the development.

However, it is not helpful that the Government passes

legislation affecting local authority companies in a way which could inhibit the effectiveness of these initiatives.

We do not need conferences and proclamations, we need people with the finance, land and expertise to rectify the problem. That means a real partnership of the private sector and local government, which unfortunately appears to disatisfy the Secretary of State for the Environment.

P.H. Corby, *Regional Secretary, Union of Construction, Allied Trades and Technicians, 64/66 Cross Gates Road, Leeds*

BT's quest for quality management

From Mr J.E. Rogerson.
Sir, Your leader on the occasion of the setting up of the European Foundation for Quality Management ("Europe's quest for quality", September 16) made some very valid points.

How sad, therefore, to read

on the Management Page three days later ("British Telecom: Baking its future on its ability to deliver", September 19) that BT's Director of Quality felt it necessary to go outside the UK for training in quality management.

This is ironic at a time when

we and other organisations which can provide such training are experiencing an increasing demand for services from overseas.

J.E. Rogerson, *Cranfield Institute of Technology, Cranfield, Bedford*

The police and the Serious Fraud Office are working in harmony

From Detective Chief Superintendent G.L. Squires.
Sir, I am greatly disappointed and concerned that your report (September 21) of my speech to the Police Superintendents' Association Conference in Blackpool (September 20) gave the clear, but unjustified and entirely erroneous, impression of conflict, suspicion and animosity on the part of the police towards the Serious Fraud Office (SFO).

Nothing could be further from the truth.

It is true that my speech recalled the early, critical reactions of some police officers

when outline plans for the SFO were first released, some two years ago. However, from that time on there has been a continuous process of close consultation and collaboration between the SFO and the police as to every detail of their forthcoming working relationship.

Contrary to the negative tone of your report, I have no doubts or reservations about the concept of this joint approach, nor about its enormous potential for making a very significant impact on the investigation and prosecution of serious and complex fraud.

From the outset, all negotiations and discussions with the police have been conducted in an atmosphere of harmony and mutual understanding, and nothing I said at Blackpool suggested otherwise.

Police officers and SFO staff have been working jointly on a number of major frauds since April 1988. The efficiency and benefits of this liaison are already plainly apparent.

In addition to this, police officers have willingly and enthusiastically taken part in training programmes arranged for newly-appointed SFO staff, and the close ties already

forged will doubtless become stronger after police investigators move into the SFO's new headquarters in a few weeks time.

I did not say - and neither do I believe - that several difficult issues have yet to be resolved. On the contrary: I know of no reason why the partnership between the police and the SFO should not continue to work well and, as I told the conference, I expect it to do so.

G.L. Squires, *Metropolitan & City Police Company Fraud Department, 37 Wood Street, EC2*



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FINANCIAL TIMES

Wednesday September 28 1988

OVERSEAS MOVING BY MICHAEL GIBSON
01-445 1300

Dukakis abandons attack on Republican strongholds

By Stewart Fleming in Washington

GOVERNOR Michael Dukakis, the Democratic Presidential candidate, has reportedly begun to narrow down the number of states in which he will campaign, virtually abandoning several in the south and the Rocky Mountain west.

Instead, he is focusing his efforts on key swing states such as California, Texas, Illinois and other mid-western and north-eastern states. These are areas where Democratic candi-

dates have been strongest since the Republican Party broke the Democrats' stranglehold on the South in presidential contests in the 1960s.

One Dukakis campaign aide was quoted yesterday as saying that the campaign would begin "pulling back budget and pulling back staff" in states which are judged to be out of reach.

There has already been clear evidence that in spite of his

claim to be running a 50 state campaign, Governor Dukakis had begun to focus his efforts more narrowly. Top aides said several weeks ago this was bound to happen eventually.

He has not been to Georgia since the Democratic Convention in July, even though it is one of the southern states which the party still hopes to win. Other southern states such as Florida, Mississippi, Virginia and South Carolina

have been off his travel schedule for weeks.

Mr Dukakis has, however, continued to campaign in what is called the "rim South", states such as Kentucky and Tennessee, where the Democrats believe he is competitive.

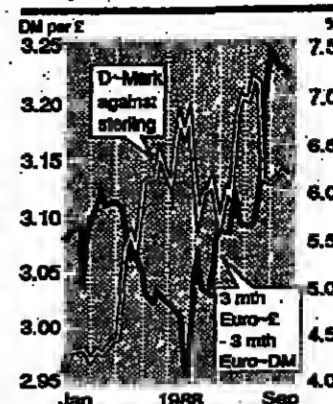
Democratic candidates have done disastrously in the South in four of the past five presidential elections. The exception was 1976 when a southern-er, Mr Jimmy Carter, was

the candidate. Governor Dukakis has also been weak in the region and his prospects have been damaged by Mr Bush's attacks on his patriotism, his defence position and his charges that he is a "liberal" Democrat, outside the national mainstream.

These charges have also hurt Mr Dukakis in traditionally Republican states such as Utah, Idaho and Arizona.

Skilful spadework from Mr Lawson

THE UK authorities have been remarkably successful in stage managing the publication of a really terrible set of August trade figures. All these ominous official warnings about the dangers of expecting an early improvement in a record UK trade deficit have had the desired effect, and the reaction of the financial markets to the second worst current account deficit on record must have made even the Chancellor of the Exchequer faintly embarrassed. Admittedly, it has relieved any immediate pressure on both sterling and UK interest rates, but there is no way that a current account deficit which has been averaging \$1.4bn a month since late spring, can be regarded as anything but a serious cause for concern.



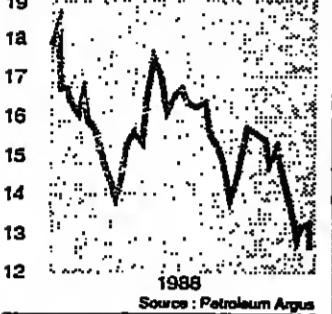
It is difficult to see that moment arriving within the next 18 months. With operating margins in the US rising 88 per cent in the first half of this year, to 32.5 per cent, there can be little doubt that Smurfit is doing very well packaging the American economic boom. US demand looks unlikely to fall the group in the near future, and with little unwelcome capacity coming on stream soon, it may be some time before the consumer gets fed up with being asked to pay ever more for Smurfit's product.

bad results the shares had fallen by a third, and the unequivocal 18p fall that greeted the 10 per cent drop in earnings shows that the great Next vision is no longer thought to be a special case.

While yesterday's figures were a bundle of disappointments, they do not actually prove the Next strategy to have failed - at least, not yet. Strong volume growth in Next stores, good progress from mail order and the mighty launch of the Next Directory are genuine achievements in a difficult market. The real problems start below the operating profit line: in particular, a monstrous interest charge to cover the cost of converting the old CES stores into a tasteful Next family, and a distressfully large provision against last year's convertible Eurobond.

But if Smurfit shareholders can thank America for much of the group's 53 per cent increase in half year earnings per share, they should also welcome moves to reduce the group's overwhelming reliance on US earnings. While US acquisitions are likely to continue to provide the cheapest pickings, Smurfit has little choice but to diversify geographically. Continental Europe is the obvious target, and though axit pie's are higher there and suitable businesses more difficult to find, the market seems to be putting its faith in Smurfit to do its usual tight sort of deal in a market whose fragmentation must leave much room for improvement.

Oil price



Source: Petroleum Argus

Oil prices plunge after Opec fails to act

By Steven Butler in London

OIL PRICES plunged yesterday to a two-year low as markets reacted to the failure of the Organisation of Petroleum Exporting Countries to take immediate shoring-up action.

The five-member Opec price committee adjourned in Madrid on Monday with only a decision to hold a less-than-urgent meeting of Opec's long-term strategy committee, probably at the end of October.

Brent crude oil for October delivery fell 60.5 cents to \$12.66. At the New York Mercantile Exchange, November futures for West Texas Intermediate Crude were off 30 cents at \$13.90 in mid-day trading.

Comrades dream of single market

Leslie Colitt sees

Comecon torn between unity and hard currency

AS THE European Community alternately leaps and stumbles towards creation of an integrated internal market by 1992, Comecon looks further than ever from the lofty goal of "a unified market in the long term," proposed at its summit in the summer.

Indeed the Soviet-led trading bloc is finding it hard to keep functioning in its existing form.

The recent drop in the world price of oil, gas and raw materials has exposed fully the weaknesses of Comecon's archaic, barter-like trading system.

Moscow supplies its allies with much-needed fuel commodities at a nominal price which reflects fluctuations in the Western market. In return it receives Eastern European industrial goods.

Lower international prices for raw material have limited the quantity of industrial products that Moscow can accept in return: and the East European states have few other outlets for their manufactures.

Nor does the Soviet Union seem willing to step up deliveries of fuel to its Comecon partners, enabling the flow of industrial products from Eastern Europe to Moscow to continue.

Such deliveries, Moscow says, are uneconomic because of the rising costs of extracting fuels from Siberian fields. In addition, falling earnings from sales of Soviet energy in the West have been made up by increasing oil and gas exports to the West for hard currency.

As Mr Mikhail Gorbachev and his reforming allies in the Communist world express more frankly their desire for closer integration with the Western economic system, it is becoming clearer that many Comecon partners are unenthusiastic about trading with one another: each would rather trade with the West.

Because there is no convertible currency, and barter deals are negotiated on a bilateral basis, there is no advantage to a Communist state in building up a "surplus" with one of its allies. A surplus amounts, in effect, to a loan, or a time-lag in the squaring of accounts, and it cannot be used to buy goods from a third country.

While Western countries approach trade negotiations with a view to securing the right to export, a Comecon nation has a logical interest in exporting as little as possible, and in importing as much as possible, from its partners.

At the Prague summit prime ministers of the reforming group in Comecon pleaded for the introduction of a convertible currency. But both East Germany - which conducts 15 per cent of internal Comecon trade - and Romania were opposed to convertibility and to the goal of achieving world market prices.

Another issue raised in Prague was that of fostering direct links between companies and organisations within Comecon.

"We have direct links but what for?" Dr Bykov remarked. "Of course, it is nice to go to Prague or Budapest and drink brandy and wine. But first we must reform at home."

Before companies in the Soviet Union and Hungary could co-operate, he explained, their prices had to be similar;

that is, to reflect real costs. Comecon's most important task, Dr Bykov said, was to set strategic guidelines and create a mechanism to achieve the free movement of goods, services, labour and capital among its members.

The policy of giving orders from above, he noted, led companies to react to the "rubish" they got from other Communist companies by refusing to produce what was wanted of them.

Mr Gerd Biro, director general of the Hungarian Chamber of Commerce, described the vicious circle in which large Hungarian producers who were dependent on the Soviet market were seldom able to produce competitive products for sale in the West.

The situation had come to a head, however, with the latest cuts in Soviet industrial imports.

Despite the dependence of Hungarian and other East European - producers of machinery and equipment on the Soviet market, Moscow was rarely prepared to pay higher prices for improved output.

Mr Biro's proposal for reviving Comecon seemed like simplicity itself.

A portion of Comecon's internal trade, he said, should be based on Western currencies. This would help transform a sellers' market into a buyers' one.

Commission demands duties on products of 'screwdriver' plants

By David Buchan in Brussels

THE EUROPEAN Commission yesterday urged the imposition of anti-dumping duties on photocopiers assembled in the European Community by three Japanese companies at so-called screwdriver plants - those using a high proportion of imported components.

Photocopiers imported directly from Japan have been subject to anti-dumping duties since February last year.

The proposals are likely to be approved soon by the Council of Ministers. They will hit products from Konica, Matsushita and Toshiba.

This will be the third time the Community has used its controversial screwdriver plant rules, introduced in 1987 and designed to prevent companies circumventing anti-dumping duties by shipping components into the Community for final assembly there.

Japan has protested at the extension earlier this year of anti-dumping duties on electronic typewriters and scales

to those products assembled by Japanese companies in the Community.

Mr Muneoki Date, Japan's ambassador to the EC, said yesterday he very much regretted the latest action. It might be one more reason to bring the screwdriver plant issue to a special General Agreement on Tariffs and Trade panel.

The Commission has proposed duties to a level of Ecu225 (\$347.5) on each plain paper photocopier assembled by Konica in West Germany, of Ecu192 on each copier made by Matsushita in France and of Ecu28 on each of Toshiba's French-assembled copiers.

The duties vary according to the value of differing copier models and the dumping margins which the Commission claimed to have established when it imposed anti-dumping duties on copiers imported from Japan in 1987. 80 per cent of the Ecu192 a year Community photocopier market.

The three companies have

been penalised because they began their assembly operations in the Community after August 1986, when the EC started its original dumping inquiry into Japanese copiers; and because Japanese components represent 94.2 per cent of the final Community-assembled products of Konica, 93.4 per cent of those of Matsushita and 70 per cent of those of Toshiba.

Other Japanese copier makers whose direct imports have been subjected to anti-dumping penalties on their products assembled in the Community because their use of non-Japanese components has now reached the 40 per cent Japan has complained that this content requirement infringes GATT rules and is discriminatory. EC companies might import just as many Japanese-made components as a Japanese company, but would not be caught under the screwdriver law.

IMF seeks shift in resources

Continued from Page 1

at a time when the US is taking a backseat role.

Mr Nicholas Brady, the new US Treasury Secretary, has maintained a low profile here in view of the imminent presidential election.

Mr Brady's address yesterday, marking the last IMF speech of a Reagan Administration appointee, represented a marked watering down of the free market crusade urged on the IMF by President Ronald Reagan in 1981.

Mr Brady stressed the need for market-based techniques in contributing to growth in borrowing countries and to reducing indebtedness.

In remarks echoed yesterday by Mr Gerhard Stoltenberg, the West German Finance Minister, Mr Brady also warned against any transfer of debt from the private to the public sectors in creditor countries.

Johnson achieves world's fastest fall from grace

Continued from Page 1

"This might be the turning point in our war against drugs. I can't give you a percentage (of athletes using drugs) that is valid. I would only say that we in the sport are in agreement that it's happening at the top levels and it's happening a lot."

Bo Anderberg, head physician of the Swedish Olympic team, said: "For a couple of years now it's been talked about. You look at him, how he looks and how fast he's gotten that way and you can't be anything but suspicious. It's awful but good that they caught him."

An IOC member voiced a

widely held view when she said that the vast majority of the 9,600 athletes at the Games were clean and that Johnson's ruin would send out a categorical warning that sport athletes should clear up the drugs mess.

She said she was sure that at the next Olympics, in 1992, there would be no cheating, no tarnished medals and no expulsions - and that the Games would celebrate only athletic excellence.

But there can be no guarantees. Worse, there is absolutely no way to assess the extent of scandal. No one, anywhere, has the remotest clue how many

athletes are on drugs or which drugs they are using. And so far, sports authorities have been tardy and lackadaisical about fighting the menace.

There have been persistent calls for random spot checks and for automatic life disqualifications for all athletes found using drugs.

Ben Johnson was expelled from the Seoul Olympics for taking an anabolic steroid called Stanozolol.

Steroids, which can be traced for up to several months after they enter the system, help muscle building and tissue repair but can also cause liver cancer, kidney ailments,

sexual dysfunction, aggression and death.

However, athletes like Johnson undoubtedly expect to stop using banned substances well before undergoing a test, or to clear their systems through use of masking agents.

Some predict that within 30 years, scientists will eliminate the harmful side-effects of the drugs that athletes wish to use, and that most athletes of the future will employ drugs openly, such as the rewards of high-time athletes.

If that is true then the present drugs mess is a transitional stage.

When Johnson and reigning

Olympic champion Carl Lewis of the US raced over 100m in Zurich last month, they reportedly received \$250,000 each. Both are millionaires.

But Lewis, the man beaten into second place by Johnson in the Olympic 100 metres last Saturday, is not a cheat. So far as anyone knows, Lewis is clean. As a result, he collects the 100 metres gold medal while Britain's Linford Christie is promoted from bronze to silver.

Yet Johnson is expected to retain his 1987 world record. He is still the fastest man in the world. It really is a mess.

WORLD WEATHER			
City	Temp	Wind	Cloud
Amsterdam	10	10	10
London	12	12	12
Paris	15	15	15
Brussels	14	14	14
Frankfurt	13	13	13
Munich	11	11	11
Berlin	10	10	10
Stockholm	8	8	8
Helsinki	7	7	7
Tokyo	22	22	22
Osaka	21	21	21
Manila	28	28	28
Singapore	27	27	27
Bangkok	26	26	26
London	12	12	12
Paris	15	15	15
Brussels	14	14	14
Frankfurt	13	13	13
Munich	11	11	11
Berlin	10	10	10
Stockholm	8	8	8
Helsinki	7	7	7
Tokyo	22	22	22
Osaka	21	21	21
Manila	28	28	28
Singapore	27	27	27
Bangkok	26	26	26

Paris push for monetary stability

Continued from Page 1

that the Fund would explore ways in which the Special Drawing Right (SDR) might provide an anchor for an international exchange rate system.

Officials yesterday were cautioning against expectations of any early move to a new international monetary system but they acknowledged growing momentum towards closer management of exchange rates and economic policy co-ordination.

Mr Satoshi Sumita, the governor of the Bank of Japan, said that moves to diversify

the foreign exchange reserves of central banks might be the first step towards more binding restrictions on exchange rate fluctuations. In that context Japan was removing the barriers to greater use of the yen as a reserve asset.

More far-reaching French proposals for a switch to a system of reference zones for the major currencies are not regarded as practicable in the foreseeable future. Mr Gerhard Stoltenberg, West Germany's Finance Minister, commented yesterday that most governments agreed that the present

floating rate system should be improved rather than abandoned.

But the monetary officials said that the G-7 nations were reviewing ways to introduce greater discipline into their private arrangements for stabilising the main currencies.

At present, the Group is operating within a framework of wide zones for the dollar, D-Mark and yen, with a gap between the floor and ceiling of each currency of at least 15 per cent.

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FINANCIAL TIMES COMPANIES & MARKETS

Wednesday September 28 1988

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INSIDE

There is no gain without pain

Consolidate or suffer in the message being driven home to Canadian resources companies. Lower gold and oil prices, higher interest rates, a strong Canadian dollar and difficulties with post-cash equity financing have combined to erode profits and restrict capital. In a bid to build companies powerful enough to compete with US rivals in an increasingly integrated market place, larger, cash-rich Canadian groups have begun to snap up their troubled and beleaguered juniors. The trend is accelerating, reports David Owen. Page 26

Red hot days for Gorbachev

Scorching temperatures have brought drought to the Soviet Union and devastated high hopes for a bumper grain harvest. But it is not just farmers who look set to suffer. A crop shortfall will be a nasty setback for Mikhail Gorbachev, the Soviet leader. He faces an angry political backlash over the paucity of food supplies in the shops and, because falling oil prices have squeezed export earnings, can ill afford the foreign exchange needed to top up the country's food deficit. Page 44

Paris fulfils autumnal promise

Buyed by unexpectedly strong corporate earnings, the Paris stock market has clawed its way back from the depths of last October's crash. Government moves to cut corporation tax have also helped the tone of bourse trading while recent takeover speculation has spotlighted some household names. The final piece of good news appears to be the reappearance of formerly cautious Japanese investors. Paul Betts reports. Page 48

ABN faces 1992 conundrum

Mr Robertus Hazellhoff, chairman of the unabashedly old-fashioned Algemene Bank Nederland has a conundrum to solve: how to expand ABN internationally without giving ground in the bank's home market. Stressing a policy of balanced geographical and product growth, he sees no reason for ABN to join the merger mania as Europe moves towards the single market of 1992. Instead he is hoping the bank is big enough to face the future alone. Page 28

German bankers at odds

Sparks are flying in the rarified atmosphere of West Germany's banking parlours. Hints by Mr Alfred Harrhausen, chief executive of the Deutsche Bank, of some limited form of debt forgiveness for the poorest third of world nations, has provoked a storm of criticism. Walter Selpp, chief executive of Commerzbank, goes so far as to argue that forgiveness would begin a process "which would erode the grounds on which our civilisation is based." Page 29

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		Young (H)	32

Chief price changes yesterday

FRANKFURT (DM)		Boysen	487	+ 21	
Basf	354	Spaeth Sec.	575	+ 25	
Bayer Hypo.	129	TRT	1018	- 48	
Bayer Ver.	258.5	CAP	1215	- 48	
BEIRUT (L)					
Crystal Brns	23 1/4	+ 1 1/2	TOKYO (Yen)		
Dank Corp.	20	+ 2 1/2	Mitsubishi OI	1380	+ 170
Macmillan	85 1/2	+ 1 1/2	Asahi Bldg	725	+ 38
Comp. Hardware	7 1/4	+ 1 1/2	Riki Hippon	1230	+ 120
Johnson-Dunlop	31 1/4	+ 3 1/4	Dogha Cement	810	+ 10
PAISES (FFr)			Nippon Katsui	843	- 102
Allegany	270	+ 12	Tokai Pap	858	- 100
LONDON (Pounds)					
ADG	77 1/2	+ 15	P&O Debt	573	+ 13
BCC	420 1/2	+ 10 1/2	RAC	480	+ 14
Bank	77 1/2	+ 10 1/2	Rank Oils	980	+ 15
Barclays (SW)	284	+ 7	Sun Life	517 1/4	+ 2
Cable & Wire	385	+ 7 1/2	Sun Life	517 1/4	+ 2
Christies Int'l	241	+ 8	Ward White	236	+ 10
Crustal Whitey	241	+ 8	Phelps		
Jaguar	245	+ 8	Dea Corp.	171 1/2	+ 14 1/2
Lloyds Securities	255 1/2	+ 11	PI Group	165	- 10
Lucas Inds.	576	+ 11	Imperial	167	- 10
North (Inds)	231	+ 30	Imperial	167	- 10
Parsons Knoll A	605	+ 25	Imperial	167	- 10

Macmillan thwarts Maxwell bid

By Roderick Oram in New York

MACMILLAN, the US publishing house, once again thwarted the efforts of Mr Robert Maxwell, the British publisher, to make a major US acquisition by accepting yesterday an improved offer from Kohlberg Kravis Roberts, the New York leveraged-buyout specialist.

Its board chose KKR's bid of \$90.05 a share in cash and paper, worth \$2.6bn in total, over Mr Maxwell's \$89 a share in cash.

Macmillan had asked for best and final offers from the two parties in an effort to end the three-month auction for control of the leading book publisher.

While there is no legal bar to Mr Maxwell pursuing a hostile tender offer at an even higher price, his advisers in New York and London would give no immediate indication of his next move. Macmillan's share price rose only 1 1/2% to close at \$87 1/2, indicating

that Wall Street was sceptical that Mr Maxwell would pursue the high stakes game.

The fight for control of Macmillan began in June when a group of investors led by Mr Robert Bass, a wealthy Texan, offered \$64 a share.

Management responded with their own plans for a restructuring and recapitalisation, which would have increased their ownership of the company while paying shareholders a large special dividend.

Mr Maxwell entered the fray determined to win control of a major US publisher.

Macmillan's management was, however, understood to be unhappy about the prospect of losing its independence to Mr Maxwell.

They readily accepted instead an \$85 a share offer from KKR, New York pioneers of leveraged

buyouts. The management will participate in the KKR deal.

Mr Maxwell managed to kill the deal by raising his offer last week and raised it again on Monday evening to \$88, hoping for a knockout blow.

KKR responded, however, with a complex cash and paper proposal designed to bring the highest practical price for shareholders.

Analysis considers that KKR, or Mr Maxwell if he tries yet another counter bid, will have difficulty justifying a price much higher than \$90 a share.

Mr Maxwell made his last bid after his advisers were finally able to review financial information from Macmillan.

The publisher had rejected earlier requests for the data but was forced by a Delaware court to hand them over on Sunday.

Mr Maxwell's advisers had argued in court that the company had shown "extreme favouritism" towards the earlier buyout offer from KKR and Macmillan's management.

However, the court rejected the advisers' request that Macmillan be forced to disclose the procedures by which it reviewed the takeover proposals.

In 1987 Macmillan had revenues of \$366m and net profits of \$70.7m.

Nearly half of its revenues, and 40 per cent of operating profits, derived from publishing, with information services contributing 24 per cent of sales and 39 per cent of profits.

Raymond Snoddy in London writes: Mr Maxwell has made a number of successful acquisitions of printing companies in the US and now claims to be the second largest American contract printer



Robert Maxwell: \$89 per share offer spurned

Olivetti first-half profits fall 24%

By John Wyles in Rome

OLIVETTI, the Italian business electronics group, yesterday reported a 24 per cent drop in first half pre-tax profits despite a 16 per cent increase in sales which the company claimed reflected a rise in market shares.

The results, which follow a 29 per cent drop in 1987 profits, are likely to fuel the anxiety about the company's direction which Mr Carlo De Benedetti, chairman, will seek to allay tomorrow when he is expected to announce details of a major corporate reorganisation.

The decline in pre-tax profits from L224.7bn in the 1987 first half to L171.3bn (\$122m) "reflected a tightening in operating margins which, in many ways, is characteristic of the information technology industry at large," said Olivetti yesterday. It added that the effect of tightening margins had been intensified by the renewal of its mini-computer and personal computer product lines.

"The company said that the rate of orders for the new products demonstrated a positive response whose benefits would show up in second-half profits. Orders booked in the first half rose 18 per cent to L3,879bn but the 16.1 per cent increase in sales in the first six months to L3,623bn was based mainly on previous product lines.

Profit margins had been affected both by strong competition and by a substantial rise in the prices of specialised electronic components caused by a shortage in supply."

Research and development expenses in the first half rose from L188.6bn in the previous year to L211.9bn while fixed investments remained in line with earlier "exceptional" levels, totalling L216.6bn compared with L222bn.

Investments and an increase in working capital reduced net available finances to L320m compared with L519m at the end of last December.

In his chairman's report, Mr De Benedetti said yesterday that the group's financial solidity was the best guarantee "for a new period of growth based on our new products." The company renewed last night to give precise details of orders for its new LXX minicomputer system, but said that contracts had already been signed for delivery in the "next years" for L1,500bn with customers ranging from Britain's Abbey National Building Society to the Spanish Government.

Mr De Benedetti's report also noted that Olivetti's Triumph-Adler office equipment subsidiary was consolidating its recovery with a 1.4 per cent rise in sales to L533.2bn.

Riches hidden within the glittering prize

Chris Sherwell examines the position of Australia's Renison in Minorco's £2.9bn bid for Gold Fields

THE SIGN above the unattractive quartzite sky-scraper says simply, and rather meaninglessly, "Gold Fields." On the top floor, overlooking Sydney's Harbour Bridge and Opera House, is the headquarters of Renison Goldfields Consolidated - and inside there is an understandable air of concern.

Renison is 49 per cent owned by Consolidated Gold Fields of the UK, which last week became the object of a £2.9bn bid from Minorco, the Luxembourg-based investment group controlled by Anglo American Corporation and De Beers of South Africa. To Mr Campbell Anderson, Renison's managing director and chief executive, that makes his company a target too.

Mr Anderson is reluctant to comment on the matter at this early stage and especially before seeing the details of the bid in Minorco's formal offer document but yesterday he acknowledged that the group viewed the takeover offer with concern.

"The relationship between Renison and Consolidated Gold Fields has been constructive for both companies, so anything which threatens that must be of concern," he said. "Also, the bidder has South African connections and the implications of having a South African-connected shareholder raises uncertainties in areas where we operate."

Renison is not the only Australian company directly affected by the bid. Gold Fields also owns 70 per cent of Goldsworthy Mining,

which produces iron ore from the Pilbara region of north-western Australia, and has 48 per cent of US group Newmont Mining, which in turn has 75 per cent of gold producer Newmont Australia.

However, Renison is probably the most important, and is certainly the most visible. While its contribution to Gold Fields pre-tax profits of around 5 per cent may make it relatively small, it makes up for this with its diversity of interests - in tin, copper and mineral sands, as well as gold.

In tin, for example, the group was among those hurt by the collapse of the international tin market two years ago and it has not been helped this past year by a stronger Australian dollar or by labour and equipment difficulties at its mine in Tasmania.

On the other hand, the acquisition of 75 per cent of the Koba tin mine in Indonesia has increased the group's share of Western world tin production to approximately 10 per cent and strengthened its position in the market.

In copper, too, the group's revenues have been cut by several million dollars through a misjudgment of the commodity and exchange rate markets, which led to a decision to forward sell output from its Mount Lyell mine in Tasmania.

More positively, high market prices for mineral sands products, notably titanium dioxide and zircon, helped this division to record a 38 per cent increase in

profit contribution to A\$88m (US\$65m) so small a figure when compared with the group's pre-tax profit of A\$81m for the year to June, 1988.

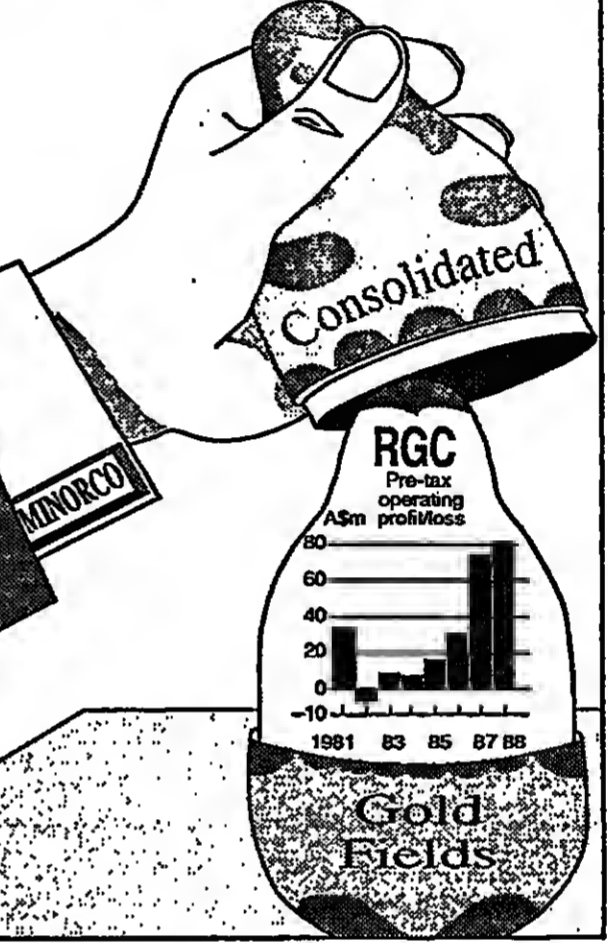
Last month the group also reported the discovery of a new resource of 150m tonnes of ore with a heavy mineral grade of four per cent. This is located a few kilometres from existing operations in Western Australia.

Most excitement, however, focuses on the Porgera gold deposit in Papua New Guinea. Here Renison and its partners, MIM and Placer Pacific, each have a one-third stake. It will be one of the world's largest gold mines once it gets going, with production averaging 800,000 ounces a year for the first six years.

The three partners submitted their feasibility study to the Port Moresby government in June, and a decision on development is expected before the end of the year. The unanswered question is whether the Minorco bid for Gold Fields will make any difference.

Negotiations between the Papua New Guinea Government and multinational mining companies over most projects are invariably complex and always sensitive, usually because they touch on issues of government equity participation, land use and the environment. At different times in the past Placer Pacific, MIM and others have all become embroiled in difficulties.

The worry now is that the "South African" connection might surface as a real issue but



in fact the question has arisen once before, when it was reported in Papua New Guinea last year that some five per cent of the dividends from Porgera would end up going to South Africa because of Renison's involvement.

The Government, conscious of its anti-apartheid stance, said it would look into the matter and apparently came to the view that no control or influence over Renison actually arose from South Africa.

This is the main nub of Renison's concern about the Minorco bid. The last thing it wants is additional complications with governments in the Pacific region.

Should it happen, however, local mining analysts feel sure a Minorco-controlled Gold Fields would not want to sell off any of its Australian resource interests. On the contrary, they say, these and Gold Fields' US interests would comprise the group's most important assets.

SmithKline restructuring to cost \$400m with the loss of 1,600 jobs

By Deborah Hargreaves in New York

SMITHKLINE Beckman, the troubled US pharmaceutical leader, yesterday announced a restructuring plan that will result in a \$375m to \$400m pre-tax charge on its third quarter earnings and lead to the loss of 1,600 jobs.

The company, which has been facing increasing pressure to improve its competitive position, since it experienced a sharp drop in sales for its two leading drug products, said it would restructure its pharmaceutical business, consolidate manufacturing operations and cut corporate staff by 50 per cent.

The restructuring will save the company an estimated \$100m a year by 1990, according to Mr Henry Wendt, SmithKline's chairman, and will have a favourable effect on earnings in the first quarter of next year.

However, this year's income will be lower than expected at between \$3.75 and \$4.00 before the pre-tax charge.

Analysts had estimated the company's 1988 earnings at 5 to 10 per cent below last year's \$4.50 a share.

The newly restructured pharmaceutical division will be headed by Mr John Chappell, president of SmithKline's international drug operations.

The US drug division had been run by Mr Frederick Kyle since its previous president, Mr Jim Cunningham, left the company in July after it reported a 25 per cent drop in profits.

A position has been created for Mr Kyle as executive vice president of operations.

As part of the restructuring plan, SmithKline will make a public offering of a 17 per cent

stake in its Beckman medical instruments unit.

Wall Street remained unimpressed with yesterday's widely expected announcement and SmithKline's share price dropped 24%.

The company is under pressure to bolster earnings because of the fear of falling prey to a hostile takeover bid. The break-up value of SmithKline is estimated at \$80 to \$96 a share.

Revenues at the drug company have dropped sharply as its two leading generic brands, Tagamet, a drug for treating stomach ulcers, and Dyazide, a diuretic, have lost out in an aggressive marketing battle against new drugs on the market.

The company is not expected to be able to produce any new successor drugs to compete in the market until 1991.

Elders IXL reports record results

By Chris Sherwell in Sydney

ELDERS IXL, the Melbourne-based brewing, agribusiness, resources and finance multinational, yesterday laid claim to being Australia's largest company by sales volume when it reported record results for the year to June.

The group also disclosed that its Hong Kong associate, Elders Investments, held a stake of almost 1 per cent in Anheuser-Busch, the large US brewer. Mr John Elliott, Elders' chairman, would not comment on his intentions towards Anheuser, shares in which fell 1/4 to close at \$3 1/4.

Elders reported a 72 per cent surge in overall profit to reach almost A\$66m (US\$53m). Sales and other revenues increased 45 per cent to A\$15.35m, well ahead of retail group Coles Myer's

A\$12.5bn.

The figures prompted directors to announce a one-for-five scrip issue and an unfranked final dividend of 9.5 cents a share on the increased capital, making a total of 17.4 cents, up 45 per cent.

A breakdown of pre-tax operating profits, released by Elders for the first time, showed the brewing division's contribution before tax and interest rose 85 per cent to A\$657m. Carlton Breweries in Australia, Courage in the UK and Carling O'Keefe in Canada all returned results above budget.

The agribusiness division lifted its contribution 35 per cent to A\$17m, capitalising on one of the best agricultural trading environments seen in recent years. Elders said its recent US acquisitions, which had exceeded expectations, made Elders Grain

the 10th largest grain handling and storage company in the US.

Equity-accounted investments improved to A\$237m, but Hong Kong-based Elders Investments, which is 75 per cent owned, showed a \$17m loss. The finance group's contribution, before tax but after interest, was unchanged at A\$63m. Resources dropped to A\$36m from A\$42m.

In another first-time disclosure, Elders distinguished its operating earnings from abnormal gains. The group's net operating profit was A\$448.6m - equivalent to 31.3 cents per share, up 31 per cent on last year's figure adjusted for scrip issues. Abnormal profits amounted to A\$236.3m.

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INTERNATIONAL COMPANIES AND FINANCE

Sun Micro plans personal computer market assault

By Louise Kehoe in San Francisco

SUN MICROSYSTEMS, the leading computer workstation manufacturer and the fastest growing company in the computer industry, is planning an assault on the personal computer market next year, a senior executive of the company has revealed.

Mr William Joy, co-founder and vice-president of technology at Sun, said that Sun and other companies will launch personal computers that combine the power of Sun's workstations with the ability to run thousands of IBM-compatible personal computer programs.

This will place Sun in direct competition with Apple Computer, IBM, Compaq and many others in the market for very high performance personal

computers. While most personal computers incorporate microprocessor chips designed by Intel, Sun plans to use its own SPARC microprocessor to create personal computers that are three times faster than systems based on Intel's latest 386 chip.

Sun has licensed five semiconductor manufacturers, including Texas Instruments and LSI Logic, to make its SPARC chip which is a very high performance microprocessor based on a Reduced Instruction Set Computing (RISC) architecture.

A number of computer companies are planning personal computer products based on SPARC, Mr Joy said. "I'm very

excited about the SPARC PC-compatible market that's going to emerge next year," he added.

The SPARC personal computers will combine the ability to run UNIX applications and those designed for IBM-compatible personal computers, said Mr Joy.

This could significantly broaden Sun's market by combining workstation and personal computer applications.

Mr Joy was speaking at a computer conference in California and a Sun official said that his remarks referred to the emerging market for personal computer class machines and were not specific to Sun products.

Air Canada likely to issue shares at C\$8 each

By David Owen in Toronto

AIR CANADA, the government-owned Canadian airline, was yesterday expected to unveil the price of stock in the approximately C\$300m (US\$246m) share issue which will put 45 per cent of the company into private hands.

The partial privatisation of the airline was originally announced by the Conservative Government last April. The funds from the issue will go to the airline and have been earmarked for fleet renewal.

It is anticipated that the price will be fixed at between C\$5 and C\$10 per unit. Reports that the issue will be oversubscribed suggest that a price tag of about C\$10 is likely.

The general lack of interest among small Canadian investors is apparently causing concern at the airline. Senior management had been hoping that a successful initial offering might encourage the Government eventually to sell its remaining 55 per cent stake in the company.

Air Canada employees are thought to have taken up most of their 10 per cent allotment, emboldened by various incentive schemes, including interest-free loans and a 10 per cent discount.

The incentives were needed partly because the airline is unlikely to pay dividends on common shares in the near term.

The Government's going privatisation programme has singularly failed to catch the public's imagination, as in the UK and elsewhere.

The continuing unease of North American equity markets since last October's crash has done nothing to improve the situation.

IBM executive to join Texaco

By Robert Gibbons in Montreal

ALBERTA HAS won a federal election and is expected to give this process a new lease of life, with diversified or cash-rich larger companies moving to snap up trou-

bled or becalmed juniors, in the way that Mark Resources recently acquired control of Eskine Resources of Calgary.

Larger energy companies, analysts say, are generally in sounder financial shape and are less likely to succumb to takeover. In addition, many are subsidiaries, either of major US or Europe-based producers or of wide-ranging Canadian business empires such as those presided over by the Reichmanns, the Bronfmans or the conglomerate, BCE, which has interests in telecommunications, energy and real estate.

"The distress sales have taken place," says Mr Ken Croft, an energy analyst with ScotiaMcLeod. "However, the BPs and Imperials all have money to spend."

Government policy may also restrict deals in the energy sector, since foreigners are permitted to take over only financially troubled Canadian companies.

A prolonged spell of sub-US\$5 a barrel oil could place an increasing number of smaller businesses within that category, particularly since the price of standard crude is now lower than it was in 1986, in Canadian dollar terms.

The fast-expanding domestic gold sector, by contrast, has experienced no such recent shakeout. Far fewer of the major players, moreover, are controlled by large multinationals or conglomerates.

In addition to junior companies, therefore, takeover targets may include some household Canadian names. Mining analyst Mr Jean-Charles Potvin of Burns Fry believes that com-

panies with "significant debt" as well as small companies may form part of a consolidation trend.

Metals + Minerals Research Services, the London-based consultancy group, agrees. In a recent report, it projects that if gold reached US\$350 to \$400 an oz (it is hovering around \$400), "the ambitions and financial muscle of the independents may wane, leaving a store of gold reserves to be

added to by those already established as major mining companies."

Among North American companies characterised as possibly vulnerable to this scenario were Cambior, Battle Mountain Gold and LAC Minerals. Toronto-based LAC is still contesting ownership of the much-coveted Page-Williams gold mine with Corona.

The plight of the junior gold companies, meanwhile, is epitomised by the problems of the highly speculative and gold-re-

lated Vancouver Stock Exchange. The exchange is moving to review its listing requirements, partly because of the inadequate amounts of capital which the average newly-listed resource company is managing to drum up.

Currently, resource-based initial public offerings are raising only some C\$200,000 (US\$160,000) each. This is insufficient to support an adequate exploration programme, with the result that the exchange's composite index is being depressed by the presence of so-called "shell" companies which have run out of cash.

Since the beginning of the year, the index has fallen by some 21 per cent, in approximate tandem with the gold price itself. At below \$90 at present, the index stands at less than half its 1987 peak of 202.4.

With the outlooks for a range of commodities, including copper, nickel and aluminium, turning more bearish, some expect that the consolidation process will soon extend into other resource sectors.

New capacity and stagnating demand is forecast, for example, to transform the picture in the buoyant forest products sector by about the end of the decade. This may prompt the big companies with the most cash and the lowest debt-equity ratios to spring into action.

"I think there will be a lot more consolidation," says Mr Steven Atkinson, forest products analyst with McNeil Mantha. "Companies like MacMillan Bloedel are building a war-chest."

Resource groups up for grabs

David Owen on the threat to cash-starved Canadian companies

The process of consolidation in the extensive Canadian resource sector is poised to accelerate, spurred partly by the deteriorating markets for gold and oil.

Lower prices for these key commodities are combining with other factors, including higher interest rates, the stronger Canadian dollar and difficult post-crash equity financing to erode resource company profit margins and to starve them of capital.

The position of small companies, which have not hedged their output and whose financing options are extremely limited, is generally regarded as the most precarious.

The development comes as corporate Canada is engaging in a wave of takeovers and mergers in an attempt to build companies powerful enough to compete with US rivals in an increasingly integrated continental market. Sectors recently affected include steel, petrochemicals and uranium.

Gold companies too have participated in the restructuring, as the formation of both Placer Dome - the largest gold producer outside South Africa and the Soviet Union - and Corona bear testament.

The oil patch has also, since early 1987, witnessed considerable takeover activity, with several of the target companies (Dome Petroleum, Sulpetro, Ocelot Industries...) essentially victims of the previous market downturn, in 1986.

The present plunge is widely expected to give this process a new lease of life, with diversified or cash-rich larger companies moving to snap up trou-

bled or becalmed juniors, in the way that Mark Resources recently acquired control of Eskine Resources of Calgary.

Larger energy companies, analysts say, are generally in sounder financial shape and are less likely to succumb to takeover. In addition, many are subsidiaries, either of major US or Europe-based producers or of wide-ranging Canadian business empires such as those presided over by the Reichmanns, the Bronfmans or the conglomerate, BCE, which has interests in telecommunications, energy and real estate.

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Prolonged chip shortage seen

By Our San Francisco Correspondent

THE MEMORY chip shortage, which is being a serious impact on leading US computer manufacturers, may continue for another three years, Mr Toshiyoshi Kawanishi, vice-president of electronic components at Toshiba of Japan, told US industry executives and investors this week.

Speaking at a San Francisco technology conference, Mr Kawanishi warned that he expected worldwide demand for dynamic random access memory (DRAM) chips, to exceed supply for the next three years. Toshiba is one of

the largest producers of DRAMs in the world, with about one-third of the market, according to industry analysts. Japanese companies supply about 90 per cent of the world market for DRAMs.

Toshiba's analysis of the DRAM market contrasts with the expectations of US computer and semiconductor industry executives, who have predicted that the shortage will end late next year.

"Now we have a big gap (between supply and demand), and next year we will have the same gap or it will increase,"

Mr Kawanishi said. The 25 per cent growth in computer sales this year was likely to continue through 1989, keeping demand far above supply, he explained.

Demand would also be increased by the emergence of high definition television and other products, such as low-cost facsimile machines, that also require DRAMs for data storage, Mr Kawanishi added.

The reluctance of semiconductor producers to invest huge sums in new memory production plants would continue to limit the supply.

Specialty side boosts National Medical

By Deborah Hargreaves in New York

NATIONAL Medical Enterprises, the US hospital management company, yesterday reported a strong first quarter, buoyed by strength in its specialty hospital services.

Net income for the quarter, ended August 31, rose to \$41.1m or 56 cents a share from \$40.2m or 53 cents in the same period last year. Revenues increased to \$852.6m from \$746.8m.

Mr Richard Eamer, chairman, said its specialty hospitals which include psychiatric and rehabilitation care, had experienced a very strong quarter.

"This reflects continued demand for specialty hospital services coupled with the success of our treatment programmes," he said.

National Medical has recently opened a new psychiatric facility and three physical rehabilitation hospitals to meet

increasing demand. The company's general hospital services continued to perform steadily, but its nursing home operations were affected by rising labour costs.

The company is trying to diversify its weaker nursing homes and increase the proportion of private-pay patients, who are more profitable.

National Medical's share price dropped 3/4 in early trading yesterday to \$20.

Alberta tar sands project wins further aid

By Robert Gibbons in Montreal

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The contents of this advertisement, for which the directors are solely responsible, are in line with section 97 of the Financial Services Act.

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INTERNATIONAL COMPANIES AND FINANCE

Hang Lung lifts profits by 13.5% to HK\$756m

By Michael Murray in Hong Kong

HANG LUNG Development, the Hong Kong property company run by Mr Thomas Chen, yesterday reported profits after tax and minorities of HK\$756.6m (US\$96.8m) for the year ended June 30, an increase of 13.5 per cent over the previous year.

Turnover rose to HK\$3.48bn from a previous HK\$2.92bn. The results were in line with expectations.

At the same time Hang Lung announced details of a restructuring involving two subsidiaries, Amoy Properties and the newly acquired Local Property, under which the latter is to become purely a hotel owning and operating company.

Amoy Properties was spun off from Hang Lung in early October 1987, as the group's property investment arm.

Earlier this year Amoy acquired a controlling interest in Local Property from Sir Y. K. Pao's Wharf Holdings, subsequently making a general offer to shareholders which valued the company at HK\$900m.

Local Property's assets include three buildings in the Central financial district, and under the terms of a proposed asset swap these and other properties will be acquired by Amoy.

Amoy Properties will transfer to Local Property all of its hotel interests, consisting of three tourist class hotels with more than 1,200 rooms in Kowloon and on Hong Kong island.

Hang Lung will then transfer the hotel management company to Local Property, and will continue to have a controlling interest in the new hotel company.

Arrangements will also be made for 25 per cent of Local Property's shares to be held by the public, in order to comply with Stock Exchange regulations.

Yesterday Amoy Properties announced profits after tax and minorities of HK\$498.2m for the year ended June 30, up from a previous HK\$437.2m. The results are not comparable because of the 1987 restructuring.

Extraordinary items worth HK\$141.2m boosted attributable profits to HK\$498.2m from a previous HK\$357.0m, and turnover rose to HK\$473.6m from HK\$384.1m.

Earlier this year Hang Lung Development acquired a controlling interest in Perth-based Parry Corp, a diversified real estate, investment, mining and department store group, later ousting founder Mr Kevin Parry from the board.

Banking's sleeping giant begins to stir
Laura Raun on how ABN faces competition without losing its old-fashioned touch

Agemense Bank Nederland is unashamedly old-fashioned. It takes pride in its conservatism and eschews aggressive tactics. ABN is also a kind of sleeping giant. Growth is steady but slow, and profitability is middling. It is the biggest bank in the Netherlands but commands only a modest market share; it is the 41st largest bank in the world but has a rather vague image.

Pressure is growing on ABN to improve its performance. Competitors are joining forces and carving out new markets to bolster their positions ahead of the single European market of 1992.

Mr Robertus Hazelhoff, chairman of ABN, is nevertheless sanguine. The veteran Dutch banker sees merger mania and trendy markets as no reason for ABN to follow suit.

"We're big enough and international enough that we can easily survive on our own," he explains. "We don't want to have an image as an aggressive bank but as a good, sober, cautious bank reacting to what happens."

ABN is caught in a conundrum, though. On one hand it needs to expand abroad because growth opportunities are greater there than in the overbanked Netherlands. The US is considered especially attractive because banking is being deregulated and profit margins often are wider.

Mr Hazelhoff predicts that ABN will be bigger abroad than at home within 25 years. Now the balance sheet is split one-third abroad, one-third home and one-third interbank.

On the other hand, ABN cannot write off the Netherlands because it has such a relatively small market share. "We feel that in order to be a good international bank we need to have a good home base," Mr Hazelhoff explains.

The bank's guiding principle, he continues, is "balanced growth," both in terms of geography and products. "Never over-stress one sector over another because you can make a mistake."

This cautious approach means ABN has rarely made terrible blunders but it has rarely scored enormous successes. Some analysts question whether it is sufficient to carry ABN into the 1990s when competition is expected to heighten even more amid the integrated European market.

"There appears to be little element of anticipation in their strategy," observes Miss Arabella Volkens of Hoare Govett, the London stockbroker. "They seem slow in reading market trends."

She wonders whether ABN's "balanced growth" strategy is actually a lack of clear direction.

Formed from a merger in 1964 between Trensche Bank and the Netherlands Trading Company, ABN four years later took over Hollandsche Bank Unie with its extensive foreign network of branches, especially in South America. In 1976 Bank Mees & Hope, a leading merchant bank, joined the fold.

ABN is a universal bank, offering a broad range of services including demand deposits, securities trading and insurance brokering.

In recent years revenue, profits and balance sheet have risen only modestly. Since 1983 revenue growth has averaged slightly more than 1 per cent a year, amounting to Fl 4.2bn (\$2bn) in 1987.

Profits have advanced an average of 7 per cent a year, reaching Fl 67m in 1987. But return on equity has fallen for three years straight, hitting 9 per cent last year. In profitability worldwide ABN ranks 57th, according to IBCA Banking Analysis.



Robertus Hazelhoff: "We don't want to have golden boys"

The balance sheet has expanded about 3 per cent a year to Fl 150.9bn in 1987, making it once again the largest bank in the Netherlands. But if Amsterdam-Rotterdam bank (AMRO) and Generale Bank of Belgium fully merge, as they are considering, they would leap ahead of ABN.

NMB, the fourth largest Dutch bank, and government-owned Postbank also are contemplating a merger. But Mr Hazelhoff sees no such move for ABN: "We will develop further under our own strength, via the opening of new branches and acquisitions, in Europe and outside."

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During London's "big bang," ABN was one of the few foreign banks that did not buy a merchant bank or stockbroker.

Automated teller machines (ATMs) number about 100, more than other banks but still modest by international standards. ABN and others are also scrambling further to automate the Dutch payments clearing system.

For ABN's future the crucial question is growth. At home it commands only 8.5 per cent of the retail market, a share that has not climbed in some years. An effort is being made to attract new customers through a renovation of bank branches with personal computers, faster service and more personal attention.

ABN hopes to boost its market share to 10 per cent over the next 10 years but even that seems modest for the country's biggest bank.

In the corporate sector ABN declines to say what its market share is but claims it has widened, thanks to electronic banking services.

In the rest of Europe ABN is looking more to the corporate customer than the retail one. It has acquired several banks and brokers around Europe over the past year and now has a presence in every country in the EC except Portugal.

Merger and acquisition activity, notably among small companies, is considered a promising sector ahead of 1992. Securities trading also is being cultivated.

It is in the US, however, where ABN is concentrating much of its attention. Earlier this year ABN bought Lane Financial of Illinois, a holding company for four banks in and around Chicago. ABN would still like to make further acquisitions in the US but has set stiff criteria.

In short, the formula for growth is acquisitions abroad and organic expansion at home. Whether profit margins widen at the same time is less clear.

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Acmex buys Carbide unit

By Chris Sherwell in Sydney

ONE of Australia's longest-running takeover battles ended yesterday when Union Carbide of the US sold its 60 per cent shareholding in its Australian and New Zealand subsidiary to Acmex, a subsidiary of Sir Ron Briley's Industrial Equity (IEL).

Acmex began its battle for control of Union Carbide's company in February last year, when it blocked the US group's attempt to mop up the 40 per cent it did not already own and launched its own A\$160m (US\$126m) takeover bid.

With yesterday's sale, said to be worth A\$57.3m, Acmex will acquire 95 per cent of the company but must make a A\$3.04 per share offer to remaining shareholders. This is about the level offered and rejected by Union Carbide, which itself had bid A\$5.75 per share.

As part of the deal, Acmex is to sell the company's chemical and industrial products businesses back to Union Carbide, and transfer the assets of the company's Australian and New Zealand battery products divisions into joint ventures 60 per cent owned by Ralston Purina of the US.

This will leave Acmex with the plastic Glad Wrap home products division and a 40 per cent share of the joint ventures. Sale prices in relation to the ventures and the businesses sold back to Union Carbide were not disclosed.

Turnover rose to 713m ringgit from 693m ringgit. Net after-tax profit was 17 per cent higher at 167m ringgit.

The shipping line attributed the higher earnings to better contributions from its liner and bulk trade as well as lower interest payments.

The biggest contributor to group profits came from the operation of its five liquid natural-gas tankers, transporting LNG from Sarawak to Japan.

MISC has declared an interim tax-exempt dividend of 5 cents, unchanged.

It said second half earnings would "not be less but possibly better than that of the first half."

Income up at Malaysia Mining

By Wong Suiong in Kuala Lumpur

MALAYSIA Mining Corporation, the world's biggest tin mining company, has reported a 25 per cent increase in pre-tax profit to 25.2m ringgit (\$9.47m) for its first half ended July on turnover up 29 per cent to \$30m ringgit.

The group said the results were largely to higher volume, and better commodity prices, particularly for tin. It is paying an interim dividend of two cents per 10 cents share, from 15 cents a year ago.

MMC said second-half results were expected to be better than those of the first half, given the continual improvement in the Malaysian economy, as well as tin prices.

Several companies within the group have announced plans to restart some of their dredges once the price of tin is above 20 ringgit a kilo. It is currently just below that level.

In another statement, MMC has denied a Singapore newspaper report that it had won a contract to build the second stage of the peninsular gas pipeline for Petronas, the national oil company.

It said one of its subsidiaries was part of a consortium bidding for the project, and negotiations are continuing. MMC is also involved in another consortium which is bidding for the running of the Malaysian postal services. These are being privatised.

Malaysian International Shipping Line, one of the country's biggest companies, has reported a pre-tax profit of 168.4m ringgit for its first half

to June compared with 145m ringgit previously, an increase of 16 per cent.

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The biggest contributor to group profits came from the operation of its five liquid natural-gas tankers, transporting LNG from Sarawak to Japan.

BHP CHAIRMAN'S 1988 REVIEW

A financially sound position; able to reinvest for growth.

Following are the main points of the Chairman's Address to shareholders at the BHP Annual General Meeting, Melbourne, 20 September 1988.

Of this year's events, among the more important were the movements on our share register with the consequent investments and temporary increase in the level of our borrowings. The cancellation of 300 million shares in the Company, formerly held by Bell Resources Ltd., was confirmed by the Supreme Court of Victoria last month and is now complete.

The restructuring was in line with the continuing drive to improve earnings per share, which in turn should translate into improved returns to shareholders. When adjustment is made for the cancellation, the earnings per share in the past year were the second highest in the Company's recent history. It was also the 40th year without break in which we were able to maintain or increase dividends per share (when adjusted for issues). This will be continued in November with a dividend of 17 cents, fully franked, increased from 15 cents in November 1987. The Board expects dividends will be fully franked for the foreseeable future.

The momentum was carried through into the results of the first quarter of this year which were announced last Friday. It was significant that Steel produced its best quarterly result.

Of the world's 1000 largest companies, BHP ranks in the top 150, as measured by market capitalisation. Market value is a good way to rank companies because this is the way the free market system determines a company's worth. The relevance of international stature to shareholders is twofold. It is indicative of the Company's ability to thrive in some of the most competitive international conditions seen of recent times. It also illustrates an increasing visibility in the world's investment markets with the potential to increase the market price of our stock. About 13% of our stock is held outside Australia, and we expect that, as international investors become reassured by the recent stability of our share register and by our performance, this will increase.

PETROLEUM
Petroleum operations last year resulted in a 26% increase in profits and produced a cash flow in

excess of \$1000 million with a further \$300 million from asset sales and working capital reductions. For some years our strategy has been to use the considerable strength of our position in Bass Strait to broaden our petroleum business and this has worked well in the Timor Sea. Jabiru oil field is producing better than our early predictions, and a second field at Challin is under development. Further discoveries at Skua, Montara and Caseni are in process of evaluation. Another base for opportunities and profits, this time in the North Sea, was provided by the purchase of a majority interest in Hamilton Oil Corporation.

The performance of our Americas group, based on companies purchased in 1985, continues to improve, and there have been several recent exploration successes in the Gulf of Mexico.

Of all our current oil industry investments, the North West Shelf project at the same time is our biggest single demand on investment and our best prospect for additional cash flow. To date, our investment in the export phase is in the order of \$600 million and the first shipments of LNG are scheduled for October next year, on time and on budget.

MINERALS
Minerals, too, are producing increased profits under pressure from low prices, but in this case there appears to have been a turning point during the year. Prices for several non-ferrous minerals and steelmaking products improved and a healthier supply/demand balance may lead to a period of more reasonable prices.

The Minerals Group is dealing with volatile prices and a stronger Australian dollar by penetrating new markets, selling increased volumes and improving productivity. The Group increased its markets for coal to 82 customers in 31 countries during the year.

The most interesting minerals asset is the very large and high grade copper deposit in Chile, known as Escondida, on which development work commenced last month. As well as our joint ventures (RTZ of the United Kingdom, a consortium led by Mitsubishi of Japan, and the International Finance Corporation which is an agency of the World Bank), we have agreements already in place for the sale of 75% of planned production until the year 2002. We believe shareholders can look to Escondida as a good contributor to profits in three to four years and into the next century.

STEEL
Steel is also in a good position to increase its profit contribution substantially. World steel demand has commenced to show improvement and every year hundreds of new steel products emerge. With the most modern plant anywhere in the world at the conclusion of our \$2000 million re-equipment program, comparative advantages in access to energy and a shift in emphasis to higher value added products, the present target of a 15% return on shareholders' funds for our Steel Group is realistic and within reach in the near term.

Integrated steel industries are essentially national in character but we have steel processing plants in almost every country in Asia and through the United States. Thus we are able to create opportunities downstream by adding value where we have an advantage in skills, research and technology.

Having said that, there is no question that the performance of our Steel Group in the past year was disappointing. However, much better Steel results were achieved in the first quarter of the current year and we are looking to our Steel people to build on this.

BUSINESS DEVELOPMENT
Some of the more unusual ventures in which BHP is involved could eventually be of considerable interest, although it is premature to forecast their ultimate importance. I refer to such concepts as the Very Fast Train and the Cape York Spaceport for each of which BHP has joined with three other companies to conduct feasibility studies. Seen in perspective, these are examples of the Company probing for new opportunities to put our special skills to work and, in the process, scanning for possible new enterprises which would complement and supplement our existing businesses.

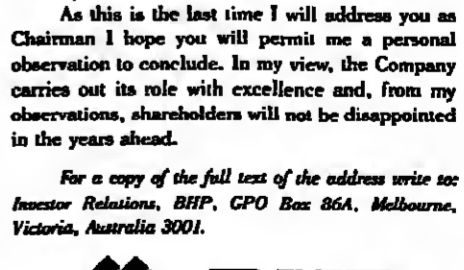
SUMMARY
Financially your Company is in a sound position. Our gearing ratio, standing at the moment at about 50%, is higher than we have become accustomed to, but is manageable. Our debt, including short term and non-recourse debt, is now below \$7 billion, but as against that our cash flow is very strong and provides a good base for the capital investment program for our three core businesses. We expect to reduce our debt further this year and still will be able to reinvest to keep our existing assets highly productive as well as to invest for future growth and profit.

However, we do face challenges, notably the high value of the Australian dollar, commodity prices and restrictions on international trade.

Resource projects have to show a high return because of their long lead times and so I once again draw your attention to the cash we expect to be generated in the foreseeable future from such great undertakings as the North West Shelf, the Timor Sea, Escondida and, we expect, the revitalised steel industry.

As this is the last time I will address you as Chairman I hope you will permit me a personal observation to conclude. In my view, the Company carries out its role with excellence and, from my observations, shareholders will not be disappointed in the years ahead.

For a copy of the full text of the address write to Investor Relations, BHP, GPO Box 86A, Melbourne, Victoria, Australia 3001.



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PETROLEUM
Petroleum operations last year resulted in a 26% increase in profits and produced a cash flow in

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

New York prices trend lower in modest volume

By Janet Bush in New York and Our Euromarkets Staff in London

TREASURY BONDS continued to trend weaker but trading in New York at mid-session was quiet and movements limited.

Some encouraging signs that perhaps UK domestic demand is beginning to abate and that higher interest rates will not be needed.

DOMESTIC BONDS

Market talk centres on this week's Treasury auction of two-year and four-year notes. The two-year auction yesterday totalled \$8.75bn and was expected to attract reasonably good demand.

Market talk centres on this week's Treasury auction of two-year and four-year notes. The two-year auction yesterday totalled \$8.75bn and was expected to attract reasonably good demand.

UK GOVERNMENT prices closed 1/2 to 3/4 points higher, gaining in occasionally hectic trading.

price. Institutions which lend stock are now charging two to three times typical market rates to dealers on certain scarce issues.

trading day, gaining ground as G-7 finance ministers attending the IMF annual meeting in West Berlin reiterated their determination to see the dollar stabilise.

Italy may refinance Euronote floaters

By Our Euromarkets Staff

ITALY MAY be about to join the ranks of sovereign borrowers refinancing their old, floating-rate Euronotes with cheaper money to be obtained in the swaps market.

Italy's notes, which are due to have the coupon reset on November 14, are a much higher rate than the current 7 1/2 per cent, should be trading comfortably over their par issue price in anticipation of the higher yield ahead.

Germany banks at ideological odds

Haig Simonian on a policy clash over Third World borrowing

The choice of West Berlin for this year's annual meetings of the World Bank and the International Monetary Fund has triggered no mean controversy.

Few banks release precise details of their provisions, but Mr Herrhausen disclosed earlier this year that his bank had set aside 76 per cent of its debts to the world's most-troubled borrowers as at end-1987.

It has been a hard slog for some. Westdeutsche Landesbank, the country's fourth biggest bank, only restarted paying dividends on its earnings in 1986 after a lengthy gap.

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saying that Commerzbank's provisions are "substantial". The bank has "more than fulfilled any requirement set by other countries such as Switzerland, the UK or Holland."

Mr Herrhausen rejected claims that Deutsche Bank was breaking "banking" counterparts. "Deutsche Bank does not require any advice on solidarity."

Mr Herrhausen reckoned that, despite all the solutions put forward, the debt crisis had got worse in terms of the financial burden on many poor borrowers.

cerned, we will not agree on any sort of debt forgiveness." Mr Friedel Meuber, chief executive of WestLB, which is believed to have the highest Mexican exposure of any German bank, sees matters in much the same light - if expressed somewhat less forcefully.

"General forgiveness towards restructuring countries would distance the countries concerned from the capital markets for a certain time. In my opinion, that would not help a long-term recovery by these states and could actually make it appreciably more difficult," he said.

Mr Herrhausen rejected claims that Deutsche Bank was breaking "banking" counterparts. "Deutsche Bank does not require any advice on solidarity."



Walter Seipp: against debt forgiveness



Alfred Herrhausen: arguing for debt relief

BENCHMARK GOVERNMENT BONDS

Table with columns: Country, Bond Type, Price, Change, Yield, Week, Month. Includes UK GILT, US TREASURY, JAPAN, GERMANY, FRANCE, CANADA, NETHERLANDS, AUSTRALIA.

The Italian Treasury's end-September offer of short-term bills was heavily oversubscribed, although lively demand for the three and 12-month bills contrasted with undersubscription for six-month bills, writes Our Financial Staff.

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LONDON MARKET STATISTICS

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries.

Table of FT-Actuaries Share Indices. Columns: Index No., Day's Change, % Change, etc. Includes EQUITY GROUPS & SUB-SECTIONS and FIXED INTEREST.

RISES AND FALLS YESTERDAY

Table of Rises and Falls Yesterday. Columns: British Funds, Corporate and Foreign Bonds, Financial and Property, etc.

LONDON RECENT ISSUES

Table of London Recent Issues. Columns: Issue, Price, Yield, etc. Includes various corporate and government issues.

FIXED INTEREST STOCKS

Table of Fixed Interest Stocks. Columns: Issue, Price, Yield, etc. Includes various fixed interest securities.

RIGHTS OFFERS

Table of Rights Offers. Columns: Issue, Price, Yield, etc. Includes various rights offers.

LONDON TRADED OPTIONS

Table of London Traded Options. Columns: Option, Calls, Puts, etc. Includes various options contracts.

TRADITIONAL OPTIONS

Table of Traditional Options. Columns: Issue, Price, Yield, etc. Includes various traditional options.

Table of Fixed Interest (continued). Columns: Issue, Price, Yield, etc. Includes various fixed interest securities.

Reporting index 1780.10 on 1780.10, 11 on 1779.7, 10 on 1780.5, 2 on 1780.4, 3 on 1780.4, 4 on 1780.7. Flat yield. High and low record, see table. Index and constituent changes are published in Saturday issues. A new list of constituents is available from the Publishers, The Financial Times, Bracken House, Cannon Street, London EC4A 3DF, price 15p, by post 32p.

INTERNATIONAL CAPITAL MARKETS

Strong dollar sparks \$800 issues

By Dominique Jackson

EUROBOND syndicate teams took advantage of the latest wave of enthusiasm for the US currency yesterday and two new dollar straight deals, totalling \$800m, were launched on a bullish market. The Japanese equity warrant sector also saw a crop of new issues which met a mixed reception.

J.P. Morgan won a keenly contested market to lead a jumbo \$600m seven-year issue for the Canadian province of Alberta which emerged carrying a 9% per cent coupon and priced at 101, offering a spread of 44 basis points over comparable Treasury issues.

The lead manager said the deal, which was not swapped, saw good demand from both Middle Eastern and European accounts and shortly after launch, the spread tightened markedly. The borrower carries a AAA/A+ credit rating. Dealers reported some demand for the deal from Canadian investors. By the end of the day, it was bid at a discount of 1.70, just inside its total fees.

IBJ International led the day's other dollar straight for the Japan Development Bank which carries the guarantee of Japan, making it a top AAA credit. The deal saw brisk initial demand, partly attributable to the paucity of top sovereign equivalent borrowers for the sector itself and at

that particular maturity. The swap package was arranged exclusively in London and the lead manager said a high proportion of interest was detected from UK-based funds. However, a portion of the deal was expected to find its way back to Japanese accounts eventually. It was well bid at a discount of 1.65 against fees of 1%.

Although the primary market was affected by rumours of an imminent jumbo, possibly as much as \$1bn issue for Italy — the refinancing of an outstanding floating rate note, dealers said the terms of both issues were well received, particularly the seven-year maturity which is slightly longer than that seen on the bulk of new dollar straight issues recently.

The longer maturities indicate an upturn in confidence in the sector, particularly in comparison with the many unusually short two and three-year maturities seen earlier this year. However, some dealers suggested that a less prestigious borrower than the two seen yesterday might not have had as much success tapping the seven-year sector.

If the Alberta issue proves to be a liquid and well-traded one, it could well provide an important new benchmark for the sector at that maturity. Deal-

ers were less optimistic about the prospective liquidity of the JDB issue.

The Japanese equity warrant sector saw four new deals, the most to emerge simultaneously in the sector for some time.

New Japan Securities was the lead manager on a \$50m four-year issue for Shikoku Chemical, Nakanogumi, the construction and real estate group, came with a four-year \$40m deal through Yamachi. The coupon on these two smaller deals was indicated at 5% per cent.

Nikko Securities brought a

ing characteristic of the current market was increased investor selectivity with a handful of companies attracting serious interest and the bulk of other deals largely dependent on lead manager support. One senior dealer pointed out that of the 10 most recent issues in the sector, only a single deal, Monday's \$100m four-year issue for Mitsubishi Mining & Cement via Nomura, was trading at a premium above its par issue price. It was quoted bid at 101 1/4 yesterday with the other issues reportedly well supported at levels around their total fees.

DG-Bank led a DM100m equity warrant deal for Ryobi, the die-casting manufacturer. The coupon on the seven-year deal is indicated at 3 per cent and it was quoted bid at a discount of 2% against fees of 2%.

Secondary Euro-mark prices eased marginally in fairly low volume yesterday. The primary market was quite active in selected issues but some of the most recently launched deals coming under pressure, largely as a result of the heavy volume of new issues seen in the last week. The latest 6 per cent 10-year World Bank issue slipped 20 basis points yesterday while Monday's DM200m issue at the same maturity for The African Development Bank slumped to be bid at a discount of 3%.

The NZ\$500m issue for the Commonwealth Bank of Australia launched on Monday by Hambros reportedly satisfied demand in this sector of the market at the five-year maturity. The deal carries the Commonwealth of Australia guarantee and saw brisk initial demand, bid yesterday at a discount of 1%, well within its total fees.

Prices were basically unchanged in low volume in Switzerland. Commerzbank's recent SF500m five-year issue finished its second day's trading at 100% against its issue price of 100%.

S.G. Warburg led its first Japanese equity-linked issue, a SF500m five-year convertible for Kanematsu Electronics on which the coupon was indicated at 1/2 per cent.

INTERNATIONAL BONDS

four-year \$100m issue indicated at 5 per cent for Mitsubishi Plastics Industries while Nomura led an issue on identical terms for Towa Real Estate.

These followed two new equity warrants deals which emerged on Monday. Sector specialists said the recent marked slowdown in issuance had certainly led to an improvement in sentiment, although the market could be affected by the anticipated closure of Tokyo markets, if and when Emperor Hirohito dies.

Dealers agreed the most str-

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fees	Book runner
US DOLLARS						
Province of Alberta	600	9 3/4	101	1995	1 7/8	J.P. Morgan Secs.
Japan Dev. Bank	200	9 3/4	101	1995	1 7/8	IBJ Int'l.
Towa Real Estate	100	9 3/4	100	1992	2 1/2	Nomura Int.
Mitsubishi Plastics	100	10	100	1992	2 1/2	Nikko Secs.(Europe)
Shikoku Chemicals	50	10	100	1992	2 1/2	New Japan Secs.
Nakanogumi Corp.	40	10	100	1992	2 1/2	Yamachi Int.(Eur)
D-MARKS						
BIG Finance Co.	200	6	100 3/4	1993	2 1/4	Bk fuer Gemeinwirtschaft
Ryobi Ltd.	100	6	100	1995	2 1/4	DG Bank
SWISS FRANCS						
Lion Corp.S.A.(a)	150	(2)	100	1993	n/a	Credit Suisse
Pokka Corp.S.A.(b)	150	(2)	100	1993	n/a	Credit Suisse
Kanematsu Elec.S.A.(c)	150	9 3/4	100	1994	1 7/8	Warburg Societe
Sinko Kogyo Co.S.A.(d)	30	(2)	100	1993	n/a	Handelsbank NatWest
Hameda Huma Pipes.S.A.(e)	30	(2)	100	1994	n/a	Handelsbank NatWest
GUILDERS						
Nal. Nederlansd.***(f)	75	2	98 3/4	1993	2 1/4	Bank Mees en Hope

*Not yet priced. **Private placement. ***With equity warrants. \$Convertible. \$Final terms. \$With bond warrants. Indicated puts: a) 30/6/91 at 109% to yield 3.599. b) 30/4/91 at 106 to yield 3.822. c) 31/3/91 108 3/4 to yield 3.984. d) 30/6/91 at 109% to yield 3.979. e) 31/3/91 at 105 to yield 3.482. f) Right to subscribe to FF75m 5yrs 11% 100 bond between May and Oct. 89.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

US DOLLAR STRAIGHTS	Issued	Bid	Offer	Change on week	Yield	YEN STRAIGHTS	Issued	Bid	Offer	Change on week	Yield
Abney National 7 1/2 92	200	94	94 1/2	+0.04	9.53	Belgium 5 1/2 92	55	101 1/4	101 1/4	+0.01	5.00
All Nippon Air 9 3/4 97	100	125 1/4	125 3/4	+0.04	10.16	Belgium 4 1/4 94	45	98 1/4	97	-0.01	5.30
Am. Int'l. 8 1/2 92	200	94 1/4	94 1/2	+0.01	9.17	Canada 10 1/2 92	200	97 1/2	97 1/2	+0.01	4.97
A/S Exportfinans 7 3/4 93	100	93 1/4	94	-0.01	9.17	Elect. De France 5 1/4 94	200	99 1/4	99 1/4	+0.01	5.20
A/S Exportfinans 7 3/4 93	100	93 1/4	94	-0.01	9.17	Finland 10 1/2 92	200	99 1/4	99 1/4	+0.01	5.20
Banc. Ita. 10 1/2 92	200	101 1/4	101 1/4	+0.01	9.22	France 10 1/2 92	200	99 1/4	99 1/4	+0.01	5.20
B.F.C.E. 7 1/2 92	150	93 1/4	94	-0.01	9.22	Germany 7 1/2 92	200	102 1/2	102 1/2	+0.01	4.92
British Telecom 9 3/4 96	250	98 1/4	98 1/4	+0.01	9.38	Italy 10 1/2 92	200	97 1/2	98 1/4	+0.01	5.11
Cal. Nat'l. Telecom 8 1/2 93	160	107 1/4	107 1/4	+0.01	9.26	Japan 5 1/2 92	30	102 1/2	102 1/2	+0.01	4.96
Canada 9 3/4 96	1000	98 1/4	99 1/4	+0.01	9.15	World Bank 5 1/2 92	30	102 1/2	102 1/2	+0.01	4.96
Canada 10 1/2 93	1000	102 1/2	103 1/4	+0.01	9.90						
C.C.C.E. 7 1/2 91	113										
C.C.C.E. 9 1/2 95	300	98 1/4	99 1/4	+0.01	9.42						
Credit Lyonnais 9 1/2 91	200	96 1/4	96 1/4	+0.01	9.28						
Credit National 8 1/2 92	200	96 1/4	96 1/4	+0.01	9.27						
Credit National 7 1/2 92	200	94 1/4	94 1/4	+0.01	9.27						
Credit National 7 1/2 91	150	94 1/4	95	-0.01	9.23						
Denmark 7 1/2 92	150	94 1/4	94 1/4	+0.01	9.10						
E.C.C. 7 1/2 93	220	92 1/4	93 1/4	+0.01	9.18						
E.C.C. 8 1/2 93	100	98 1/4	98 1/4	+0.01	9.13						
E.I.B. 7 1/2 93	100	98 1/4	98 1/4	+0.01	9.20						
E.I.B. 9 1/2 97	150	99 1/4	100 1/4	+0.01	9.37						
Euro-De France 9 1/2 98	200	98 1/4	97	-0.01	9.52						
Finland 7 1/2 92	200	90 1/4	90 1/4	+0.01	9.59						
Finland 7 1/2 93	200	92 1/4	93 1/4	+0.01	9.29						
Finland 8 1/2 94	200	94 1/4	94 1/4	+0.01	9.26						
Ford Motor Credit 8 1/2 91	250	97 1/4	97 1/4	+0.01	9.19						
Gen. Elec. Credit 10 1/2 90	200	100 1/4	100 1/4	+0.01	9.16						
G.M.A.C. 8 1/2 95	200	99 1/4	99 1/4	+0.01	9.23						
Halifax 8 1/2 93	200	99 1/4	99 1/4	+0.01	9.24						
Halifax 8 1/2 94	200	99 1/4	99 1/4	+0.01	9.24						
Halifax 8 1/2 95	200	99 1/4	99 1/4	+0.01	9.24						
Halifax 8 1/2 96	200	99 1/4	99 1/4	+0.01	9.24						
Halifax 8 1/2 97	200	99 1/4	99 1/4	+0.01	9.24						
Halifax 8 1/2 98	200	99 1/4	99 1/4	+0.01	9.24						
Halifax 8 1/2 99	200	99 1/4	99 1/4	+0.01	9.24						
L.T.C.B. of Japan 8 1/2 97	100	97 1/4	97 1/4	+0.01	9.11						
Mercato-Benz 8 1/2 95	100	99 1/4	99 1/4	+0.01	9.17						
Metropolis Tokyo 9 1/2 93	200	100 1/4	101 1/4	+0.01	9.18						
Morgan Guaranty 10 1/2 90	150										
Norway 8 1/2 93	500	98 1/4	98 1/4	+0.01	9.11						
Portugal 8 1/2 91	300										
Prudential 8 1/2 94	125	98 1/4	98 1/4	+0.01	9.14						
Sanwa Albany 10 1/2 92	140	103 1/4	103 1/4	+0.01	9.23						
Saskatchewan 10 1/2 92	100	103 1/4	103 1/4	+0.01	9.25						
State St. 8 1/2 93	100	99 1/4	99 1/4	+0.01	9.44						
Swedish 7 1/2 92	100	94 1/4	94 1/4	+0.01	9.28						
Swedish 7 1/2 93	100	94 1/4	94 1/4	+0.01	9.28						
Swedish 7 1/2 94	100	94 1/4	94 1/4	+0.01	9.28						
Swedish 7 1/2 95	100	94 1/4	94 1/4	+0.01	9.28						
Swedish 7 1/2 96	100	94 1/4	94 1/4	+0.01	9.28						
Swedish 7 1/2 97	100	94 1/4	94 1/4	+0.01	9.28						
Swedish 7 1/2 98	100	94 1/4	94 1/4	+0.01	9.28						
Swedish 7 1/2 99	100	94 1/4	94 1/4	+0.01	9.28						
Swedish 8 1/2 96	200	96 1/4	96 1/4	+0.01	9.43						
Swedish 8 1/2 97	200	96 1/4	96 1/4	+0.01	9.43						
Swedish 8 1/2 98	200	96 1/4	96 1/4	+0.01	9.43						
Swedish 8 1/2 99	200	96 1/4	96 1/4	+0.01	9.43						
Swedish 9 1/2 92	150	105 1/4	107 1/4	+0.01	9.29						
Victorian 10 1/2 92	100	105 1/4	107 1/4	+0.01	9.29						
World Bank 7 1/2 92	300	99 1/4	99 1/4	+0.01	9.09						
World Bank 8 1/2 92	300	99 1/4	99 1/4	+0.01	9.09						
World Bank 9 1/2 92	300	99 1/4	99 1/4	+0.01	9.09						
World Bank 10 1/2 92	300	99 1/4	99 1/4	+0.01	9.09						
World Bank 11 1/2 92	300	99 1/4	99 1/4	+0.01	9.09						
World Bank 12 1/2 92	300	99 1/4	99 1/4	+0.01	9.09						
World Bank 13 1/2 92	300	99 1/4	99 1/4	+0.01	9.09						
World Bank 14 1/2 92	300	99 1/4	99 1/4	+0.01	9.09						
World Bank 15 1/2 92	300	99 1/4	99 1/4	+0.01	9.09						
World Bank 16 1/2 92	300	99 1/4	99 1/4	+0.01	9.09						
World Bank 17 1/2 92	300	99 1/4	99 1/4	+0.01	9.09						
World Bank 18 1/2 92	300	99 1/4	99 1/4	+0.01	9.09						
World Bank 19 1/2 92	300	99 1/4	99 1/4	+0.01	9.09						
World Bank 20 1/2 92	300	99 1/4	99 1/4	+0.01	9.09						
World Bank 21 1/2 92	300	99 1/4	99 1/4	+0.01	9.09						
World Bank 22 1/2 92	300	99 1/4	99 1/4	+0.01	9.09						
World Bank 23 1/2 92	300	99 1/4	99 1/4	+0.01	9.09						
World Bank 24 1/2 92	300	99 1/4	99 1/4	+0.01	9.09						
World Bank 25 1/2 92	300	99 1/4	99 1/4	+0.01	9.09						
World Bank 26 1/2 92	300	99 1/4	99 1/4	+0.01	9.09						

INTERNATIONAL COMPANIES AND FINANCE

Next profits edge ahead to £31m

By Maggie Urry in London

NEXT, the UK retail and home shopping group headed by Mr George Davies, barely increased pre-tax profits in the first six months and saw a fall in earnings per share. Pre-tax profits to the end of July were up 2.3 per cent to £30.9m (£2.6m), but these were struck after a rise in the interest charge from £2.6m to £7.2m, and a first time provision of £4.2m for the interest which would be payable if the company's convertible Eurobond is redeemed early. Mr Davies also revealed that the British postage which will affect the second half, cost the group £25m in sales only some of which are likely to be recouped. Mr Davies said the group was negotiating with the Post Office regarding this loss of business. Group sales in the half year were up nearly 70 per cent to £543.8m and operating profits rose 29 per cent to £62.3m. Mr Davies said the first half had been a period of reshaping the business following the acquisition of Combined English

Stores a year ago. Mr Davies denied that Next had any plans to make acquisitions and felt the group had enough to do for the next three or four years. Parts of CES had been sustaining losses, and shops had been closed and converted to Next stores. During the half year, £30m had been spent in the high street shops out of total capital expenditure of £68m. This high level of spending contributed to a rise in borrowings, and gearing was 125 per cent, or 63 per cent if the convertible is excluded. The core Next shops had seen like-for-like sales growth of over 10 per cent Mr Davies said, and operating profits from the high street were 49.1 per cent up at £16.7m. He expressed pleasure with the progress of the newer chains. Next Originals, a women's wear chain launched a year ago, had been successful; the Next Jewellery chain, which started in May, had been expanded to 46 outlets; the first Department X store had started well; and an experi-



George Davies: negotiating with the Post Office

ment in selling clothes through small neighbourhood shops would begin next month. In home shopping, operating profits rose 17 per cent to £15.7m, despite a sharp fall in

profits from the camping holidays business, which had been included for only a few, very profitable, weeks in the comparable half. The Next Directory, a new idea in British home shopping, launched in January had produced net sales of £25m and broke even, an "exceptional achievement" for a new business, Mr Davies said. He said that his next aim was to bring the lessons learned from the Directory to the traditional Gratian mail order business, and promised a major attack on the home shopping market in 1990. In January 1989 a gardening catalogue will be launched. Profits from financial services were £4.5m (against £4.2m) and property £5.6m (£4.0m). Earnings per share were 6.1p before the provisions for convertible interest (7.28p) and 5.82p after that interest. The interim dividend is up 3 per cent to 2.7p. Next shares finished the day 18p lower at 182p. Lex. Page 24

Euromobiliare posts £14bn loss for year

EUROMOBILIARE, the leading Italian merchant bank, reported a consolidated loss of £13.8bn (£8.5bn) in the fiscal year ended June 30, compared with a profit of £12.4bn in the previous year. AP-DJ reports from Milan. It also announced that the parent company ran up losses of £14.3bn in fiscal 1988, compared with a profit of £7.3bn the previous year. Euromobiliare blamed the poor results on the strong cyclical fall in business in some sectors after the October market crash. In particular, write-downs of £10.3bn on its holdings of government securities, as well as £8.1bn on its stocks held in portfolio from its underwriting activities, weighed heavily on last year's results, the company said. However, the company's "swift reaction" to the changed market conditions should enable it to post a positive result this year, it said. The board of directors has proposed to shareholders to replenish the losses from its official reserves and pay a divi-

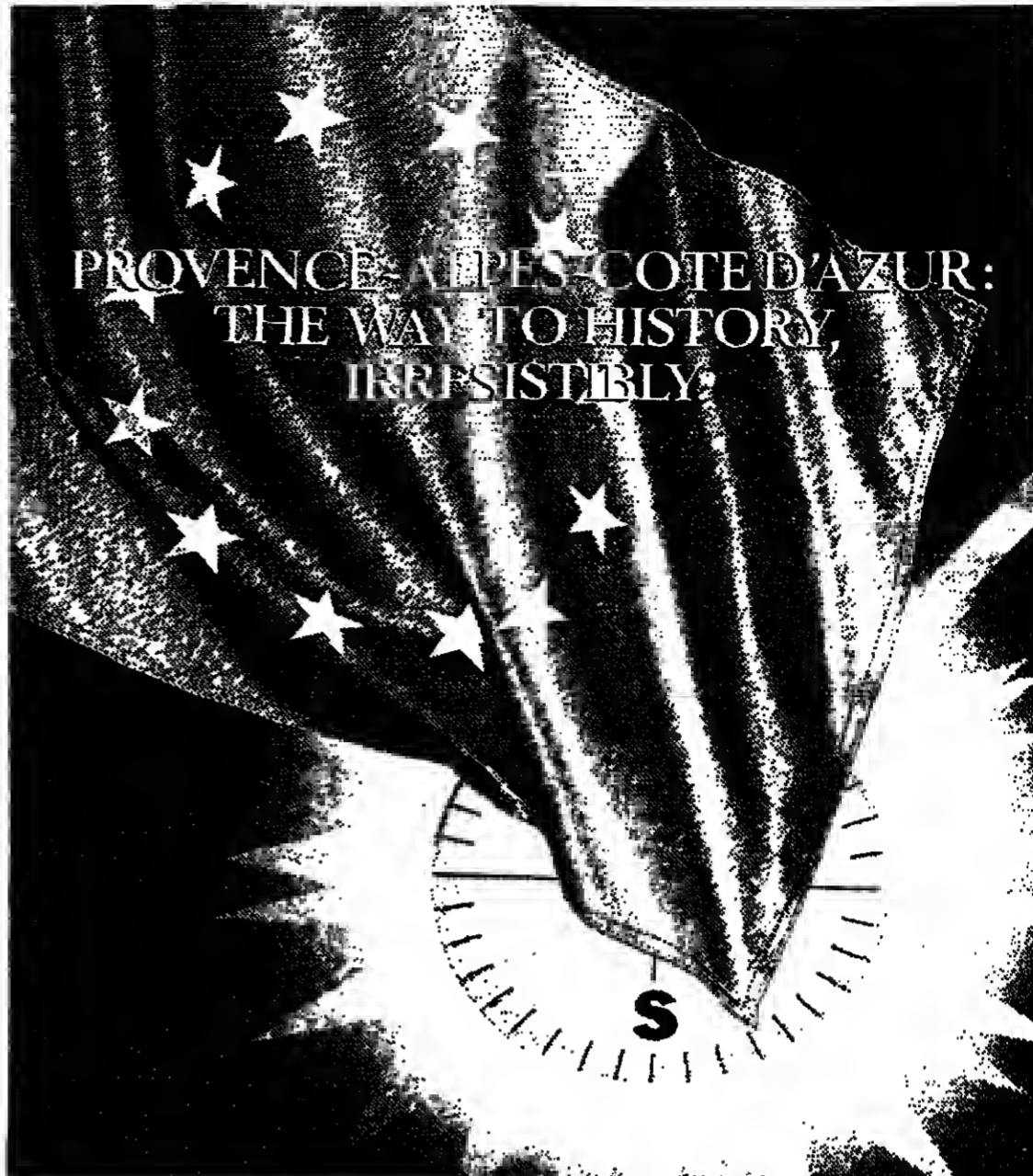
dend of £125 on its savings share, half of last year's dividend. Savings shares are cumulative, non-voting, preferred shares. The company will not pay a common share dividend. The statement said Euromobiliare successfully completed a rights issue recently, which increased the company's share capital to £94.8bn from £22bn, and raised £33bn in fresh funds. Only 1.2 per cent of the rights were not subscribed to, the company said. The capital increase was initially meant to enable the French merchant bank Dumenil Leblé, which is 25 per cent owned by the De Benedetti group, to raise its stake in Euromobiliare to 20 per cent from 6.3 per cent. Instead, a large chunk of the rights were bought up by Finanzia, the financial holding of Mr Francesco Micheli, who obtained a 10 per cent shareholding. The Ferruzzi group also took advantage of the rights issue, raising its stake to 12.7 per cent from 10 per cent.

TransAtlantic raises stake in Sun Life

By Nick Bunker in London

THE BATTLE for the future of the UK's Sun Life Assurance intensified yesterday with the disclosure that Mr Donald Gordon's TransAtlantic Holdings has raised its stake in the company from 26 per cent to at least 28.4 per cent after heavy buying in the past week. Traders said TransAtlantic had been bidding to buy a further 560,000 shares from institutions, which could raise its stake to nearly 30 per cent. The buying helped lift Sun Life's shares to close 23p up at £10.23 (£17.45). Tomorrow Sun Life shareholders will vote on the controversial plan of its chairman Mr Peter Grant to bring in UAP, the state-owned French insurer, as an 18.3 per cent shareholder. Mr Gordon, a dominant figure in South African life assurance, via Liberty Life, has criticised the terms of the deal, but speaking in London yesterday he said it was unlikely that his recently acquired shares could be voted at tomorrow's meeting. He said he

intended, however, to protect his stake from any dilution. He said TransAtlantic had not yet decided how it would vote, since it believed crucial aspects of Mr Grant's plan could be renegotiated before then to improve the deal's financial terms. Much of the drama now centres on the attitude to Mr Grant's scheme of the other British insurance companies which hold about 14 per cent of Sun Life. Mr John Russell, insurance analyst with Prudential Bache Securities, said he expected them to back Mr Grant, because of their unwillingness to break ranks with a fellow British insurer. But analysts believe that some pension funds, particularly the Electricity Supply Council scheme with 1.9 per cent of Sun Life, take a dim view of Mr Grant's plans. Among insurers, Sun Alliance, with 5.2 per cent of Sun Life, declined to comment but is understood to support Mr Grant.



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New Issue September 28, 1988

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UK COMPANY NEWS

Strong demand at all levels lifts Christies to £20m

By Fiona Thompson

CHRISTIES INTERNATIONAL, auctioneer, yesterday reported pre-tax profits ahead by 12 per cent to £20.6m for the six months to June 30 1988.

The result, up from £18.32m last time, reflected strong demand for works of art at all levels of the market, said Lord Carrington, in his first financial statement since becoming chairman in July, and was particularly gratifying considering continuing uncertainty in economic markets and the fact that last year's first half included the sale of two pictures by Van Gogh, including the famous Sunflowers.

Auction sales handled rose from £316m to £347m and turnover advanced from £50.55m to £55.85m. The UK made the largest contribution to sales, with the US following and then the rest of Europe. However, New York surpassed London's King Street saleroom in terms of first half sales, according to Mr Jonathan Price, finance director.

Adverse currency movements depressed profits by about £1m, Mr Price added. Asked about the near-5 per cent stake in Christies acquired recently by the Cayzer family's Caledonia Investments, he said Christies was happy with it. "We know them and we welcome them."

Earnings per share rose from 24.7p to 28.9p and an interim dividend of 4p (3p) was declared.

The autumn season promised to be one of the most exciting in the company's history, said Lord Carrington. The largest diamond offered for sale at auction, weighing more

than 407 carats and expected to fetch up to \$20m (£12m), will come under the hammer in New York next month. In November, Picasso's Acrobate et jeune Arlequin will be auctioned in London and is likely to become the most expensive 20th century work of art.

The season will also include five country house sales in England and Ireland and a sale of Russian pre and post-revolutionary art. In December a sale of vintage and veteran cars will be held at Donnington Park.

COMMENT
These excellent results put Christies well on the way to beating the full year forecasts made by the City at last year's end. The art market is extremely buoyant at the moment and Christies has never had so many top quality items going through at one time. Lead times on forward sales have increased from 15 weeks to 22 weeks, reflecting a feeling that the market is stable, and, with auction and print costs remaining fairly fixed, increased sales go straight through to the bottom line. Scenarios question whether we are at the top of an economic cycle which might be followed by unsold items increasing in the lower and middle range. But, with the company itself, most unusually, being bullish about the second half, most analysts are forecasting £30m for the year. The shares closed 9p up at 541p, producing a prospective p/e of about 10, a hit on the cheap side.

Prolonged strike in US newsprint mills will affect second half profits

Jefferson Smurfit ahead 70% to I£109.2m

By Maggie Urry

"AN OUTSTANDING six months' trading" according to Mr Michael Smurfit, chairman of Jefferson Smurfit, made for a 70 per cent rise in pre-tax profits to I£109.2m (€89.2m) in the half-year to end-July.

The Dublin-based group, which claims to be the largest paper packaging business in the world, benefited from higher volumes and prices and tighter cost control. Mr Robert Holmes, chief financial officer said.

Sales rose 17.4 per cent to €654.3m, and operating profits increased nearly 60 per cent to €117.2m. North America, which contributes 67 per cent of operating profits showed a gain of 70 per cent to €78.4m, in spite of the adverse effect of exchange rate movements.

In the US volumes rose by 4 per cent and the mills operated at nearly full capacity. Prices were generally between 9 per cent and 12 per cent higher,

year-on-year, across the range of products which includes newsprint, containerboard and cartons. Operating margins rose from 7.9 per cent to 12.3 per cent.

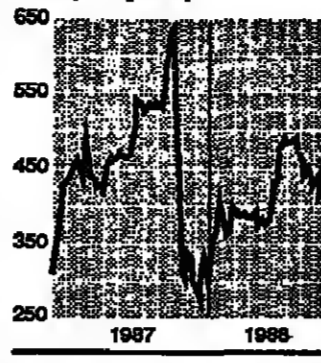
However, a strike in the two US newsprint mills would affect second-half profits, Mr Smurfit said. The strike is now in its 11th week and the mills were being run by salaried staff, and were meeting 90 per cent of production budgets.

Profits from Latin America rose 53.6 per cent to €22.1m, but in like-for-like terms the gain was 21 per cent, Mr Smurfit said. The operations in Venezuela, previously held through the 50 per cent owned Container Corporation of America, had become a 78 per cent owned subsidiary.

Similarly Smurfit plans to create options to buy CCA's subsidiaries in Mexico and Colombia in the next financial year at a price of \$150m

Jefferson Smurfit

Share price (pence)



(€89.6m). All three areas reported higher profits.

The operations in the Irish Republic increased profits by 83.3 per cent to I£7.1m, and margins nearly doubled to 8.9 per cent. UK profits rose 70.1 per cent to £4.6m, and there was a strong increase from the

associate company UK Corrugated.

The rest of Europe suffered a fall in profits from £9.5m to £3.5m, largely because Smurfit had been unable to pass on raw material price increases in Holland and Italy.

Mr Smurfit said the group was looking for acquisitions in Europe to even up the geographical balance and to prepare for the single market in 1992. He hoped to announce some major development plans shortly. However, Mr Holmes argued that it was difficult to find suitable acquisitions at reasonable prices.

The chairman said he was optimistic for the second half and believed the world economy was still fairly robust. Capital expenditure would be at record levels over the next two years, he said.

Balance sheet gearing at the half-year end was 35.7 per cent, and the interest charge of



Michael Smurfit - seeking European acquisitions.

£9.1m (€9.3m) was covered 9.5 times.

After a 41.4 per cent tax charge, and minorities up 80 per cent at £19.1m, earnings per share were 21.7p (14.3p).

See Lex

BM raises bid prospect with 4.9% of Jas Neill

By Andrew Hill

BM GROUP, acquisitive machinery manufacturer and distributor, has acquired a 4.9 per cent stake in James Neill Holdings, raising the prospect of a bid for the manufacturer of hand and garden tools.

Mr Roger Shute, chairman and chief executive of BM, said: "We have been looking at Spear & Jackson (Neill's garden tool subsidiary) for many years. Since Neill bought it back in 1985, we have obviously followed its progress - or lack of it - with interest."

BM notified the Sheffield-based company of its stake, held by nominees, on Friday, just over a week after Neill reported a 29 per cent drop in pre-tax profits for the six months to June 30. Neill's shares rose from 28p to 281p on news of the approach, against 174p following the results announcement.

Mr Shute had what he described as "a convivial and congenial meeting" with Mr Hugh Neill, the group's chairman. He said the stake allowed him to keep his options open but would not rule out the possibility of a takeover.

In the past Neill has attracted the attentions of Suter, the engineering conglomerate headed by Mr David Abell, and Mr Peter Bullock, Neill's chief executive. He suggested that any bid approach by BM would be equally unwelcome.

"We do not know BM's intentions, but as it is an acquisitive sort of company we are watching them like a hawk. We think we have a very good future as an independent group," he said.

BM, the former Braham Miller, was bought by Beazer in 1984, but kept its listing. Beazer's original stake of about 88 per cent has now been reduced to under 14 per cent. In the year to June 1987 BM's profit doubled to £5.09m.

MBS to make staff cuts

By Fiona Thompson

MBS, the largest UK distributor of personal computers, yesterday issued a number of staff with redundancy notices. The Eton-based company is due to release its half-year results this morning.

Mr Stafford Taylor, chief executive, last night confirmed that some redundancies had been announced but refused to give any further information concerning the number or the reasons for the job cuts.

"We are releasing a full package tomorrow. It has to be seen in its entirety," he said.

In July, MBS announced it was withdrawing from its wholesale business as a result of intense price competition.

At that time, the company said the closure of its Warrington-based PC distribution arm would make funds available to more profitable parts of the group, such as selling direct to companies.

Earlier, the financial news service, last night announced that Mr William Weinstein, a non-executive director of MBS, had resigned "as a consequence of his changing duties and man-

agement commitments."

MBS was rescued at the end of 1985 via a management buy-in by two ex-IBM executives, after intense price competition in the microcomputer market pushed the group into the red.

In the year to December 31 1987 MBS staged a dramatic turnaround in performance, making pre-tax profits of £5.2m, more than doubling its pre-tax result for 1986. Turnover was £136.1m compared with £106.8m in 1986 and earnings more than doubled to 4.8p.

Colonnade set for main market debut

By Phillip Coggan

COLONNADE DEVELOPMENT Capital, investment company, is joining the main market via a placing which will value the group at just under £7m.

Colonnade is managed by B & C Development Capital, a subsidiary of British & Commonwealth Holdings, financial services group. It was established in 1984 to invest in UK unlisted companies and to sup-

port management buy-outs and buy-ins.

On September 12, Colonnade had a portfolio of 10 investments, including the quoted companies Kunkin Leisure, Westbury and TIP Europe. Since then it has agreed to invest £750,000 in Imtec, a USM company which is in the midst of financial restructuring.

Colonnade's unaudited net assets were £7.5m on Septem-

ber 12, equivalent to 191p per share. James Capel is offering 1m shares at 138p each, a 22 per cent discount to net assets. The company will be run so as to achieve investment trust status.

Sketchley seeks buyer for photocopier businesses

resources to expand the business nationwide.

No price tag was put on the businesses, nor would Sketchley give any indication of their profits or net assets. It has appointed N.M. Rothschild, its merchant bankers, to handle the sale.

Sketchley stressed that it was fully committed to the other businesses in the office services division, which include Mellorata and other computer peripheral businesses. These account for about half of the division.

Sketchley, the dry-cleaning business, is seeking a buyer for its interests in photocopier distribution. These businesses, with turnover of £24m last year, were acquired as part of the £20.7m acquisition of Equipu, a photocopier and computer services group, in December 1986.

Sketchley said yesterday that the businesses, based mainly in south-west England and Scotland, had achieved strong growth in their local markets. However, it was unwilling to commit the

Needler Group hits C\$1.49m

Needler Group, Canadian-based aggregate, asphalt and concrete block producer, raised pre-tax profits from C\$1.26m to C\$1.49m (€732,000) in the half year to end-June - the group's first statement since its placing on the USM in June.

Turnover rose to \$19.77m (\$14.34m), and earnings per common share worked through at 5.1 cents (4.1 cents). The interim dividend is set at 3 cents.

Hunting Petroleum up 33% to £3.97m midway

HELPED BY a substantial reduction in the losses of oilfield services from £990,000 to £415,000, interim pre-tax profits of Hunting Petroleum Services increased 33 per cent to £3.97m, against £2.97m.

The company said the division was benefiting from the increase in service activity in the North Sea and from rationalisation measures taken last year.

However, the major contributor to profits was again Gibson Petroleum where the trend seen last year continued with all principal activities contributing at higher levels.

Turnover for the six months to end-June was up at £118.82m (£111.56m). Earnings per share came out at 6.1p (4.92p) basic or 6.17p (5.19p) fully diluted. The interim dividend is maintained at 3.5p.

For the remainder of the year the board expected a continuation of the results achieved by Gibson and Hunting Oilfield Services. Directors also saw an improvement in Hunting Lubricants and Specialised Products, although it

was not expected to achieve the performance of the second half of the previous year.

For the period under review results from Hunting Lubricants reflected the competitive nature of the market and reduced margins due to the fall in base oil prices. Measures were being taken to improve the position.

The performance of the specialised products division remained encouraging with sales of Hammerite and Smoothrite continuing to make good progress.

The pre-tax figure was split between crude oil, transportation and terminaling - £3.26m (£1.98m); oil process equipment, recycled oil, storage and other activities - £506,000 (£923,000); lubricants and specialised products - £514,000 (£1.8m); oilfield services - £415,000 losses (£990,000). After minorities £289,000 (£639,000), attributable profits were £1.14m (£912,000).

SENIOR

ENGINEERING GROUP plc

RECORD INTERIM RESULTS

INTERIM RESULTS (Unaudited)	6 months to 30.6.88	6 months to 30.6.87	% Change
TURNOVER	£93.1m	£63.5m	+46.7%
PROFIT BEFORE TAX	£6.1m	£4.0m	+51.7%
EARNINGS PER SHARE	2.86p	2.58p	+10.9%
INTERIM DIVIDEND	1.00p	0.91p	+10.0%

"We are confident that the successful progress made in the first half will be continued through the year. The build up in the order position in our contracting companies is very encouraging and if the current level of activity in the international economy is maintained we can look forward to the future with confidence."

Professor R. Smith
Chairman

Senior Engineering Group plc, Senior House, 59/61 High Street,
Rickmansworth, Herts WD3 1RH.

Tarmac increases Ruberoic stake

Tarmac, construction and building materials company, has increased its stake in Ruberoic, the building materials group, for which it is offering £141.5m.

Tarmac owns or has received irrevocable acceptances of its recommended cash bid representing 21 per cent of Ruberoic's equity.

Pilkington purchase

Pilkington Visioncars, spectacle and contact lens and solutions manufacturing subsidiary of the UK glass group, has acquired worldwide rights to the contact lens machinery of UK-based G Nissal.

Atlantic Computers

Atlantic Computers is negotiating the sale of its Atlantic Network Systems data communications subsidiary, to Tricom Communications, a private group.

Blackwood Hodge

Blackwood Hodge, distributor of earth-moving equipment, is buying Crushing & Screening the Northallerton-based supplier of equipment to the UK quarrying and mining equipment industries. The consideration is \$400,000 - \$150,000 in the form of new Blackwood shares.

MICHELIN



The unaudited consolidated results for the first half of the financial year ending 31st December 1988 are set out below:

	Six months to 30.6.88	Six months to 30.6.87	Year to 31.12.87
TURNOVER	£342,317	£310,104	£621,044
TRADING PROFIT	23,981	19,738	43,087
Share of Profit of Group Co.	1,027	812	1,074
Share of Profit of related Co.	485	380	747
Exceptional profit on asset disposals	—	2,540	2,540
PROFIT BEFORE TAXATION	25,493	23,470	47,448
Taxation	4,779	2,775	4,665
PROFIT AFTER TAXATION	20,714	20,695	42,783
Dividend	10,000	4,000	12,000
RETAINED PROFIT	10,714	16,695	30,783

The buoyancy that was a feature of tyre markets last year continued in the first half of 1988. All factories increased production and maintained a good control of operating expenditure. Further progress was made in the implementation of new working patterns. In the domestic Replacement and Original Equipment markets, demand was strong for all product categories. Company sales were, however, restricted by certain supply shortages, these being due to exceptionally high worldwide demand for Michelin products. Export sales volumes showed strong growth.

Associated Tyre Specialists Ltd. again made a good contribution to Group results. Note: The results for the year ended 31st December 1987 are based on the full audited accounts filed with the Registrar of Companies and on which the auditors gave an unqualified report.

MICHELIN TYRE PUBLIC LIMITED COMPANY
Stoke-on-Trent ST4 4EY

UK COMPANY NEWS

Acquisitions boost Evered to £13.6m

By Ray Bashford

EVERED HOLDINGS, the building and industrial products group headed by the Abdullah brothers, benefited from acquisitions to lift pre-tax profits by 56 per cent from £2.7m to £13.6m during the six months to June 30.

The results were in line with City forecasts which had expected London & Northern purchased for £100m in April 1987, to make a substantial contribution in the half.

With the inclusion of returns from L&N's quarry operations comparison with the corresponding half is rather distorted. However, the division posted pre-tax profits from £2.5m to £7.3m, while sales rose from £11.6m to £41.3m.

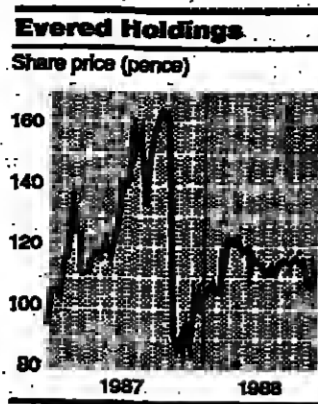
Mr Osman Abdullah, chief executive, said contributions from the much smaller purchase of John Fyfe and Fraser Shovels also aided the results, while US quarry businesses were ahead during the half.

The Halite group, purchased last year, has been integrated into polymer operations and proved a strong addition to the industrial division.

The division returned pre-tax profits of £7.5m (£5.2m) as sales advanced from £31.5m to £78m.

Group turnover of £119.3m compared with £82.5m. Earnings per share edged up from 1.9p, reflecting partly an increase in the number of shares on issue.

The tax charge rose from £1.3m to £2.7m as the company continued to use up the advan-



tage of tax losses received through previous acquisitions. Mr Abdullah said the company would seek shareholders' approval during the next few weeks for authority to buy-back shares in the company.

He said the company had no immediate intention to exercise the right, but would seek authority to acquire between 10 and 15 per cent.

COMMENT

The balance between pre-tax profit contributions from the quarrying and industrial divisions achieved in the latest half will not continue. Evered sees its future bedded in the quarrying business and disposing of industrial companies during the next year are expected. Quarrying could constitute 65 per cent of pre-tax profits for the year and continue to expand its contribution. Tac-



Osman Abdullah - seeking authority to buy-back shares

tion, the cellular telephone subsidiary, is ripe for sale and engineering businesses could also depart. The quarry business is seen as a more stable point of focus with greater room for expansion. The purchase of the Fidler quarry group in the US last July will make an impact during the current half and confidence is held in the possibility for further growth across the Atlantic. However, with gearing at 80 per cent on June 30 and set to fall to 60 per cent by the year-end a major purchase should be ruled out. The company's tax rate will grow progressively from the present 22 per cent to about 28 per cent in three years, based on the present structure. With estimates of annual earnings at £35m and a prospective p/e of 7.5 the shares should be placed in the "hold" basket.

Clifford's Dairies climbs 17% to £2.7m

By Andrew Hill

CLIFFORD'S DAIRIES achieved a 17 per cent rise in pre-tax profits in the six months to June 30. The figure of £2.68m, compared with £2.3m previously, was after profit sharing of £112,000. Turnover was up 19 per cent from £49.37m to £58.67m.

During the half-year the company acquired 50 per cent of a small fruit processing and packing company, and, just after the period ended, a supplier of frozen ready meals. To reflect its wider range of activities the board proposes to change the company's name to Clifford Foods.

After tax of £990,000 (£850,000) earnings were 10.5p (9.32p). An interim dividend of 3.6p (3.3p) has been declared. There was an extraordinary dividend of £1.1m (£270,000) representing the profit on the sale of land and buildings.

Domestic & General tops forecast

Domestic & General Group yesterday revealed pre-tax profits of £1.68m for the 12 months to £1.25m - well above the £1.25m forecast by the group at the time of its USM flotation in May.

The profit figure for the group, which is involved in broking and underwriting breakdown insurance for household appliances, included an exceptional credit of £335,000 arising from settlement of a disputed reinsurance agreement which is attributable to the loss of investment income in previous years.

Mr Martin Copley, chairman, said the result reflected the continued strengthening of the core business. Recent acquisitions Melbec Electrical and Payan & Munday were now fully integrated and were making a growing contribution.

After tax of £666,000 and minorities £35,000, earnings per 10p share were 18.3p.

MIL Research jumps by 62%

MIL Research Group, one of Britain's leading market research companies, saw pre-tax profits rise by the half-year to July 31 1988 rise 62 per cent from £554,000 to £1,066m.

Turnover increased 15 per cent to £7.18m (£6.25m). Tax took £362,000 (£161,000) and an improved interim dividend of 1.75p (1.1p) came from earnings per share of 6.5p (4.9p).

The directors said current trends were encouraging, with consistent growth in monthly booking figures and a substantial increase over last year in work contracted but uncompleted at end-July.

The company was researching acquisition opportunities in the UK, US and West Germany with a view to extending and complementing its existing range of market research services.

Chambers & Fergus ahead

Chambers & Fergus, seed crusher and edible oil refiner, raised pre-tax profits by 22 per cent to £766,000 for the 52 weeks to July 2 1988, against £626,000 for the previous 52 weeks.

After tax of £269,000 (£231,000) earnings per share were 10.55p (10.78p) or 8.44p (8.01p) assuming conversion of the loan stock. The directors recommended a final dividend of 2p for a total of 3p (2.75p). Turnover advanced from £16.51m to £17.15m.

ATA Selection advances 35%

ATA Selection, USM-quoted recruitment and financial services group, lifted taxable profits by 35 per cent to £458,000 in the six months to June 30.

Turnover expanded 28 per cent to £2.62m (£2.03m). Earnings per share rose to 2.44p (1.85p) and the interim dividend is lifted from 0.7p to 0.9p.

Mr Simon Greenly, chairman, said the group continued to seek further acquisitions "to meet with our target of continuous growth in earnings per share".

CORRECTION

Peek plc

Following last Thursday's article on South African investment in Britain, Peek plc have asked us to make it clear that Ventron is not registered as a shareholder in Peek plc and, as far as the company is aware, does not have any indirect interest in its shares. Peek adds that Ventron in no way influences the management of Peek plc, nor does it have any control over the board nor any of its directors.

Molins steady at midway but warns on year's result

By Andrew Hill

A DELAY in signing a major contract to supply cigarette-making machines to China could have an adverse impact on full-year profits at Molins, the manufacturer of cigarette, packaging and security printing equipment.

Announcing interim profits of £3.5m before tax in the six months to June 30, against £3.1m in the equivalent period, the group said the Chinese order in August, four months behind schedule. The benefits of the contract are unlikely to show through until 1989.

Molins also described as a "gross misrepresentation" a July article in The New York Times, which described the company as "an obscure British equipment maker" and suggested that it had taken a passive role in following up patents claims concerning the automation of machine tools - the so-called flexible manufacturing system (FMS), first patented by Molins in 1965.

The group said yesterday that it had been actively pursuing the issue for the last five or six years.

Turnover in the first half rose from £33.7m to £34.5m and earnings per share were down from 5.2p to 4.9p. An unchanged interim dividend of 2.5p was declared.

The tobacco machinery division returned operating profits of £2.1m (£200,000). The division was affected by the less competitive rate of sterling against the D-Mark, in which Molins' major competitors trade.

Mr Tess Frankel, chairman, said Molins was reorganising the division, having completed an extensive three-year research and development programme, to reduce its vulnerability to fluctuating demand.

Production of the older models of cigarette-making equipment would now be carried out by the Molmac spares and rebuild machinery subsidiary, he said, making 50 people redundant at Saunderton, the company's principal manufacturing operation which will produce the new models.

Corrugated packaging and security printing machinery contributed operating profits of £1.7m (£1m) and technology development and licence income - combined in a new division known as Molins Technology made £200,000 (£1.2m) after legal fees of £300,000.

COMMENT

Some say Molins is in danger of becoming a "lump tomorrow" and stock, always promising improvements which never seem to materialise. This is probably unnecessarily harsh. The medium-term prospects for the company do seem fairly bright: restructuring at the cigarette-making equipment subsidiaries, and reduction in the massive R & D expenditure are likely to benefit the bottom line. If FMS litigation in the US is successful then what is currently a lumpy performance from the licences and patents division should also be converted into a fairly level income stream. However, 1988 profits are unlikely to surpass last year's £10.2m before tax by much, putting the shares, down 3p to 25p yesterday, on a prospective multiple of about 16.5. Sir Ron Brinkley's stake in the company - just over 29 per cent held by his Industrial Equity (Pacific) investment subsidiary since the Tozer Kemsley & Millburn bid for Molins lapsed more than a year ago - is keeping takeover hopes alive.

COMPANY NEWS IN BRIEF

BILLINGS-GATE CITY Securities: Proposed acquisition by Erlanger Commercial Corporation will not be referred to the Monopolies Commission.

WAYNE KEER: Farnell has a total of 9.34m (88.4 per cent)

Wayne Kerr shares. The offer has become wholly unconditional and remains open.

KEEP TRUST has acquired Spa Motor Holdings, Leamington Spa, for £850,000 in cash. Spa, a General Motors dealership, made pre-tax profits of £109,000.

Manchester Ship meeting on

By Ian Hamilton Fazey, Northern Correspondent

MANCHESTER SHIP Canal Company last night refused to postpone tomorrow's extraordinary general meeting when shareholders will be asked to approve plans for a restructuring. The plans would strengthen the control of Mr John Whittaker, the property developer, and authorise extra borrowing up to £45m.

Opponents of the move yesterday, represented by Morgan Grenfell, the merchant bank, urged the Stock Exchange to ask the company for a postponement while two key issues are resolved. The exchange has no powers to order a postponement, which was refused by the company after discussions.

One issue is whether shareholders have been properly notified about the meeting. Proxies were sent out during the postal strike and many have been caught in a huge backlog of mail in the Manchester area.

The company said last night that it had fulfilled its statutory obligations about notification by advertising in three newspapers.

The second issue is whether Great Hey Investments, the private company owned by Mr

Whittaker, should abstain from voting on the crucial motion to ask the Government for a Harbour Revision Order. The order is needed if the company is to restructure its board by removing Manchester City Council's statutory right to a majority of one.

The council is supporting the move in exchange for repayment of the £7m of debentures which gained it the majority in the first place, plus £3m in guaranteed profits from a joint property company it is forming with Great Hey.

Great Hey holds a controlling interest in Manchester Ship, with a majority of preference shares but a minority of the more valuable ordinary stock. There are equal numbers of each class, carrying equal voting rights.

Mr Whittaker has indicated that he will abstain from voting at the meeting because he has an interest. His opponents, which include Globe Investment Trust, Prudential Assurance, the Carroll Group, the Water Authorities Pension Fund and Harrop, are led by Mr Nicholas Berry, Harrop's chairman. They say that Great Hey must abstain too, since the

benefit to it would automatically pass to Mr Whittaker.

"Such abstention would be normal in every company I know of. But it would give us a majority and we would then vote the resolutions down," Mr Berry said yesterday.

The dispute between Mr Whittaker and the majority of ordinary shareholders is over the value attached to the shares. Great Hey recently proposed to offer £20.70 to buy out Mr Berry's camp, but this was spurned on the grounds that Manchester Ship's property interests might raise the value to £50 a share if retail and leisure developments gained planning permission.

The Manchester Ship spokesman said talks were continuing about whether Great Hey should abstain. The issue would be resolved before the meeting.

Mr Berry said other companies had used private couriers to send information to shareholders during the postal strike. He has paid £7,000 himself to circularise 1,000 Manchester Ship shareholders with documents attacking Mr Whittaker's plans.

Arley rights gets 41% acceptance

AROUND 41 per cent of the 24.8m rights issue from Arley Holdings, the former Photax (London) was left in the hands of the underwriters, writes Philip Cogan.

The group is being reshaped by Mr John Ferguson, the former chief executive of BSR.

Mr Ferguson and two other Arley directors, who owned 48.5 per cent of the equity, undertook not to take up their rights. Those shares were allotted to institutional investors and existing holders took up a

further 10.3 per cent of the issue.

His Samuel, the underwriter to the issue, said that stock market conditions had been difficult since the issue was announced. Arley's shares closed yesterday unchanged.

This announcement appears as a matter of record only.

FIVE OAKS INVESTMENTS PLC

£20,000,000

REVOLVING CREDIT FACILITY to finance the expansion of the Group's Investment Property Portfolio

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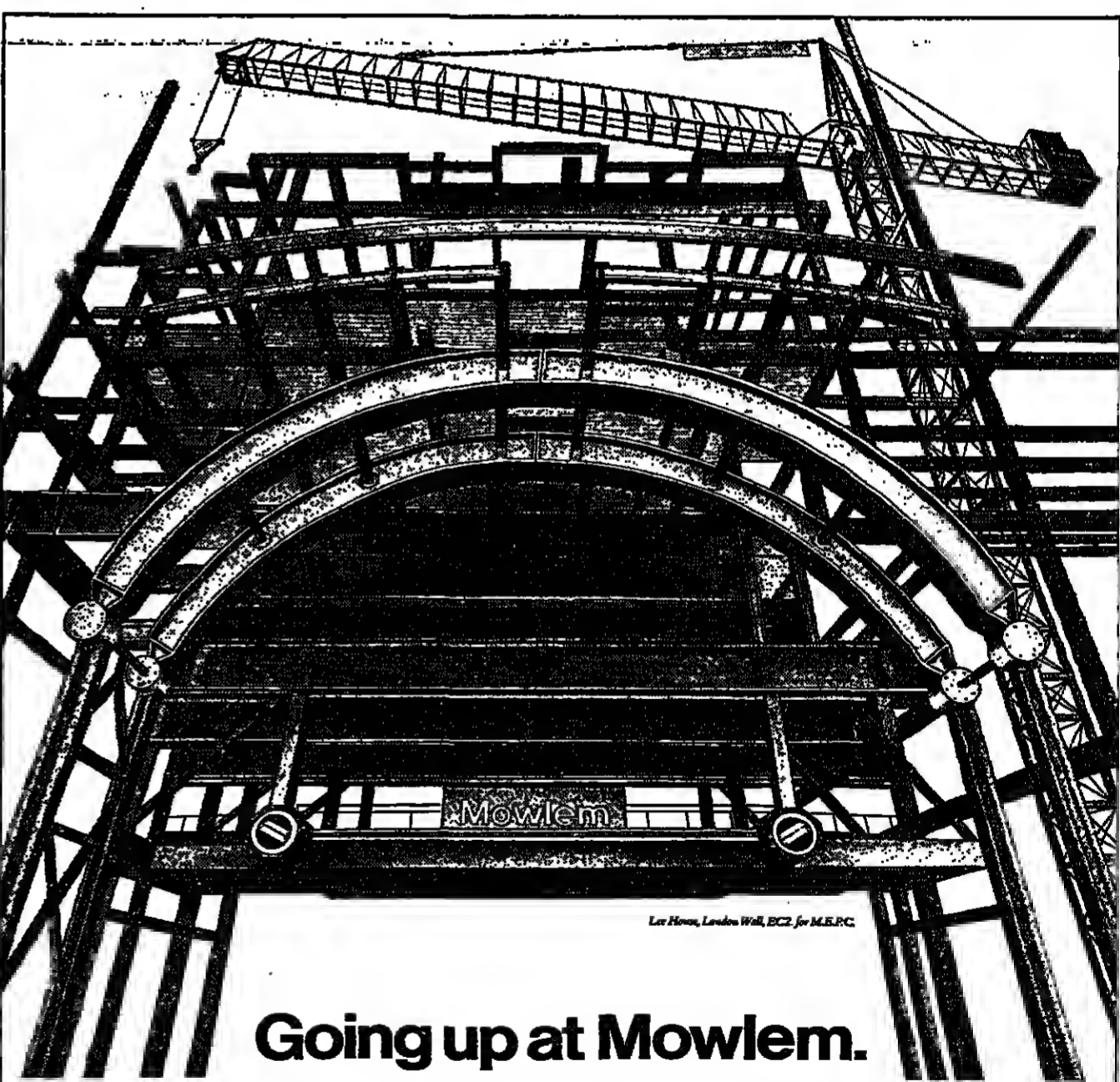
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Going up at Mowlem.

Construction, Housebuilding, Property Development, Scaffolding and Building Services have achieved a substantial increase in profits over the comparable period.

Half Year Results (Unaudited)	6 months to 30th June 1988	6 months to 30th June 1987	% Change
Turnover	£451.0m	£359.0m	+26%
Profit before tax	£21.0m	£15.0m	+40%
Earnings per share	15.7p	11.1p	+41%
Dividend	5.25p	4.75p	+10%

For a copy of our interim statement write to James Ward, Company Secretary, John Mowlem & Company PLC, Westgate House, Ealing Road, Brentford, Middlesex.

Mowlem

The contents of this statement have been approved for the purposes of Section 57 of the Financial Services Act by Paul Marwick, MCAJAC which is authorised to carry on investment business by the FCA. Past performance is not necessarily an indication of future performance.



H. Young Holdings PLC

"The Company now comprises four strong divisions operating in distribution services within a well-defined central management system. The effectiveness of our strategy of acquiring companies and product lines which complement our existing activities is clearly shown by the significantly improved figures we are now presenting. Our recently acquired companies will contribute substantially to future results."

*J. Wilson
Chairman*

Unaudited Results - Year ended 30th July

	1988	1987	
Turnover	£22.2m	£18.5m	UP 20%
Profit before Tax	£2.3m	£1.4m	UP 64%
Earnings per Share	15.2p	11.8p	UP 29%
Dividend	4.4p	3.9p	UP 13%

A copy of the Annual Report will be available from The Secretary, H. Young Holdings PLC, Old Dominion House, 5 Gravel Hill, Henley-on-Thames, Oxon RG9 2EG from 17th October 1988.

UK COMPANY NEWS

**Results include loss of £3.7m from London City Airport
Mowlem pleases City with £21m**

By David Waller

JOHN MOWLEM, construction and housebuilding company, yesterday reported a 40 per cent increase to £21m in pre-tax profits for the first six months of the year. The improvement was matched by a 41 per cent improvement to 15.7p in earnings per share.

The figures were at the top end of City expectations, and the shares duly added 6p to close at 379p. The outcome included an unspecified amount of property profits, unusual in the first half, together with a loss of £3.7m on the London City Airport.

No divisional breakdown was given, but Sir Philip Beck, chairman, reported that the housing and building services divisions had done particularly well. Contracting performed satisfactorily, he said.

The forward order book currently exceeds £750m, including over £300m of management contracts.

Strong demand for scaffold-

ing helped generate a 30 per cent rise in turnover in the building services division, and there was a significant improvement in margins. In housing, margins were said to have improved by 50 per cent, although Sir Philip warned that the rate of increase was unsustainable.

London City Airport, located in Docklands, suffered at the end of last year when its flights to Paris were suspended amid a wether of adverse publicity. Although flights were resumed in January, the path to profitability was interrupted and the £3.7m loss was greater than many had expected.

Nevertheless, Sir Philip said he was encouraged by the tripling in the number of passengers per month, from 5,000 in February to 15,000 in September. The airport needs to handle 30,000 passengers a month before it will make money.

Overall, turnover rose from £369m to £451m, on which



Sir Philip Beck - encouraged by passenger traffic growth.

activities other than aviation generated trading profits of £26.5m (£15m). Interest payable rose from £900,000 to £3.3m, including £1m absorbed by the airport.

The interim dividend is raised from 4p to 4.5p.

COMMENT
In common with many other

construction/housebuilding companies, Mowlem has reported good figures for the first half. The company has benefited from boom conditions in the construction industry, soaring house prices and not least, an exceptionally mild winter. It is unlikely that such favourable conditions: on all fronts will last, but Mowlem is much more broadly based than many companies in the sector, with 50-60 per cent of its business coming from construction services such as tool-hire and scaffolding which are less immediately exposed to the inevitable cyclical downturn in the industry. The jury is still out on whether the £32m investment in the airport was as wise a move as the £160m acquisition of SIB. The company is likely to make £82m in the full year, putting the shares on a multiple of 8 times prospective earnings, underpinned by a generous prospective yield of nearly 7 per cent.

Gold Fields progresses on tracing options

By Kenneth Gooding, Mining Correspondent

CONSOLIDATED GOLD Fields, the UK mining and industrial group, yesterday appeared to be making some progress towards tracing the ownership of options on about 1.7m of its shares bought in the hectic trading ahead of last week's bid from Minorco, the South African-controlled Luxembourg investment company.

Options on 8.2m Gold Fields shares, or nearly four per cent of the issued capital, were bought in the three days before the bid and, according to Gold Fields, about a quarter of them went to Verwaltings-und Privatbank, based in Vaduz, Liechtenstein.

Repeated requests from Gold Fields to the Liechtenstein bank to reveal the beneficial owner or owners of the options yesterday produced a response. But Verwaltings said only that it required more time to provide the information.

Gold Fields takes this as a hopeful sign although its advisers admit there seems to be little the company or the UK authorities could do if the Liechtenstein institution simply refused the request.

There appears to be no mechanism allowing a UK company to disenfranchise options in the way that it can disenfranchise its shares in certain circumstances where the beneficial owners will not

reveal their identity.

Some 29.5 per cent of Gold Fields' equity is already owned by Minorco so the UK company, which is hotly contesting the bid, is particularly interested in who owns other large blocks.

Minorco has previously said it did not buy any options in Gold Fields shares.

So far neither has it acquired any more Gold Fields shares in the market even though this

course remains open to it because the UK company's share price, unchanged at £12.75 last night, remained below the offer worth £18.19 a share.

According to Mr Jeff Ware, an analyst with County NatWest, the Gold Fields share price is being held in check by fears that "the course of the bid will be interfered with in some way by the UK authorities".

Dencora trebles profits to £4.3m

DENCORA, East Anglian property development and investment group, trebled pre-tax profits to £4.28m in the six months to June 30, exceeding the £1.1m achieved for the whole of 1987. The comparable figure was £1.42m.

Turnover moved ahead 41 per cent to £16.43m (£11.68m). The group had enjoyed the benefit of a strong demand for houses in East Anglia, said Mr John Laurence, chairman.

All housebuilding subsidiaries had produced satisfactory profits and to satisfy

demand additional sites to maintain and increase the land bank had been acquired.

In placing greater emphasis on regional offices, the group had acquired properties in Chelmsford, Ipswich and Northampton, and was developing offices at Chelmsford and Harlow, Mr Laurence said, while disposing of older industrial developments.

Dencora has also acquired a 14 acre site at Ashford, Kent, adjacent to the Channel Tunnel terminal. The first phase will begin towards the end of

the year on a forward funded basis. In addition, planning permission has been received for 52,000 sq ft of industrial space at Braintree and for 90,000 sq ft of offices at Southend.

Tax took £1.16m (£370,000) and there was an extraordinary profit of £285,000 (£38,000 debit), being the net surplus of sale proceeds over book value of certain investment properties.

Earnings worked through at 16.9p (6.2p). As usual, there is no interim dividend.

First half rise to £4m at London & Metropolitan

By Paul Cheeswright, Property Correspondent

LONDON & METROPOLITAN, the property development group which came to the market in November 1986, yesterday announced a 41 per cent increase in pre-tax profits and a 30 per cent increase in earnings per share for the 1988 first half.

Since its flotation, L & M has rapidly extended the size and scope of its development programme. This is reflected in pre-tax profits of £4.0m for the six months to June, against £2.86m in the 1987 first half and £3.06m for the whole year.

Earnings per share, on capital enlarged by a rights issue a year ago, were 6.5p, against 4.5p for the comparable period.

Shareholders are to receive an interim dividend of 1.95p, compared with 1.5p for the previous first half and 4.75p for the whole of 1987. The board predicts a final dividend of 4.25p, making a total of 6.2p.

With the property market buoyant, L & M has been able to lease and sell its business

park space in the south-east and has developed a steady cash flow from small office projects in Scotland.

The group draws in a larger portion of its profits during the second half and analysts are looking for full-year pre-tax profits of £10m upwards.

In its own right, or in joint ventures, L & M is involved in developments totalling 2m sq ft of space, which could have a completed value of £900m. With projects like the redevelopment of County Hall, London - in which L & M has a 16.5 per cent stake - and an extensive golf course and residential project near Air-Port-Provence, France, the group has been seeking to ensure a profits stream running into the mid-1990s.

Two thirds of the projects in which it is involved have been forward funded at interest rates fixed between 8 and 10 per cent. At the end of the first half, L & M had a net cash position, but now its gearing is about 13 per cent.

COMPANY NEWS IN BRIEF

ESTATES AND GENERAL Investment has let its new office building, Burnham House, in Gerrards Cross, on completion. It provides 7,425 sq ft of accommodation at more than £18 per sq ft. Estates' property in Great Peter Street, London, SW1, acquired as an investment in 1984, is to be redeveloped following which rents in excess of 85p per sq ft are expected.

TRIBBLE HARRIS LI (US management and design services group): Interim dividend unchanged at 1.6 cents for six months to May 31, 1988. Turnover £1.78m (£7.94m) and pre-tax loss £1.65m (£623,000 profit). Tax credit of \$515,000 (\$274,000 debit) and extraordinary debit \$387,000 (nil). Loss per share 5.36 cents (2.79 cents earnings).

OSORY ESTATES has acquired Blade Construction (Holdings) for more than £2m. Manchester-based Blade is an investment and construction company with a portfolio of seven office blocks and one shopping precinct, which produce an income of £270,000.

YEARLINGS: The interest rate for this week's issue of local authority bonds is 12 1/2 per cent, down 1/4 of a percentage point from a month ago, and compares with 10 1/2 per cent a year ago. The bonds are issued at par and are redeemable on October 4 1989. A full list of issues will be published in tomorrow's edition.

The National Finance Directors' Exhibition and Conference

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The Conference:
Designed to complement the exhibition, the conference (28th & 29th September 1988) will cover:
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Tel: (011) 527 1155 Fax: (011) 527 5053

* Hours: 10am-6pm, 10am-5pm @ 30am-4pm



London & Metropolitan PLC

Profits up by 40%

Interim statement

for the six months ended 30 June 1988 (unaudited)

	Half year to 30/6/88	Half year to 30/6/87	Year to 31/12/87
Profits before Tax (£000)	4,040	2,861	9,063
Earnings per share (pence)	5.90	4.55	15.9
Ordinary Dividend (pence)	1.95	1.50	4.75

(The abridged profit and loss account for the year 1987 is an extract from the latest published accounts which have been delivered to the Registrar of Companies; the audit report for these accounts was unqualified).

"I am pleased to report a high level of successful activity across all our business sectors. The highlights of the last six months have included the pre-letting of 80,000 sq ft at Centaurs Business Park, the securing of our first European venture and selection of the County Hall Development Group, which includes our Company, as purchasers of the County Hall complex. The potential for the foreseeable future is most pleasing."

N. Ireland

Norman Ireland
Chairman

London & Metropolitan PLC, 2 The Green, Richmond, Surrey TW9 1PL.

DANISH INDUSTRY & EXPORTS

The Financial Times proposes to publish a Survey on the above on
24th October 1988

For a full editorial synopsis and advertisement details, please contact:

Ruth Pincombe

on 01-248-8000 ext 3428
or write to her at:

Bracken House, 10 Cannon Street
London EC4P 4BY.

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

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The Anatomy of our Merchant Bank

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Lloyds Merchant Bank Limited, Lloyds Development Capital Limited and Lloyds Bank Stockbrokers Limited are members of The Securities Association

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UK COMPANY NEWS

Orders strong as Senior advances to £6m midway

By Vanessa Houlder

SENIOR ENGINEERING Group yesterday announced a 52 per cent increase in pre-tax profits to £8.1m (£2m) for the first six months of 1988. Turnover increased by 47 per cent to £93.1m (£63.5m).

The period saw a "fundamental restructuring" of its mining equipment manufacturing operation with the closure of its Sheffield plant. The costs associated with the reorganisation resulted in an extraordinary charge of £1.5m.

Some £1.2m was spent on acquisitions in the first half, which included Modulac, Durham Tube and Foster Wheeler Power Products. The company continues to look for acquisitions, particularly in its heat treatment, construction and engineering products operations. Gearing stands at 35 per cent.

Professor Roland Smith, chairman, said he was confident that the progress made in the first half would continue through the year. The build up in the order book of the contracting companies was very encouraging, and if the current level of activity in the interna-

tional economy was maintained, the company would look forward to the future with confidence.

The performances of the mining equipment and heat treatment divisions were described as satisfactory. Thermal engineering had a much improved first half in the UK. Considerable management time was spent on the acquisition of Foster Wheeler Power Products, which is now being absorbed into the group. Thermal engineering had a satisfactory first half in the US and the order level was building up to indicate a very good trading position for 1988, the company said.

Construction services had a successful start to the year with a substantial increase in its order book. Engineering products had an excellent first half, particularly the rigid steel tube companies, and the high level of activity is expected to continue through the remainder of the year.

Earnings per share increased by 11 per cent to 2.86p (2.58p).

An interim dividend of 1p, up 10 per cent was declared.

COMMENT

Senior has a lower profile than many in its sector, and this strong set of results suggests to some analysts that the company has been unfairly overlooked. Through rationalisation and a series of low-key acquisitions Senior has sharpened its structure, cut costs and broadened its customer base over the past few years. The reorganisation of the mining equipment business, for example, should cut costs by £1m next year. After this the reshaping of the company appears complete, although further acquisitions, focused on existing divisions in both the UK and Continental Europe are on the cards. Immediate prospects look good with benefits to come from recent acquisitions and a strong order book - up 60 per cent on the start of the year. Analysts expect pre-tax profits for the full year of about £13.5m, which puts the shares down 1p to 59p, a multiple of 9. With a yield of 6 per cent, the shares are fair value.

Casket considers action over accounts discrepancies

By Clay Harris

CASKET, Manchester-based textiles and clothing company, said yesterday it was considering legal action against former directors and advisers of Kingsley & Forester Group, the toys, hardware and clothing concern it bought late last year.

This followed the discovery, Casket said, "that serious discrepancies existed in the management accounts of certain Kingsley & Forester companies and in the opinion of the board, in the published accounts of Kingsley & Forester Group for previous years."

In his statement yesterday, Lord Barnett, Casket chairman, said that after the acquisition, "it also became obvious that standards of management information and financial and management controls were unsatisfactory."

Mr Vy Menon, Casket chief executive, said the problems appear to have been limited to companies within Kingsley & Forester, and not in its later acquisitions.

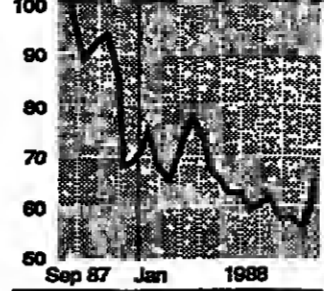
As a result, Casket's pre-tax profits of £3.4m for the year to June 30, also announced yesterday, were depressed by close to £1m. Casket also restated the merger-accounted results from the previous year; at £2.8m, they are £1.2m lower than reported in the interim statement.

The adjustments included a £789,000 restatement of stock valuations, a £280,000 increase in the reported cost of sales and other operating costs, and the inclusion of a subsidiary's £80,000 trading loss which had formerly been treated as an extraordinary item.

Excluding Kingsley & Forester, Casket's own results were slightly down on the previous year, Mr Menon said. Among the brighter areas was

Casket

Share price relative to the FT-A Textiles Index



Comfy Quilts, duvet and soft furnishings maker, which entered the group with the acquisition.

Mr Max Moryoussef of Comfy Quilts is the only former Kingsley & Forester director who is still on the Casket board. Mr Arnold Forester, who was to have been joint managing director of the group, has left the company as has Mr John Houlton, the former finance director of Kingsley & Forester Group.

Mr Menon said the steps required to improve financial and management controls had been implemented, and that "decisions have been taken to eliminate certain areas of trading which have for some time been unprofitable."

Mr Menon said Casket planned, for example, to abandon the bottom end of the household textiles market.

Turnover rose to £95.3m (£93.3m). Closure costs led to an extraordinary debit of £284,000 (nil).

Earnings per share of 6.8p compared with the restated 5.1p figure for 1987 and 7.75p before that adjustment. A final dividend of 1.6p raises the total to 3p (2.6p).

A RECORD HALF YEAR

Pre-tax profit up 62%

Interim dividend per share up 59%

	Half year to 31st July 1988	Half year to 31st July 1987
Profit before tax	£1,059,000	£654,000
Interim Dividend per share	1.75p	1.10p

Extracts from a statement by the Chairman, Rudolph W. Goldsmith:

- ★ The MIL Group has been built on the successful identification and exploitation of specialist areas of research worldwide. Consistent and substantial growth of forward bookings, month-by-month, has justified MIL's confidence that its expert knowledge in specialised fields has created better services and commands client loyalty.
- ★ Acquisition opportunities are being researched in the UK, USA and West Germany.

A copy of our Interim Statement may be obtained from The Secretary, MIL Research Group plc, 1 & 2 Berners Street, London W1P 3AG.



MIL Research Group plc
INTERNATIONAL MARKET RESEARCHERS

H Young leaps 63% and expects further growth

A 63 PER cent increase in pre-tax profits from £1.4m to £2.3m was announced by H Young Holdings, distribution and financial services company, for the year to July 31. Turnover was 20 per cent ahead at £22.22m compared with £18.52m.

The dividend for the year is lifted by 0.5p to 4.4p, with a final of 3p (2.6p) proposed.

Directors said they would continue to examine further acquisitions and also look for

additional product lines for existing businesses. They expect further increased efficiency and profits in 1989.

Interest charges rose to £262,000 (£182,000). After tax of £768,000 (£544,000) and minority of £4,000 (£30,000) earnings worked through at 15.2p (11.6p) per share. There was an extraordinary debit of £552,000 (£379,000) in respect of further losses from the disposal of Luc Lacarre et Fils, plus settlement of litigation, less the net profit after property disposals.

Bluebird Toys rises to £0.15m at six months

Bluebird Toys, USM-quoted toy designer and manufacturer, revealed pre-tax profits of £151,000 in the seasonally unfavorable first half of 1988.

The outcome, achieved on turnover of £7.48m (£3.93m), compared with profits of £194,000 in the same period last year and £2.49m for the full year to end-December.

The sharp increase in turnover was partly explained by a full six months contribution from Peter Pan Playthings, acquired in June 1987, and three months from Mact Toys, purchased in April of this year. Neither acquisition made any contribution to profits.

Mr Torquil Norman, chairman, said that conditions in the toy market during the early months of the year had generally been quiet and this made the future more than usually difficult to predict. Once again, the run up to Christmas was critical.

Tax for the half year accounted for £54,000 (£47,000) and earnings per 10p share worked through at 1.31p (1.46p).

As a result, Casket's pre-tax profits of £3.4m for the year to June 30, also announced yesterday, were depressed by close to £1m. Casket also restated the merger-accounted results from the previous year; at £2.8m, they are £1.2m lower than reported in the interim statement.

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Pennant losses increase

IN THE first half of 1988, losses of Pennant Group, Norfolk-based leisure concern, increased, from £389,163 to £551,726. Turnover rose 45 per cent to £1.18m.

The loss was struck this time after a £71,000 extraordinary charge for the costs of the company's introduction to the Third Market in April.

The increased losses were mainly due to the addition of Brighton holiday centre and

a full half year for the coach fleet. At the half year, Pennant has borne almost the full year's maintenance costs on its fleet of hire cruisers and holiday centres with only June producing any real income.

The company intends to continue to expand within the leisure industry by acquisition and, also to sell off less profitable areas of the business and any land which it can make surplus to requirements.

Crossroads lifts Lysander

PRE-TAX profits jumped to £247,341 at USM-quoted Lysander Petroleum in the year to March 31 thanks to Crossroads Oil, acquired last November. The result compared with £51,650 previously. Turnover rose from £671,149 to £957,734.

Excluding tax of £143,174 (£51,050) earnings per 5p share were 0.41p (nil) or 0.38p (nil) fully diluted.

Mr Roy Williams, chairman, said Crossroads had made pre-tax profits of \$785,381 for the period, against warranted profits of not less than \$750,000 at the time of acquisition.

Two new partnerships are planned for the latter half of the year, funds raised would be invested in Louisiana, where exploration and development efforts are being concentrated, and in some existing partnerships.

SHARE STAKES

CHANGES in share stakes announced recently included:

Adscene Group - Directors' share stakes. Trustees of Lambert Children's Settlement have acquired 10,000 shares (0.07 per cent) at 138p each. The total holding is now 1,82m ordinary (12.26 per cent).

Amec - Mr Malcolm Howe has increased his notifiable interest to 4.21m ordinary (6.07 per cent) through share purchases this month.

Archimedes Investment - Gartmore Extra Income Fund has disposed of 95,000 income shares (7.8 per cent) registered under the name of Midland Bank Trust. The fund now has no interest in the income shares.

Armour Trust - Grand Central Investment has acquired a further 280,000 shares and is now interested in 1.92m ordinary (8 per cent).

Benson Crisps - Mr W G Bryant, director, has sold 30,000 ordinary at 88p. He now owns 492,152 shares (6.6 per cent).

Blenheim Exhibitions - WGC holds 750,000 ordinary (5.8 per cent) on behalf of Allied Dunbar Assurance.

Clydesdale Investment Trust - London and Manchester Assurance holds 750,000 ordinary (5.6 per cent).

Cumell Group - British Coal Staff Superannuation Scheme and Mineworkers' Pension Scheme have purchased a further 100,800 ordinary and now hold 5 per cent.

Falcrum Investment Trust - Exmoor Dual Investment Trust has increased its holding by a further 1.25m capital shares to 7.79 per cent.

Gramplan TV - George Craig and Son recently sold 200,000 'A' ordinary, which takes their holding below 5 per cent.

Helical Bar - Pranton Co has acquired 100,000 ordinary and now holds 1.4m (2.86 per cent).

Hicking Fenestecost - Early Enterprises has disposed of 500,000 shares and no longer has a declarable interest.

Normans Group - IEP Securities, part of Industrial Equity (Pacific) holds 4.14m ordinary (7.15 per cent). Discretionary trusts in which M H Swan, a director, has a beneficial interest, have disposed of 120,000 at 60p. These transactions are cum script and accordingly the IEP holding stands at 4.66m.

IBM - Scottish Amicable Investment Managers hold a total of 3.76m ordinary shares (6.38 per cent).

Leopoldo Harcourt - Mr J B Connolly has disposed of 50,000 ordinary, reducing his holding to 1.45m (11.9 per cent).

London United Investments - Govett Strategic Investment Trust has purchased a further 1,05m shares, raising its holding to 4.6m (9.97 per cent).

Murray Insurance - following the purchase of 320,000 shares, Equitable Life Assurance Society and its associate University Life Assurance Society have an interest in 4m ordinary (19.21 per cent).

New Guinness Securities - W R Stittford is interested in 105,000 ordinary (5.25 per cent).

Verson International - Servon International has purchased 50,000 ordinary at 24p, taking its holding to 9m (12 per cent).

West Kent Water Company - Associated Insurance Pension Fund has acquired 17,500 3.5 per cent consolidated ordinary stock and now holds 64,467 voting shares (29.5 per cent).

Wates City of London Properties - the company has purchased 500,000 of its ordinary shares in the market at 164.5p. Wholesale Fittings - Thomson T-Line now holds 1.16m ordinary (8.27 per cent).

Wolsley - Prudential Corp has disposed of 771,533 ordinary shares and now holds 12.02m (5.89 per cent).

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This advertisement is issued in compliance with the requirements of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited ("The Stock Exchange"). It does not constitute an offer of, or invitation to subscribe for or purchase, any shares of Colonnade Development Capital PLC.

COLONNADE DEVELOPMENT CAPITAL PLC

(Incorporated in England and Wales under the Companies Acts 1948 to 1981—Registered number 1788327)

Placing by James Capel & Co. of

1,000,000 Ordinary Shares of £1 each at 138p per share

Share Capital following listing

Authorised 27,000,000 in Ordinary Shares of £1 each Issued and now being issued fully paid £5,054,095

Colonnade Development Capital PLC is an investment company which specialises in the provision of development capital for established businesses.

Application has been made to the Council of The Stock Exchange for the above shares. Both issued and now being issued, to be admitted to the Official List and for dealings to commence on Monday, 3rd October, 1988.

Copies of the Listing Particulars relating to Colonnade Development Capital PLC are available in the Extel Statistical Service and are obtainable for collection during normal business hours (Saturdays and public holidays excepted) up to and including 30th September, 1988 from the Company Announcements Office, The Stock Exchange, 46-50 Finsbury Square, London EC2 and up to and including 12th October, 1988 from:

Colonnade Development Capital PLC, King's House, 36-37 King Street, London EC2V 8BE James Capel & Co., Corporate Finance, 6 Devonshire Square, London EC2M 4LB

28th September, 1988

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Ash & Lacy plc
Smethwick, Warley, West Midlands

TRINIDAD AND TOBAGO

The Financial Times proposes to publish this survey on:

MONDAY 3RD OCTOBER

For a full editorial synopsis and advertisement details, please contact:

NIGEL BICKNELL
on 01-248 8000 ext 3447

or write to him at:

Bracken House
10 Cannon Street
London
EC4A 3DF

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

LEGAL NOTICES

IN THE HIGH COURT OF JUSTICE No: 004654 of 1988
CHANCERY DIVISION

IN THE MATTER OF PAULIG LIMITED
AND
IN THE MATTER OF THE COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that a Petition was on 26 August 1988 presented to Her Majesty's High Court of Justice for the confirmation of (1) the reduction of the capital of the above-named Company from £2,000,000 to £200,000 and (2) the cancellation of the Share Premium Account of the above-named Company.

AND NOTICE IS FURTHER GIVEN that the said Petition is directed to be heard before the Honourable Mr Justice Hoffmann at the Royal Court of Justice, Strand, London WC2A 2SL on Monday the 19th day of October 1988.

ANY Creditor or Shareholder of the said Company desiring to oppose the making of an Order for the confirmation of the said reduction of capital and the cancellation of the Share Premium Account should appear at the time of the hearing in person or by Counsel for that purpose.

A copy of the said Petition will be furnished to any such person requiring the same by the under-mentioned Solicitors on payment of the regulated charge for the same.

Dated this 28th day of September 1988

Bischoff & Co.
City Wall House
79-81 Cannon Street
London EC4A 3DF

THE SOLICITORS

Solicitors for the above-named Company.

This advertisement is issued in compliance with the requirements of the Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited ("The Stock Exchange"). It does not constitute an offer or invitation to the public to subscribe for or purchase any shares.

The Council of The Stock Exchange has admitted to the Official List the new ordinary shares of 5p each and the new class of cumulative convertible preference shares of 5p each of Waverley Cameron Public Limited Company ("the Company") to be issued in connection with the recommended offer for the raising of new share capital of The Waverley Cameron Public Limited Company.

Dealings in the new ordinary and convertible preference shares will commence on 29th September, 1988.

Waverley Cameron Public Limited Company

(Incorporated in Scotland, Registered No. 3520)

Admission to Listing of

Up to 24,663,913 new ordinary shares of 5p each and up to 10,642,274 new cumulative convertible redeemable preference shares of 5p each in connection with the recommended offer for the whole of the issued share capital of

RONALD MARTIN GROOME PLC

Details of the new ordinary shares of 5p each and the new cumulative convertible redeemable preference shares of 5p each in the Company will be available in the service of Extel Financial Limited from 28th September, 1988. Copies of the Abridged Listing Particulars relating to the Company are available during normal business hours on 29th and 30th September, 1988 at the Company Announcements Office of The Stock Exchange, 46-50 Finsbury Square, London EC2 and for a period of 14 days during normal business hours on any weekday (public holidays excepted) from:

Waverley Cameron Public Limited Company 23 Blair Street, Edinburgh EH1 1QZ Ronald Martin Groome PLC Units 3-4 Hazlehurst Road, Worsley Manchester M28 4SX

Noble Crossart Limited 48 Queen Street, Edinburgh EH2 3NR Samuel Montagu & Co. Limited 10 Lower Thames Street, London EC3R 6AE Bell Lawrie Limited Erskine House, 68 Queen Street, Edinburgh EH2 4AE

Dated 28th September, 1988

FT UNIT TRUST INFORMATION SERVICE

Main table containing unit trust information with columns for Name, Price, and % Change. Includes sub-sections for 'INSURANCES' and 'OTHER UK UNIT TRUSTS'.

Continued on next page

FT UNIT TRUST INFORMATION SERVICE

LONDON SHARE SERVICE

Table of FT Unit Trust Information Service, listing various unit trusts with columns for Name, Price, and Yield.

Table of London Share Service, listing various funds and shares with columns for Name, Price, and Yield.

OTHER OFFSHORE FUNDS

Table of Other Offshore Funds, listing various offshore unit trusts with columns for Name, Price, and Yield.

Table of Money Market Trust Funds, listing various money market funds with columns for Name, Price, and Yield.

Table of Money Market Bank Accounts, listing various bank accounts with columns for Name, Price, and Yield.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Trade figures boost pound

STERLING ROSE sharply in currency markets yesterday, after better than expected trade figures for August. The current account shortfall of £1.31bn - although the second worst on record - was still a considerable improvement on July's record £2.15bn deficit.

little more cautious, stressing that one set of figures is insufficient to establish a trend. But the short-term view prevailed, and the pound's exchange rate index moved up to 75.6 at the close, compared with 75.4 at the opening, and 75.2 at Monday's close.

are likely to respond to any sharp fluctuations, and keep the US unit within its recent trading range. Investor confidence has been compromised by a central bank desire to hold the dollar steady. Governing factors include the proximity of US presidential elections and the absence of major economic data.

FINANCIAL FUTURES

Payments news lifts prices

STERLING INTEREST rate contracts rose on Liffe yesterday, in reaction to the UK trade figures for August. A visible trade deficit of £1.3bn, and a current account shortfall of £1.31bn, was greeted with relief, but traders suggested the reaction in the market was probably exaggerated.

It may have passed its worst point, but remains unacceptably high. A fall of 9 p.c. in UK imports was welcomed, but only offset an exceptionally high import figure in July, according to dealers.

then jumped to a high of 88.26, and closed at 88.24, compared with 87.95 on Monday. A level of around 88.35 is seen as a possible target, based on chart resistance points, but this will be pointing to a cut in bank base rates, at a time when the UK has just recorded its second worst current account deficit in history.

EUROPEAN OPTIONS EXCHANGE

Table with columns for Series, Vol, Last, Bid, Ask, and various market data for European options exchange.

£ IN NEW YORK

Table showing exchange rates for £ in New York, including Sept 27, Latest, and Previous Close.

STERLING INDEX

Table showing Sterling Index values for Sept 27, Latest, and Previous Close.

CURRENCY RATES

Table showing currency rates for various countries like US Dollar, Canadian Dollar, Australian Dollar, etc.

CURRENCY MOVEMENTS

Table showing currency movements and percentage changes for various currencies.

OTHER CURRENCIES

Table showing exchange rates for other currencies like Argentina, Australia, Brazil, etc.

POUND SPOT-FORWARD AGAINST THE POUND

Table showing pound spot and forward rates against the pound for various terms.

DOLLAR SPOT-FORWARD AGAINST THE DOLLAR

Table showing dollar spot and forward rates against the dollar for various terms.

EURO-CURRENCY INTEREST RATES

Table showing Euro-currency interest rates for various currencies and terms.

EXCHANGE CROSS RATES

Table showing exchange cross rates for various currencies.

LONDON (LIFF)

Table showing Liff market data for various futures contracts.

CHICAGO

Table showing Chicago market data for various futures contracts.

NEW YORK

Table showing New York market data for various futures contracts.

CURRENCY FUTURES

Table showing currency futures market data.

MONEY MARKETS

Further fall in rates

THE DOWNWARD trend in interest rates continued on the London money market yesterday, following a smaller than expected UK trade deficit in August.

and repayment of late assistance drained \$64m, with the banking system, via customer repurchase agreements, when Federal funds were standing at 8 1/4 p.c. level, which the market believes to be the Fed's target, and was aimed at offsetting high, and rising Treasury balances at the Fed, which are draining reserves from the banking system.

In New York the Federal Reserve added \$1.5bn to the banking system, via customer repurchase agreements, when Federal funds were standing at 8 1/4 p.c. level, which the market believes to be the Fed's target, and was aimed at offsetting high, and rising Treasury balances at the Fed, which are draining reserves from the banking system.

FT LONDON INTERBANK FIXING

Table showing FT London interbank fixing rates for various currencies.

MONEY RATES

Table showing money rates for various currencies and terms.

LONDON MONEY RATES

Table showing London money rates for various currencies and terms.

ANNOUNCEMENT

Compagnie Financiere Sucres et Denrees is pleased to announce that its subsidiary Merkuria Sucden, leading force in the commodities trade, is taking steps to strengthen its presence and develop its presence in the coffee and fertilizer markets.

Advertisement for LIFE BUND GERMAN GOVERNMENT BOND FUTURES CONTRACT, featuring a large logo and text about hedging German Government Bond positions.

FINLAND

The Financial Times proposes to publish this survey on: 28th October 1988. For a full editorial synopsis and advertisement details, please contact: Chris Schaeffgen on 01-248 8000 ext 3699.

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LONDON STOCK EXCHANGE

Pleasant surprise from trade figures

THE AUGUST trade figures caught some London market-makers on the wrong foot yesterday and a somewhat technical rally sent equities soaring above the FT-SE Index 1800 hurdle for the first time since August 24. The investment institutions were slow to follow; however, and prices closed well below their best levels.

Account Dealing Dates table with columns for First Dealings, Last Dealings, and Account Dates.

Chancellor of the Exchequer, planned a statement on the trade figures, marked stocks down sharply in early trading, sending the FT-SE Index down by 13 points in front of the announcement.

However, these positions were rapidly reversed as the trade statistics, together with a calming statement from Mr Lawson, sent market-makers scrambling to buy back the stock sold earlier. After a brief pause, the advance was resumed and with some buying from the institutions, the FT-SE was a net 20 points up before the pace slackened and profit-takers moved in.

cautious in their assessment of the trade deficit, which remains the second largest monthly figure on record. While the improvement in the August figures may support hopes that domestic interest rates have peaked, "the institutions will still have to be convinced on this point," according to Robert Fleming Securities.

Some lifting of interest rate tensions was reflected in selective buying of consumer stocks. Bass, regarded by analysts as the brewer most clearly identified with the fortunes of domestic interest rates, and consumer trends advanced smartly. But retail

FINANCIAL TIMES STOCK INDICES

Table with columns for Sep 27, Sep 28, Sep 23, Sep 22, Sep 21, Sep 20, Year Ago, 1988, and Since Completion. Rows include Government Secs, Fixed Interest, Ordinary, Gold Mines, etc.

Sell off on Next interim

Retailing group Next were one of the day's handful of poor performers with the shares plunging 17 to 152p in the wake of a cruelly disappointing interim figures. Turnover in Next expanded rapidly with numerous sizeable lumps of stock sold throughout the day.



raise its estimate of Lex annual profits by 55m to 73m. The increase is attributed entirely to the automotive businesses led by Volvo Concessionaires, the sole licensed importer of Volvos into the UK.

The listing of British Gas shares on the Tokyo stock exchange is scheduled for tomorrow. Gas shares, under pressure in the past few weeks and near to their lowest levels this year, moved up strongly and closed a net 4 higher at 170 1/4.

underway. Turnover in the net totalled 4.2m shares. Bass enjoyed strong buying support before and after the UK trade returns. Considered one of the classic domestic consumer issues, the stock is becoming increasingly popular with brewery sector analysts.

Other sector leaders were overshadowed, being able to make small improvements only. British Aerospace continued to trade briskly amid hopes of a large Malaysian arms contract. Volume amounted to some 3m with the shares closing 3 to the good at 482p for a two-day rise of 15. British Airways was equally positive with the share closing 5 1/2 higher at 183p turnover of 1.5m, while activity expanded in BTR (3.3m) which ended a similar amount higher at 293 1/4.

earnings growth of all the major materials companies over the next two or three years. Taylor Woodrow, where P&O hold a stake of around 10 per cent, drifted back to close only a few pence off on balance at 58p.

English China Clays closed a shade better at 492p, after having been up to 495p at one stage; the company announced yesterday that following informal inquiries into china clay supplies, the Office of Fair Trading has decided that it would not at this time be justified in recommending a reference to the Monopolies Commission.

Lonrho busy again

Lonrho shares went through the system in sizeable numbers again - volume totalled 8.6m - but most of the deals were at declining prices and the close was 8 lower at 337p. The speculation aroused by the prospect of a predatory investor, which in turn has prompted the possibility of a management buy-out and asset sales, was more muted. But market-makers still detected evidence of a sizeable buyer, despite the return to more orderly trading.

Sun supporters

Sun Life remained the focus of attention in the life sector. The shares started 20 to 1032p after it was announced that Transatlantic Holding had lifted its stake in Sun Life to 26.42 per cent.

Japanese Gas

British Gas attracted a much higher than usual turnover of 11m shares with two securities houses, Kleinwort Greaveson and Phillips and Drew said to have been keen supporters of the stock.

NEW HIGHS AND LOWS FOR 1988

NEW HIGHS (1988): BRITISH PETROLEUM (1988) 470p, BHP (1988) 220p, etc. NEW LOWS (1988): BRITISH AIRWAYS (1988) 183p, etc.

Lex UK hopes

Lex Service shares have encountered sticky going since piercing the 400p barrier, in celebration of last month's approval of its plans to penetrate the US car retailing market. Worries about prospects for the UK motor industry next year have more recently taken a toll, causing Lex to react quite sharply to around 355p. But over the past two sessions signs have emerged that the shares are beginning to stage a revival.

APPOINTMENTS

of Midland Bank Trust Corporation (Isle of Man). Mr Derek Kingdon has joined the board of FELIXSTOWE DOCK AND RAILWAY COMPANY as personal director. He was chief of industrial relations and personnel.

Senior posts at Pickfords Travel Group

Mr Richard Lovell has been appointed group managing director of PICKFORDS TRAVEL GROUP, a division of the National Freight Consortium, from October 3. He was managing director of the business travel division. His successor is Mr Nigel Robinson, who was planning and development director of the Pickfords Travel Group.

Mr Michael Gwilt has been appointed sales director by INTERLEASING (UK), a contract hire and fleet management company. He was national new business manager.

Mr Alan Powell, formerly managing director of Inco Engineering Products, is appointed managing director in charge of the plastics division of ARTHUR LEE AND SONS.

Nine Partners You Can Depend On.



Austria's Raiffeisen Banking Group advertisement. Text: "With us, you can reach out and contact the whole of Austria, directly. With 2,500 bank branches throughout the country, we have the customer contact and the direct access to Austrian companies you need. Which makes us your ideal partner for banking business in Austria. We offer all foreign business transactions such as * Fast Documentary Service * Cash Management * Collation Accounts for Exporters * Cheque Clearing. And if you have special requirements, simply contact us." Logo: Austria's Raiffeisen Banking Group. Text: "Your Banking Partner in Austria."

Mr David Connell, managing director of the international division of United Distillers Group, the Guinness subsidiary, has been elected chairman of THE SCOTCH WHISKY ASSOCIATION. He succeeds Mr John Macphail, who is retiring after five years as chairman.

Mr Peter Simms has been made managing director of ADAMSON MODULAR SYSTEMS, the container manufacturing division of Tiphook. He was managing director of English Drilling Equipment Co.

Mr William Leach has been chief executive of GROSVENOR TRUST COMPANY, a wholly-owned subsidiary of Anglo Manx Bank. He was resident director

Mr Bob Lister has been appointed financial director of LEVEYS, the home decor retailers. He was financial controller.

Mr Duncan Davidson has been appointed director of the SCOTTISH INVESTMENT TRUST. He is chairman and chief executive of Perstammon which he formed in 1972.

Mr Gerry Ward has joined BRITANNIC TELECOM CO as marketing director. He was formerly UK market development director at Northern Telecom.

Mr Nigel Shepherd has been appointed marketing director of SODASTREAM, part of Cadbury Schweppes. He joins from Lyons Tefley, where he held a number of marketing posts.

TELENDUS UK has appointed Mr John Lavitt as managing director. He was vice president and chief executive of Infotron Systems International.

RENTOKIL has restructured the board of its subsidiary Metropolitan Office Machines as follows: Mr C.M. Thompson, chairman, Mr E.F. Payne, deputy chairman, Mr D. O'Connor, managing director, Mr W.J. Fenwick, Mr D.W. Allen, and Mr G.V. Valler directors.

Mr Richard Lovell has been appointed group managing director of PICKFORDS TRAVEL GROUP, a division of the National Freight Consortium, from October 3. He was managing director of the business travel division. His successor is Mr Nigel Robinson, who was planning and development director of the Pickfords Travel Group.

Mr David Andersen has been appointed joint managing director of HIGHWAY VEHICLE LEASING. He was managing director of John M. Miller.

BISI BANCA DELLA SVIZZERA ITALIANA has appointed Mr Felix Peret manager, private banking of its London branch.

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LONDON SHARE SERVICE

AMERICANS - Contd

Table listing American stocks with columns for Stock, Price, and % Change.

CANADIANS

Table listing Canadian stocks with columns for Stock, Price, and % Change.

BANKS, HP & LEASING

Table listing financial institutions and leasing companies with columns for Stock, Price, and % Change.

BUILDING, TIMBER, ROADS

Table listing construction, timber, and road-related stocks with columns for Stock, Price, and % Change.

ELECTRICALS

Table listing electrical industry stocks with columns for Stock, Price, and % Change.

ENGINEERING - Contd

Table listing engineering industry stocks with columns for Stock, Price, and % Change.

INDUSTRIALS (Misc.) - Contd

Table listing miscellaneous industrial stocks with columns for Stock, Price, and % Change.

INDUSTRIALS (Misc.) - Contd

Table listing miscellaneous industrial stocks with columns for Stock, Price, and % Change.

CHEMICALS, PLASTICS

Table listing chemical and plastic industry stocks with columns for Stock, Price, and % Change.

FOOD, GROCERIES, ETC

Table listing food, grocery, and related stocks with columns for Stock, Price, and % Change.

DRAPERY AND STORES

Table listing drapery and retail store stocks with columns for Stock, Price, and % Change.

BEERS, WINES & SPIRITS

Table listing beer, wine, and spirit stocks with columns for Stock, Price, and % Change.

BUILDING, TIMBER, ROADS

Table listing construction, timber, and road-related stocks with columns for Stock, Price, and % Change.

ENGINEERING

Table listing engineering industry stocks with columns for Stock, Price, and % Change.

HOTELS AND CATERERS

Table listing hotel and catering stocks with columns for Stock, Price, and % Change.

INDUSTRIALS (Misc.)

Table listing miscellaneous industrial stocks with columns for Stock, Price, and % Change.

INSURANCES

Table listing insurance company stocks with columns for Stock, Price, and % Change.

LEISURE

Table listing leisure industry stocks with columns for Stock, Price, and % Change.

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LONDON SHARE SERVICE

Main table containing various stock market data including LEISURE, PROPERTY, TEXTILES, TRUSTS, FINANCE, LAND, OIL AND GAS, MINES, and others. Includes sub-sections like MOTORS, AIRCRAFT TRADES, COMMERCIAL VEHICLES, GARAGES AND DISTRIBUTORS, NEWSPAPERS, PUBLISHERS, PAPER, PRINTING, ADVERTISING, SHIPPING, SHOES AND LEATHER, SOUTH AFRICANS, and TOBACCO.

Stock Exchange dealing classifications are indicated to the right of security names... Notes section detailing exchange rules and regulations.

REGIONAL & IRISH STOCKS

The following is a selection of Regional and Irish stocks... List of regional and Irish stock prices.

TRADITIONAL OPTIONS

Table listing traditional options with columns for company names, prices, and other details.

A selection of Options traded is given on the London Stock Exchange Report Page... This service is available to every Company dealt in on Stock Exchanges throughout the United Kingdom...

COMMODITIES AND AGRICULTURE

Brazil and Colombia table coffee pact plan

By David Blackwell

THE INTERNATIONAL Coffee Organisation talks in London began yesterday to show the first signs of real progress as Brazil and Colombia, the two biggest producers, agreed on a proposal for the coming year's total export quota.

COFFEE prices surged on news of the Brazil/Colombia plan, with three-month robusta futures closing up 229 at \$1.175 a tonne - the highest closing level since the beginning of March this year.

indicator price, would remain unchanged at 120 to 140 cents a lb, Mr Dauster said. The latest indicator price is 113.33 cents a lb.

Gorbachev seeks the key to farm revival

Quentin Peel on efforts to give Soviet agriculture a new lease of life

THE HIGH hopes of early summer for a bumper Soviet grain harvest have withered with the scorching temperatures of July and August, which brought drought to the south and the east.

means, and how far it should be allowed to erode the massive state farms and collectives so brutally established by Joseph Stalin in the 1930s.



Mikhail Gorbachev: wary of wholesale solutions

Some sort of contract leasing has been started on perhaps 10,000 of the 50,000 collective and state farms in the country. But they are hedged around with restrictions, and mostly fall well short of giving workers genuine independence.

He called for legal protection for the new leaseholders, a price for their land, and guarantees that they can resell it in short, the creation of a Soviet farmer.

Farm Ministers to discuss Gatt stance

By David Buchan in Brussels

EC AGRICULTURE Ministers yesterday agreed to discuss the stance of the Community's negotiators on the all-important farm trade issue at the December mid-term review of the current Gatt talks.

with Gatt partners like the US, Japan and the so-called Cairns Group of major food producers.

national quotas. Mr Macgregor voiced a general concern when he warned that any changes must not become "a windfall bonanza for those who have no real intention of going back into production."

Syrian wheat import tenders surprise traders

By Tony Walker in Damascus

SYRIA HAS called urgent tenders for the supply of 240,000 tonnes of wheat and 50,000 tonnes of flour.

cus say that among possible reasons for the urgent call for wheat imports is that wastage, caused by poor storage facilities and transport difficulties, may have reached as much as 30 per cent.

Judgement reserved in tin case

By Raymond Hughes, Law Courts Correspondent

BANK AND broker creditors of the insolvent International Tin Council are awaiting a High Court judge's decision on a move to stop the legal actions by which they are trying to recover their money.

action against the UK and that the foreign states had sovereign immunity.

Holco Trading Company, Metallgesellschaft, Metdist and Mocata Commercial.

WEEKLY METALS PRICES

All prices as supplied by Metal Bulletin (last week's prices in brackets).

ANTIMONY: European free market 99.6 per cent, \$ per tonne, in warehouse, 2,190-2,220 (2,190-2,230).

MOLYBDENUM: European free market, 100% standard, 55 per lb, in warehouse, 3.50-3.55 (same).

WORLD COMMODITIES PRICES

LONDON MARKETS

COCOA prices continued their downward slide yesterday, with the second position contract closing at a new 12 1/2-year low of £724 a tonne, down 8c.

Table with columns: Close, Previous, High/Low for COCOA and RUBBER.

Table with columns: Close, Previous, High/Low for LONDON METAL EXCHANGE.

US MARKETS

IN THE precious metals, gold gained \$2.20 as a weaker dollar was seen, reports Drewl Burnham Lambert.

Chicago

Table with columns: Close, Previous, High/Low for SOYBEANS and WHEAT.

NEW YORK

Table with columns: Close, Previous, High/Low for GOLD and SILVER.

CRUDE OIL

Table with columns: Close, Previous, High/Low for CRUDE OIL.

INDEXES

Table with columns: Date, Index Value for various market indices.

SPOT MARKETS

Table with columns: Commodity, Price for various spot market items.

SUGAR

Table with columns: Close, Previous, High/Low for SUGAR.

POTATOES

Table with columns: Close, Previous, High/Low for POTATOES.

SOYABEAN MEAL

Table with columns: Close, Previous, High/Low for SOYABEAN MEAL.

FRIGHT FUTURES

Table with columns: Close, Previous, High/Low for FRIGHT FUTURES.

SOYABEAN OIL

Table with columns: Close, Previous, High/Low for SOYABEAN OIL.

WHEAT

Table with columns: Close, Previous, High/Low for WHEAT.

LIVE CATTLE

Table with columns: Close, Previous, High/Low for LIVE CATTLE.

GRAMS

Table with columns: Close, Previous, High/Low for GRAMS.

CRUDE OIL

Table with columns: Close, Previous, High/Low for CRUDE OIL.

SOYABEAN OIL

Table with columns: Close, Previous, High/Low for SOYABEAN OIL.

WHEAT

Table with columns: Close, Previous, High/Low for WHEAT.

LIVE CATTLE

Table with columns: Close, Previous, High/Low for LIVE CATTLE.

LIVE HOGS

Table with columns: Close, Previous, High/Low for LIVE HOGS.

INDEXES

Table with columns: Date, Index Value for various market indices.

CRUDE OIL

Table with columns: Close, Previous, High/Low for CRUDE OIL.

Handwritten signature: J. J. J.

WORLD STOCK MARKETS

WORLD STOCK MARKETS

Table of stock market data for various countries including Austria, Belgium, Denmark, France, Germany, Italy, Japan, Korea, Netherlands, Norway, Spain, Sweden, Switzerland, and Taiwan. Columns include stock names, prices, and changes.

Table of stock market data for Canada, listing various Canadian stocks and their performance metrics.

Table of stock market indices for New York, Toronto, and London, showing index values and percentage changes.

Table of stock market data for Hong Kong, listing various stocks and their prices.

Advertisement for R.T. hand delivered in Switzerland, featuring a large headline and text about business centers and international finance. Includes contact information for Geneva (022) 311604.

4pm prices September 26

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Main table of stock prices with columns for stock names, prices, and changes. Includes sub-sections for 'SOUL CHOSE PHILIPS TELEVISION' and 'SHOULDN'T YOU DO THE SAME? PHILIPS'.

Continued on Page 47

NYSE COMPOSITE PRICES

OVER-THE-COUNTER

nasdaq national market, 4pm prices September 28

Table of NYSE Composite Prices with columns for stock symbols, prices, and changes. Includes a section for 'Continued from previous page'.

Table of Over-the-Counter prices with columns for stock symbols, prices, and changes. Includes a section for 'Continued from previous page'.

AMEX COMPOSITE PRICES

4pm prices September 28

Table of AMEX Composite Prices with columns for stock symbols, prices, and changes.

Table of AMEX Composite Prices with columns for stock symbols, prices, and changes.

Advertisement for 'Have your F.T. hand delivered...' with contact information for MALMO, STOCKHOLM or GOTHENBURG.

AMERICA

Takeover issues provide only interest in dull trade

Wall Street

THE DRIFT lower by equities continued on Wall Street yesterday, with the Dow Jones Industrial Average gradually retreating below the 2,100 level, writes Janet Bush in New York.

The Dow closed 2.84 points lower at 2,092.32. Again volume was very subdued, with only 113m shares traded, one of the slowest sessions this year.

US leading indicators for August are due for release on Friday and are expected to be unchanged to slightly lower.

Mr Newton Zinder, equity analyst at Shearson Lehman Hutton, pins his hopes for a rebound in the stock market on those indicators which show a significant degree of bearishness.

Stability in exchange rates and interest rates, together with low oil prices, were providing a good environment for the market in the new fiscal term, said one analyst at Dalwa Securities.

Steel issues were again widely bought, reflecting investor expectation that they will be the focus of the big securities firms' marketing efforts in the new business year, beginning October 1.

options on the Standard & Poor's 100 index have become very popular, and that the put-call ratio on the S&P 100 on Monday stood at 1.34, its highest level since mid-May.

However, there are those, like Mr Zinder, who believe that the time to buy - and thus the time when stock prices will begin to recover - is when the mood of the market is at its most negative.

Stamps in the middle of takeover fights, or enjoying the prospect of a potential leveraged buy-out, are almost the only shares performing well.

Among featured stocks was Macmillan, which advanced 1 1/8% to \$88.40 after Maxwell Communications, owned by Mr Robert Maxwell, the UK newspaper publisher, sweetened its bid for the company to \$89 a share from \$85.50 previously offered.

Macmillan had agreed to a merger with Kohlberg, Kravis Roberts & Co but withdrew when it became clear that Mr Maxwell would raise his bid.

Mr Newton Zinder, equity analyst at Shearson Lehman Hutton, pins his hopes for a rebound in the stock market on those indicators which show a significant degree of bearishness.

Volume picked up in Osaka as well, but the OSE average once again closed lower at 25,897.19, down 18.45. The number of shares traded increased to 181.82m from 97.74m on Monday.

LOW VOLUMES and small gains were the feature in the Asia Pacific markets yesterday. Local investors continued to dominate in the absence of buying interest from overseas

Anheuser-Busch Companies, the largest US brewer, fell 1/4% to \$31 1/4 in heavy trading on the New York Stock Exchange following news that the investment subsidiary of Australia's Elders DXL had taken a small stake in the company.

Crystal Brands rose 1/4% to \$23 1/4 after a block representing 2.4 per cent of its shares was traded at the opening.

Computer Horizons fell 1/4% to \$27 1/2 on the over-the-counter market after the company said that its third quarter earnings would be adversely affected by at least 15 cents a share because of the early termination of two major projects.

A LACKLUSTRE performance by equities left Toronto slightly higher in thin, mixed trading, with gold and base metal issues providing the upward impetus.

The composite index gained 1.6 to 3,262.2 on light turnover of 14m shares.

institutionally, particularly in Singapore.

HONG KONG returned from Monday's holiday in a quietly confident mood, with property stocks leading the market higher.

Individual local investors continued to fill the gap left by the absence of big foreign buyers, with activity centred on hotels, property, marine-related and speculative stocks.

France rejoices at good corporate harvest

Paul Betts reflects on why Japanese investors, among others, are turning to Paris

In this season of mists and mellow fruitfulness, the Paris bourse is living up to its autumnal promise. The main stock indices have been rising steadily and have now recouped all the ground lost following the crash of October 1987.

The end of the September trading account went without a hitch and the new monthly trading account has started on a bullish note, with strong demand during the past few sessions.

The disappointing French trade figures, showing an unexpectedly heavy deficit of FF9bn for August, formed a brief cloud last Thursday, the last day of the September settlement period.

Unidentified buying of Tractebel, the engineering and energy group, seemed to have dried up after Monday's shareholders' meeting, and volumes returned to moderate levels.

PARIS ended lower on profit-taking inspired in part by the weak opening on Wall Street, after opening strongly on the back of healthy corporate results.

The CAC General Index was up 0.5 at a year's high of 375.8, but by the end of the session the OMF 50 index was off 1.35 at 379.89.

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budget to reduce corporate taxes further, from 42 per cent to 39 per cent for reinvested profits, has had an undoubtedly bracing effect on both domestic and foreign investors.

Indeed, this renewed corporate confidence - confirmed by the latest report by INSEE, the French statistics institute, on French business attitudes, showing that most of the country's chief executives were optimistic on the coming months - has helped to bring back foreign investors to Paris.

Stockbrokers say foreign investors currently regard French stocks as relatively "cheap" and have noted increasing interest from Japanese investors, who have in the past been relatively cautious on French stocks.

Takeover speculation has also helped sustain some stocks such as drinks group Perrier, which saw its share price rise by 29 per cent during the September trading

account. Speculation on the latest manoeuvres of Mr Carlo De Benedetti, the Italian financier, have also again put the spotlight on Compagnie du Midi, although the two parties have denied reports they were considering an asset swap involving Mr De Benedetti's stake in Société Générale de Belgique.

With the curtain falling on the LVMH saga this past Monday, however, some of the takeover bubbles have gone out of the market.

The battle for control of the French champagne, cognac and luxury goods conglomerate had kept the bourse excited all summer. However, the various parties finally reached an amicable agreement with a power sharing parcel accommodating the Moët-Hennessy camp, the Louis Vuitton clan and the group's new leading shareholder, Mr Bernard Arnault of Financière Agache, which owns Dior, with his partner Guiness.

However, the market does not expect the pact sealed on Monday - with the election of LVMH's new executive board - to be the end of the story, which has propelled the luxury group to the top of the French bourse in terms of market capitalisation.

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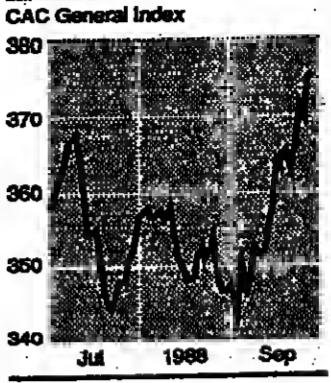
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ASIA PACIFIC

Volume gains strength as Nikkei ends losing streak

Tokyo

TURNOVER returned to healthy levels in Tokyo yesterday and share prices rose for the first time in four trading days, writes Michio Nakamoto in Tokyo.

Stability in exchange rates and interest rates, together with low oil prices, were providing a good environment for the market in the new fiscal term, said one analyst at Dalwa Securities.

The Nikkei average gained 165.81 to 27,499.56. The high of the day was 27,499.56 and the low was 27,331.01, while volume climbed to 1,768m shares compared with 605m on Monday.

While the Nikkei ended higher in Tokyo, declining issues still outnumbered those that advanced - by 449 to 372, with 148 unchanged - and the climb in the index was accounted for largely by strong gains in a number of selected issues, analysts said.

It was a case of follow the leaders, said Mr George Nimmo of SBC Securities (Asia). Investors appeared to be uncertain about which sectors to choose and therefore stayed with the big names that had been gaining over the past few days, he said.

Steel issues were again widely bought, reflecting investor expectation that they will be the focus of the big securities firms' marketing efforts in the new business year, beginning October 1.

Nippon Steel was the volume leader at 335.1m shares, gain-

ing Y30 to Y807, Kawasaki Steel Y30 to Y930, another record high of Y918 and was the second most heavily traded issue at 253m shares. NKK, third in volume at 236.6m shares, advanced Y39 to Y819.

Medium-sized steel companies also showed considerable strength. Tokyo Steel Manufacturing increased Y230 to Y2,250 while Daido Steel Sheet advanced Y110 to Y1,690.

Companies that have been popular recently on the strength of their property holdings along Tokyo's waterfront were once again selected. Tokyo Gas, which owns extensive land along Tokyo Bay and in a part of Chiba prefecture that will be the gateway to a planned bridge across Tokyo Bay, added Y110 to Y1,390.

Transportation companies regained their recent popularity, stemming from their land assets as well as Japan's strong leisure industry. Tohu Railways advanced Y60 to Y1,270 while Keisei Railways added Y170 to Y2,700. Tokyo Railways increased Y100 to Y1,720.

Volume picked up in Osaka as well, but the OSE average once again closed lower at 25,897.19, down 18.45. The number of shares traded increased to 181.82m from 97.74m on Monday.

LOW VOLUMES and small gains were the feature in the Asia Pacific markets yesterday. Local investors continued to dominate in the absence of buying interest from overseas

institutionally, particularly in Singapore.

HONG KONG returned from Monday's holiday in a quietly confident mood, with property stocks leading the market higher.

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EUROPE

Frankfurt and Paris ease on profit-taking

ANOTHER day of quiet trading in store yesterday for most European bourses, with turnover sticking at relatively low levels, writes Our Markets Staff.

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FT-ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

Table with columns for National and Regional Markets, Tuesday September 27 1988, Monday September 26 1988, and Dollar Index. Rows list various countries like Australia, Austria, Belgium, etc., with their respective index values and changes.

Base values: Dec 31, 1986 = 100; Finland; Dec 31, 1987 = 115.057 (US \$ Index), 90.791 (Pound Sterling) and 94.94 (Local). Copyright: The Financial Times, Goldman, Sachs & Co., Wood Mackenzie & Co. Ltd. 1987

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SECTION III

FINANCIAL TIMES SURVEY

As the anniversary of last October's crash draws near, and the IMF gathers for its annual meeting, the world economy is in significantly better shape than might have been expected. The outlook, however, remains clouded by uncertainties, writes Philip Stephens

3 per cent can be held as an economic boom perhaps underlines just how far expectations have been lowered during the austere 1980s.

Still flying, one year on

THE PROPHETS of doom have at last been confounded. This will be the message of western governments at this week's annual meeting of the International Monetary Fund.

Far from being pitched into recession, the world economy is approaching the anniversary of last October's stock markets' crash with the fastest growth rate since 1984.

If there are concerns on the horizon, they are about overheating and inflation not about a re-run of the 1930s.

There are nasty blemishes, of course. As the Fund warns in its latest World Economic Outlook, international trade imbalances are unsustainably large and still contain the threat of renewed disruption on the markets.

The emergence of new imbalances in Europe has taken some of the lustre off a visible improvement in the US trade position. Unemployment seems as intractable as ever in most European countries.

The sticking plasters on the international debt crisis often appear to be falling off as fast as new ones are applied. The poorest countries in Sub-Saharan Africa face another fall in their already pitiful living standards.

And the fact that economic growth rates of anything over

3 per cent can be held as an economic boom perhaps underlines just how far expectations have been lowered during the austere 1980s.

But measured against the expectations at the beginning of the year, the economic performance of the industrialised world has surprised even the optimists.

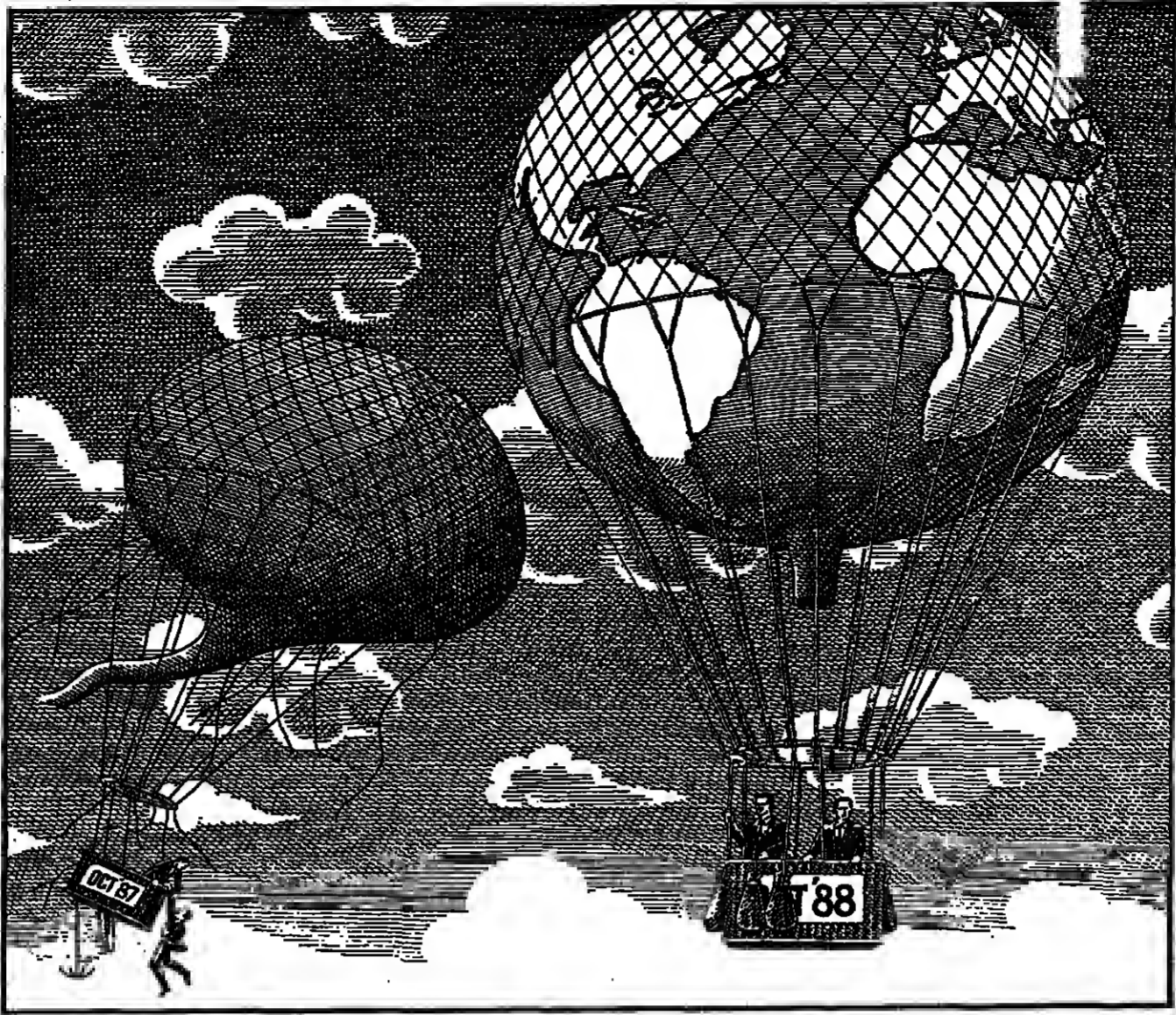
The IMF's own forecasts support the thesis, pointing to growth in western nations of about 4 per cent this year and then a gentle slowing to around 3 per cent in 1989. Nine months ago a rate of 2.5 per cent this year and 2 per cent next seemed far more realistic.

As recently as April the Fund thought 3 per cent would be hard to achieve in 1988. Indeed, Japan's economy is on track to expand by between 5 and 6 per cent and that of the US by 4 per cent. Even Europe, in the unfamiliar grip of an investment boom.

The pattern of growth - with domestic demand in the US growing more slowly than output, and Japan in particular expanding the reverse - is the one needed to reduce further international trade imbalances.

The developing world will not grow fast enough to keep pace with its rising population and still-massive debt burden,

but expected rises in output of nearly 4 per cent this year will at least be an improvement on 1987.



World Economy

that it signals a more resilient foundation against further shocks.

The resumption of private capital flows to the US, with central banks finding themselves sellers rather than buyers of the US currency, has further underpinned confidence.

With the benefit of hindsight it is easy to see why virtually every government and international forecasting organisation misread the likely impact of the slump in share prices.

The world economy ahead of the crash was expanding much faster than anyone realised until six months later, with demand in many countries rising by an annual 5 or 6 per cent in the second half of 1987. That demand has triggered an

investment boom in the US, Japan and Europe.

The lagged effect of the 1986 halving in world oil prices, the relatively non-restrictive monetary and fiscal policies being pursued in most industrial nations, and, perhaps, the benefits of earlier deregulation, all played their part.

Against that background, the co-ordinated cuts in interest rates by central banks around the world in the immediate aftermath of the crash balanced the dampening effects on demand forecast by the economic models.

Those reductions have now been reversed, as central banks have decided that inflation rather than recession is now the main threat to sustained

growth. The IMF warns that in the US and Britain in particular, the priority must be to moderate domestic spending.

In parallel with the improved economic outlook, the international policy co-ordination process within the G-7 has been strengthened.

The perennial conflicts between national interests and international obligations have not been eliminated - witness the transatlantic friction during the summer over the dollar's rise. But, for the time being at least, governments recognise a common priority - to maintain calm on the markets until after the US presidential elections.

The hope is that with a new president installed in the

White House another round of policy deals can be struck - with further sharp reductions in the US Budget deficit at the pivot.

So should the doomsayers admit that they were wrong all along and join the upbeat bandwagon which will be rolling in Berlin? Perhaps not yet.

If the world economy's present performance is significantly better than expected, the outlook remains clouded by uncertainties. It is worth remembering that at this time last year - three weeks before the crash - governments were similarly confident.

More fundamentally, no major economy has yet managed to correct a trade deficit on the scale of that faced by the US without a sharp slowdown in its economic growth. More frequently, the medicine imposed by financial markets has been recession.

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The undoubted improvement in the US trade deficit, and the willingness of foreign investors to finance it this year, does not provide an assurance that the same will be true next. After all it was only a year ago that the world's central banks had to provide around \$100bn of that finance.

The IMF's projections suggest that the US trade deficit and the parallel surpluses in Japan and West Germany will remain remarkably stubborn. In 1989, for example, they foresee the US current account gap remaining well over \$130bn and the Japanese and West German surpluses sticking at around \$40bn and \$30bn respectively.

The emergence of regional trade imbalances - the build-up of the surpluses of the newly-industrialised Asian countries and West Germany's large surplus with the rest of Europe - further complicate the picture.

The recent friction between West Germany and France over interest rate policy is a symptom of what may become a far more intractable problem than policymakers on either side are prepared to admit.

Similarly the debt crisis has been contained but far from solved. The present wrangling over Argentina, the sharp deterioration in Mexico's trade position and the re-emergence of serious problems in Brazil have underlined its seeming intractability.

The pessimists may then have been confounded in 1988 but it is too early to say whether they will be similarly confounded in 1989.

large US deficits into the 1990s. With the US facing a massive build-up of its external debt, it is far from assured that those capital flows will continue uninterrupted.

The international policy co-ordination process has undoubtedly been strengthened over the past few years and Mr James Baker, the former US Treasury Secretary, has left a framework of co-operation which (that?) might well be developed into a more permanent system.

As yet, however, there is no guarantee that the incoming US Administration will continue to see a coincidence of its national self-interest and what others consider its international obligations. There are respectable economists in both the Republican and Democrat camps, for example, who believe that a further substantial depreciation of the dollar is needed to erode the US trade deficit.

And, as Anthony Harris comments later in this survey, Britain's recent experience - combining a large budget surplus with a sharp widening in its trade gap - has put a questionmark over the conventional wisdom that action to reduce the US budget deficit will necessarily solve its trade deficit.

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Half the population of Holland are clients of the same bank, the Postbank.

The Postbank is a public limited liability company, whose single shareholder at present, is the State of the Netherlands.

In Holland the Postbank is a national institution. Internationally we seem to have a low profile, because until recently we have concentrated on the domestic market.

The result however is an impressive operation. For example, we handle nearly 50% of all bank transfers in Holland and issue the country's most popular cheques. Furthermore, we hold 7 million savings accounts (the population is just over 14 million) and are the



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second largest bank for financing private property.

The future aim of the Postbank is to intensify its relationship with the business world. Both at home and abroad. At home that relationship already exists with 80% of all Dutch business in the field of high-tech payment facilities.

And abroad? Well, there is room for improvement there. Which is why we are developing a wide range of financial services for the international business community.

Because, although we may serve half of Holland, we're not planning to do international business by half.



WORLD ECONOMY 2

Philip Stephens on the dollar and sterling

Defying gravity

THERE ARE few who would claim that the wild gyrations in foreign exchange markets during the 1980s have been deeply rooted in economic logic.

So, on one level, no one should have been surprised by the dollar's surge in value against other major currencies this year.

But it is hard to find an official economist or trader who can claim honestly to have forecast that this summer central banks would find themselves selling \$12bn or so in an only partially successful attempt to check the currency's rise.

As the dollar began 1988 at record lows, the best judgement of most central bankers was that the most they could expect to achieve over the rest of the year would be to brake any further falls.

Instead, the US currency has appreciated by a startling 16 per cent against a beleaguered D-mark, by over 10 per cent against the Yen and by roughly the same amount against sterling.

Even the central banks, led by West Germany's Bundesbank and including the US Federal Reserve, not taken a determined stance against a further appreciation those figures might have been significantly higher.

Plausible explanations for the reversal abound. But it remains far from certain whether the US currency has now come to the end of the roller-coaster which, since the start of the decade, has seen its value double and then halve again.

In private, if not in public, most of the central bankers and finance ministry officials attending this year's annual meeting of the International Monetary Fund in Berlin would bet that the dollar's rise is a temporary blip. The unspoken consensus is that the depreciation which began in mid-1985 probably has some way - if not far - to go.

That, however, does not explain the reversal this year. For the foreign exchange markets, the starting point has been the visible narrowing in the US trade gap.

In real, or volume, terms the US trade position has been improving for well over two years. Exports have benefited from both the competitive gains flowing from a lower dollar and from a pick up in economic growth rates abroad. A slowing of demand in the US economy from the frantic pace seen between 1984 and 1986 has dulled, if not stanchoned, its appetite for imports.

It is only in 1988, however, that those shifts have been translated into a marked improvement in the monthly trade figures which are watched so obsessively by financial markets.

And, typical of their tendency to move in one direction, the markets, having abandoned the long-prevailing view that the trade gap would never narrow, seem convinced that there is no reason why it should not continue to shrink. The fall in the July deficit to \$9.5bn, the lowest monthly figure since 1984, reinforced the apparent logic.

The visible improvement in the trade position, however, has not been the only factor propping up the dollar in 1988. Changes in interest rate differentials and a clear shift in the US Administration's attitude to the currency have also played their part.

After narrowing sharply in the aftermath of last Autumn's stock markets crash, the interest rate differential between the US and, in particular, West Germany widened sharply in the early months of 1988. That, and the apparently lacklustre outlook for the West German economy which led to a general weakening in the D-mark, gave investors an added incentive to switch into dollars.

In parallel, the Administration, which had spent much of the previous two years periodically "talking down" its own currency, signalled both with words and with intervention that it was now content to see it stabilise or even appreciate.

The judgement in Washington appears to be that with the November Presidential election approaching, the economic priority is above all to foster a period of stability on the markets.

The US aim has been to preserve stability rather than to target any particular dollar level. Its overriding concern is that a sudden fall in the currency's value ahead of the election could unnerve bond and equity markets and wreck the election chances of Vice-President George Bush.

US policymakers also argue that if the dollar's sharp - and short-lived - fall in the aftermath of the stock markets crash is excluded from the calculation then the appreciation seen this year is much smaller. On that basis, the US cur-

rency is only about 4 per cent higher against the Yen than a year ago and only 2 per cent stronger against the D-mark.

Looking beyond November, however, there is little confidence among either officials or independent economists that the dollar's decline so far has sufficiently restored the competitiveness of US industry.

The credibility of some of the more pessimistic forecasts - that, for example, a further dollar depreciation of 30 per cent or more will be needed to restore the US trade position to a sustainable path - has been dented.

Mr Nigel Lawson, the Chancellor, who earlier in the summer forced down interest rates to a 10-year low of 7 1/2 per cent to contain the pound's appreciation against the D-mark, has now pushed them back up to 12 per cent without prompting a surge in the pound's value.

And, with inflationary pressures in the economy already pointing to a rate of price increases of nearly twice the level of Britain's competitors, the focus of official concern has switched to maintaining sterling at close to its recent levels.

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Now Britain faces a current account deficit of over 3 per cent of its gross domestic product at a time when revenues from the North Sea have been hit both by a lower oil price and by falling production.

The UK's budget position is, of course, radically different from that of the US, with this year likely to see a large public sector surplus for the second consecutive year.

But it is hard to escape the conclusion that in both countries the reduction of external deficits to sustainable levels will require the same medicine - some combination of fiscal restraint and a weakening currency.

pave the way for a much more measured and controlled depreciation.

It is not, of course, only the dollar which has defied gravity in 1988.

Sterling has also hocked, temporarily at least, what most economists believe is a medium-term trend towards depreciation, despite a dramatic deterioration in Britain's trade position.

In the last two months, as the extent of the likely current account deficit has become clearer, the upward pressure has subsided.

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WORLD INTEREST rates are back on the roller coaster. Since the beginning of the year they have risen in the US, Europe, Japan and other industrial nations.

The increases follow a steady upward haul through the first part of 1987. This accelerated before October's stockmarket crash, and was then reversed as central banks acted to ensure the stability of their financial institutions in the wake of the price fall, then turned sharply downwards.

The recent rise has included most leading economies but there have been wide differences. Base rates in the UK have jumped well into double figures; in Japan short-term rates have edged gently higher to little more than 4 per cent.

Last year governments and central bankers had a nasty shock - the money market reached a peak. High interest rates - and specifically fears of increased US rates - were largely blamed for triggering the share price slump. In the second half of 1988, they must begin to lift fears in many countries shifted towards overheating and runaway growth.

Now officials say there is a "common perception" among leading industrial countries. The balance of risk, it is felt, has shifted away from recession and towards inflation. Higher interest rates will help maintain a tight monetary environment, heading down on price rises.

This common strategy, it is said, means the world is not entering a period of competitive interest rates - with central banks playing beggar-thy-neighbour over the costs of borrowing.

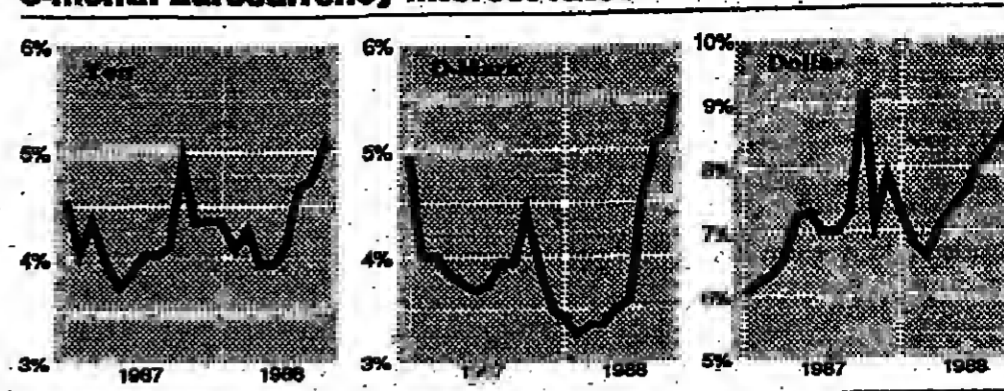
Nor, however, does it mean domestic considerations will be completely subordinate to the greater international good. This suggests co-operation may not prove to be as close as central banks public statements suggest. The balance between domestic and international considerations is inevitably a difficult judgement and the dividing line is not always clear.

At the same time, financial markets will continue to focus on the interest rate differentials between countries. A rise in West German rates, for example, immediately triggers speculation that the UK authorities will push base rates higher to maintain differentials.

With economic growth continuing at a rapid pace in most countries into the second half of the year, interest rates around the world are likely to

INTEREST RATES A roller-coaster ride

3-month Eurocurrency interest rates



remain high or continue rising. In June, the Paris-based Organisation for Economic Co-operation and Development projected short-term interest rates would, on average, be higher in 1989 than in 1988 in the US, Japan, the UK and Canada. Declines are expected in France and Italy with West Germany little changed.

The trend rise may look unaccountably like the rises of 1987, but there are differences. Mr Richard Jeffrey, economist at Hoare Govett, the securities house, said the 1988 tightening has been far better stage-managed and started earlier.

The 1987 stockmarket crash gave the world's monetary authorities a vivid display of the chaos that could be caused by careless interest rate changes," he said. "The current approach aims at manipulating sentiment, so as to avoid the catastrophic reversal in opinions that was seen last year."

That the policy is better stage-managed is also apparent from work by Mr George Magnus, international economist at Warburg Securities.

Comparing yield curves (the variation in interest rates between short-dated and long-dated bonds) before the crash and last month he finds that in many leading countries the line has been flattened or even inverted. This, he says, represents a more determined policy stance.

There are changes too in the economic background. Most notably, the US trade deficit shows signs, albeit tentative, of improving, while the dollar is strong. Moreover, the well-publicised discord between monetary authorities in the US and

West Germany last year is absent this time around.

The central banks and governments are also likely to tread more carefully when it comes to assessing the economic outlook. Two lessons appear to have been learnt.

First, financial markets are hyper-sensitive to interest rate moves - or even speculation about moves. Suggestions of panic or over-reaction need to be avoided if a backlash from markets is to be avoided.

The second lesson, which negates slightly the policy implications of the first, is that the real economy should not be confused with the financial

markets. Consumers and manufacturers on both sides of the Atlantic escaped largely unharmed from October's stockmarket crash and may have even been encouraged by the temporarily lower interest rates. Hence, a stock exchange in the doldrums should not automatically lead to an accommodated relaxation of interest rates.

Such lessons may seem academic if world stockmarkets prove resilient after October's battering. Many analysts agree share prices are no longer excessively overvalued, making a repeat of October 1987 appear unlikely.

What the central banks need to be wary of, however, is mismanagement, unforeseen events or an over-reaction forced by financial markets. What is meant is a gentle tap on the brakes may then impinge severely on economic growth or inflation. For riders on the interest rate roller-coaster there may then be further scares around the corner.

Ralph Atkins

Peter Montagnon on trade talks

Limited expectations

TWO YEARS into the Uruguay Round of multilateral trade liberalisation talks it would be easy to decry the process as having failed to make any significant dent in the creeping advance of protectionism in the 1980s.

Not only has the US Congress just passed new legislation toughening up that country's already controversial trade legislation. The European Community is also being widely accused of preparing to erect fortress walls around its borders as it gears up for the launch of its single internal market in 1992.

Though some of the flow of invective directed towards Japan in the earlier part of the decade has abated as its currency has strengthened and it has moved to open its market to foreign goods, temper in international trade politics remain frayed. New worries are surfacing, for example the more aggressive use of anti-dumping procedures by the EC, most recently against imports of Korean video-recorders.

It is against this background that the General Agreement on Tariffs and Trade (Gatt) hopes to revive its stand in favour of free trade with its mid-term review of the Uruguay Round scheduled for Montreal in early December. The meeting is expected not only to assess progress to date, but also to chart a course for the remaining two years of the Round.

Two questions spring to mind as one contemplates the prospects for Montreal. The first is the obvious one of what the meeting will achieve by way of progress in the Round itself. The second is a less palatable one: how relevant will this progress be to the actual practice of trade policy for the remainder of the decade?

Trade experts are generally agreed that the short answer to the first question is that more will be achieved than might have been expected at the outset of the Round. The second question, however, is more difficult.

In the course of its 40-year life the Gatt and its army of camp followers in trade diplomacy have acquired a reputation for being a cloistered community which carries on hitherto with its work oblivious to the wars and battles that rage in the outside world. Its Swiss Director-General, Mr Arthur Dunkel, is sometimes seen as a kind of King Canute who is supposed to be able to stem the tide of protectionism but is powerless actually to do so.

Paradoxically, the relatively poor climate in which the Uruguay Round is taking place may for once give the Gatt a chance to break out of this cloister. Though often at loggerheads in recent years,

the main trading powers are also acutely aware of the risks they are running with the trading system as a whole. Strengthening the Gatt has thus become an important antidote to these risks and that in turn means that its potential for helping to enhance the workings of the multilateral trading system has become greater than would have been the case if the Round had been taking place in a generally less threatening environment.

To this must be added a further point. Notwithstanding the drift towards protectionism, the growth in world trade has been unusually robust over the last couple of years. The Gatt itself forecasts that trade volumes will again grow by about 5 per cent this year. Trade has thus become an important factor supporting world economic growth at a time when the overall outlook has often seemed rather fragile. The assumption has to be that policy-makers will not want to throw this advantage away.

None of this means that dramatic progress can be expected of Montreal. More likely is a workmanlike demonstration of technical advances in several key areas of negotiation coupled with expressions of determination by participating trade ministers to build on this progress in the remaining two years of the round. Even this, however, depends on the ability of the US and the EC to reach some accommodation of their differing approaches towards world agricultural reform. This has increasingly emerged as the key determinant of the mood of the whole negotiation.

The imminence of the Presidential election means there is little chance of a shift in the US position on farm reform between now and Montreal. The US has been calling for an end to all subsidies by the year 2000. The EC for its part insists that this would go further than the original Punta del Este mandate which launched the Round. It is looking for a more gradual and less radical approach which would also have some immediate effect in restoring order to markets in farm products.

No one expects this fundamental difference to be resolved before or during Montreal. The important thing is to agree on possible avenues for tackling agriculture.

Predictably this progress currently appears to have been in the least controver-

sial area, that of strengthening the Gatt itself. Trade diplomats say it should be possible for member countries to agree in Montreal on a commitment to increased ministerial involvement in the Gatt which would give it more clout, on improving co-operation with the International Monetary Fund and other multilateral institutions, and on the role of Gatt in monitoring its members' trade policies, possibly through the institution of regular country studies.

Equally, they are now looking towards improvements in Gatt's dispute settlement mechanism. These would make for speedier judgements, render it harder for members to block the establishment of arbitration panels, and possibly allow for the involvement of the Director-General himself in the arbitration process.

Trade diplomats say agreement on these points would serve as evidence of the Uruguay Round's potential for success. It should also be possible to pave the way for progress in other areas such as trade in services. This is one of the key new areas in the Round and negotiators say they are working towards a blueprint setting out the parameters for further discussions, though much still depends on their ability to link this blueprint to the development aspirations of developing countries.

Areas where progress has been slow since the negotiations started two years ago include trade in textiles and talks on safeguards which allow Gatt members to defend their industries against unexpected and temporary trade problems.

The Montreal meeting is not expected to bring much advance in these particular areas. With a bit of luck, however, it might give the Uruguay Round as a whole the sort of push which would steer it towards a successful conclusion in two years time.

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WORLD ECONOMY 3

Anthony Harris on the economics of the US presidential election

An unknown route to a pre-ordained destination

IF AMERICAN fiscal policy after 1989 were a detective story, it would make every poor reading, because everyone would know the end before they even knew the characters, let alone the plot. The next Administration will follow fairly closely the path of deficit reduction laid down in the Gramm-Rudman Act. It is extremely unlikely that the Act will be repealed, for to do so would be to invite a major dollar crisis. It is possible, but also pretty unlikely, that the deficit will be cut faster than the Act prescribes. The safest assumption is that we know the bottom line pretty accurately: the interesting questions are what route will be taken to the pre-ordained destination, and what the journey will achieve.

The general assumption in the US is that it is unlikely to make much difference who wins the election. The Vice-President has declared his adamant opposition to raising taxes, while Mr Dukakis has taken a more equivocal position: the sophisticated gloss on this is that it is merely a question of who will give the blame when they go back on their words. Mr Bush would be dealing with a hostile Congress, which would provide a ready-made scapegoat; he is said to be running for a tax-raising mandate rather than a policy, so that he can put pressure on Congress to restrain spending. Mr Dukakis is likelier to cite the expected views of the bipartisan Commission which is studying deficit reduction, and is thought likely to conclude that some increase in taxes is the only reliable way to do it.

Even if the economy continues to grow faster than the official forecasts suggest, as it has in the first eight months of 1988, Mr Dukakis would need extra revenues. Long-term interest rates, now a major factor in Federal spending, are running nearly 20 per cent higher than the present Administration has forecast, and Dukakis would bring some expensive pledges to office — notably universal health insurance.

Mr Bush's intentions are something of a mystery. He started campaigning as an aggressive upholder of the Reagan tradition, but since he drew ahead in the opinion polls, he has adopted a much more sensitive, mainstream line. There is some reason to suppose that the circumspect politician who is now beginning to appear, concerned with education and with the environment, is much more like the true Bush than the raucous Reagan loyalist of the opening days of the campaign. If he means what he says, he too has some expensive ideas — though it is worth adding that his continued support of high-tech nuclear defence might well prove cheaper than Mr Dukakis's programme of modernised conventional forces.

It is because of his spending ambitions that either man would be likely to find the Gramm-Rudman targets quite difficult to hit. There is a strong built-in momentum in the non-discretionary part of

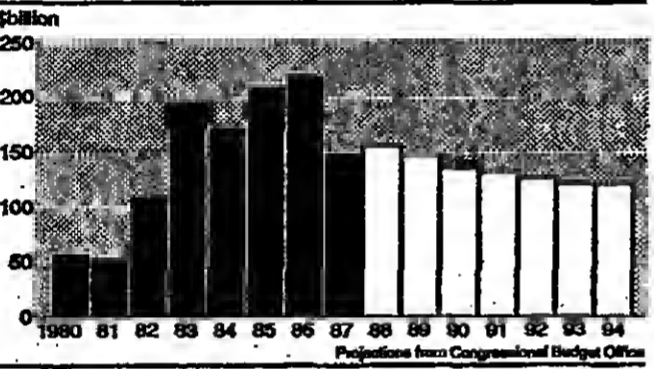


HEALTH CARE FOR ALL

Mr Dukakis would bring some expensive pledges to office

the Federal budget, especially in existing health-care commitments and in debt service. The Bush proposal for a "flexible freeze" to hold spending constant in real terms is regarded by most analysts as impossibly demanding. The same analysts, however, generally agree that it would not be difficult to keep the growth of real spending at or below the growth of GDP. Given the fact that fiscal drag is built in to the un-indexed US tax system, this alone would put the deficit on a downward path.

US budget deficit



The social security fund will also provide steady help for some years to come. Thanks to the recent increase in the social security tax, and to the age profile of the population, the fund has now moved strongly into surplus. The surplus will go on increasing by some \$10bn a year for each of the next 17 years, to reach an annual peak of nearly \$300bn in about the year 2005. Although this is theoretically a self-contained fund to provide for future pensions, it is in practice part of the general pool of revenues and expenditures, and its balance is included in the general government fiscal balance.

But how significant is the US fiscal deficit? It is now part of the international bureaucratic creed that the US fiscal deficit is the cause of all the world's imbalances. This view is held with especial passion in Japan (which has a much larger def-

icit in relation to GNP than does the US). But no British reader is likely to believe that there is a rigid link between the government balance and the external balance: the British government is in surplus, but the current account is in alarming deficit. This suggests that the "twin deficits" beloved of American economic commentary may not be as closely related as their simultaneous birth in the US seems to suggest.

The key question, as the candidates recognise, is the behaviour in their pension schemes financed by the book profits of the funds they support.

These are persuasive theories, but the sceptics cite some awkward facts. Personal saving recovered instantly in the wake of the stock market crash, but has shown no trend since then. This is quite consistent with the unexplained long-term tendency for US personal savings to fall — what economists call a "secular trend". The brute fact is that, despite much effort, no economist has yet come up with a theory which will generate even a slightly reliable forecast of American personal saving.

The next Administration is likely, then, to be a period in which the economist refines their models, while the President bites his nails. He will be trying to help the tide to turn; whoever wins, he will find some thick files on tax incentives to encourage saving in his White House in-tray. He should read these files sceptically: past history suggests that such schemes (notably those contained in the 1981 Reagan budget) are much better at diverting savings into new channels than at increasing the total flow.

One thing is clear: neither President is likely to run the risk of an excessively tight fiscal squeeze (though Mr Dukakis might be tempted to get the bad news out of the way, while he can blame the Reagan inheritance). Either is likely to be advised that a recession, even a mild one, is to be avoided almost regardless of cost: it would inflate the Budget deficit, and might provoke a collapse of private credit institutions, and of key Latin American economies.

These fears are surely exaggerated: the US government does not have such a powerful influence on its own economy, nor is ever-growing US demand so vital to the world economy as this analysis would suggest. However, presidents love to be advised to do the things which would make them popular.

NEWLY INDUSTRIALISING ECONOMIES

Newcomers find they are not always welcome

THE AUSTRIAN economist, Joseph Schumpeter, described the capitalist system as one of "creative destruction". Schumpeter had in mind the progressive replacement of old industries and techniques by newer ones. Also important, however, have been the successive waves of newcomers, most recently the "newly industrialising economies" (NIEs).

The standard shortlist of NIEs divides into two groups: four open East Asian economies — the Republic of Korea, Taiwan, Hong Kong and Singapore — and two Latin American countries, Brazil and Mexico. The two groups are quite different: while the latter have people and debts, the former have exports and fast economic growth.

Brazil and Mexico have a combined population of 220 million, a 1986 GDP of \$330bn (\$1,500 per head), total merchandise exports of a mere \$38.6bn in the same year, and at the end of 1986, external debts of \$212bn. By contrast, the four Asian NIEs have a combined population of just 69m (with South Korea much the largest at 41.5m), a combined GDP in 1986 of \$219bn (an average of \$3,170 per head, varying from Singapore's \$7,410 down to South Korea's \$2,370) and total gross merchandise exports of no less than \$123bn in the same year. Of the four only South Korea has significant external debts, \$45bn at the end of 1986. Taiwan is one of the world's leading creditor nations, with foreign exchange reserves of \$78bn at the end of 1987.

The growth performance of the two groups of NIEs has also diverged dramatically. The GDPs of Brazil and Mexico grew at average rates of only 3.7 and 0.4 per cent respectively between 1980 and 1986. By contrast, South Korea's economy grew at 8.3 per cent, Taiwan's at 7.5 per cent, Hong Kong's at 9 per cent and Singapore's at 5.3 per cent over the same period.

In their different ways the Latin American and the Asian NIEs have created headaches. The Latin American countries are a worry because for six years they have looked likely to default on their debts. The Asian NIEs are a worry

because, it is alleged, their success is responsible for driving the US into debt.

But how important are the Asian NIEs for the world economy? A recent report from the Organisation for Economic Co-operation and Development (OECD) throws some light on the question. In the mid-1960s they accounted for just 0.6 per cent of world market economy GDP and 1.4 per cent of world market economy exports of manufactures. By the mid-1980s these shares had risen to 1.6 per cent and 7.9 per cent, respectively. The aggregate GDP of the four Asian NIEs in the mid-1980s was roughly the same as that of Spain, but their aggregate exports of manufactures were larger than those of France, Italy or the United Kingdom.

In short, the key characteristics

den. In 16 years, the value of their exports increased 20 times.

In the second place, NIE exports started with labour-intensive goods, which are regarded as sensitive items for social reasons, the response being protectionism. Over time the NIEs have made dramatic strides in a wide-range of more sophisticated products. The developed country view seems to be that the Asian NIEs, not content with robbing them of their industrial past, now menace their future as well.

In the third place, the NIEs as a group (including here the Latin American NIEs) have become heavily dependent on the US market. In 1985 two-thirds of the exports of manufactures from the NIEs to developed countries went to the US alone. By 1985 the NIEs

The short term "problem" is balance of payments adjustment, which largely concerns Taiwan and — to a lesser extent — South Korea. Under US pressure, the two governments have been engaged in a ginger liberalisation of trade and financial markets, while also appreciating their currencies.

The Taiwanese dollar appreciated from 40 to the US dollar at the end of 1985 to 28.6 at the end of 1987, where it has since remained. The Korean won appreciated later and by less, from 890 at the end of the second quarter of 1986, to 732 at the end of 1987 and 720 in mid-September 1988. Because these appreciations have been substantially less than those of the yen, exports to Japan from the Asian NIEs have been showing remarkable dynamism (from a low base) in 1987 and early 1988, an important augury for the future. But currency appreciation alone will do little to reduce the overall current account surpluses, which requires substantial increases in domestic demand as well.

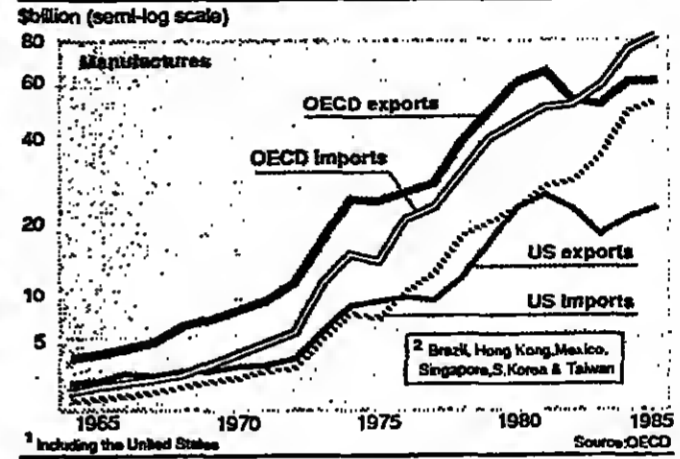
Over the long term, one must anticipate continued export success and high ratios of trade to national income. Failing disaster, at some time early in the next century the combined GDP of the four East Asian NIEs will approach that of West Germany, while their combined exports will probably be double the West German level.

Nor are the East Asian NIEs the end of the story. Behind them come such countries as Thailand, Malaysia and — most important of all — the People's Republic of China. Perhaps even the Latin American NIEs will sort themselves out. Mexico, at least, has shown signs of wanting to do so. How tempting it will be for the North Americans and West Europeans to pull up the drawbridge. How futile, too, from behind their protectionist ramparts they will be able to do little but watch the exports of their competitors occupy the global countryside.

The Newly Industrialising Countries: Challenge and Opportunity for OECD Industries

Martin Wolf

OECD and US trade with the NIEs²



¹ Including the United States. ² Brazil, Hong Kong, Mexico, Singapore, S. Korea & Taiwan. Source: OECD

tic of the Asian NIEs is that they are resource-poor economies that depend heavily on exports of manufactures. But they depend on exports because they depend on imports. While the Asian NIEs had merchandise exports of \$123bn in 1986, their merchandise imports were \$115bn, more than those of Italy.

Why are the Asian NIEs so often viewed as a threat? In the first place, as recently as 1970 the exports of the Asian NIEs were a mere \$6.4bn, virtually the same as those of Swe-

den had a substantial trade surplus in manufactures with the developed countries, more than all of which was with the US (see chart).

Finally, in 1987 the current account surplus of the Asian NIEs reached \$30bn, Taiwan's being \$18.2bn and South Korea's \$9.8bn, with the two city states in rough balance. Even the situations of Taiwan and South Korea were distinct from Taiwan's long had a current account surplus. South Korea, by contrast, was in substantial deficit until 1985.

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WORLD ECONOMY 4

SUB-SAHARAN AFRICA

Achievements of the past 20 years eroded

BURDENED BY an external debt it is unable to service, ravaged by natural disasters ranging from locusts to drought, drained by civil conflicts, and facing the spectre of AIDS, prospects for sub-Saharan Africa have never looked more bleak.

Just over two years ago the gravity of the continent's economic crisis was stressed at a special session of the United Nations, designed to secure greater international support for the economic reform programmes which African governments themselves acknowledged were long overdue.

In the intervening period about two-thirds of the 45 sub-Saharan African governments have introduced, or persevered with, measures advocated by the International Monetary Fund and the World Bank, ranging from devaluation to privatisation of state-owned companies.

The results have been disappointing. Last month a UN report on the continent warned that in spite of the measures adopted by the governments and efforts by the international community, per capita income has fallen a further 4.3 per cent, the debt burden has increased, and the level of imports - which are vital to growth - has declined to the levels of 20 years ago, when calculated on a per capita basis.

The achievements of the 1960s and 1970s have been eroded, particularly in the field of health care. Infant and child deaths are now rising each year, and a study by Unicef estimates that 50 million children are likely to die between 1985 and 2000 from preventable diseases.

Most of the causes of Africa's continuing decline are structural. As pointed out in a report produced earlier this year by a group chaired by Sir Douglas Wass, former permanent secretary at the UK Treasury, export revenues come from a narrow range of com-

modities with unpredictable world market conditions and volatile prices. The physical infrastructure of most African states is weak and suffers from inadequate maintenance. Population growth is higher than elsewhere in the world. There is an acute shortage of skilled manpower. Civil conflicts take a heavy toll, while in central and east Africa in particular, AIDS threatens to take millions of lives in the coming decades.

There is little prospect that the continent's economic plight will be eased by a recovery in world prices for its main exports. Africa has already seen a sharp decline in real earnings. The index of real prices for non-oil commodities peaked in 1977 and today is around half of what it was then, notes the Wass report. If oil is included, an improvement from 1978 to a plateau between 1983 and 1984 was followed by a sharp fall in 1986 to about half the 1982-4 level.

Prospects for coffee and cocoa - two of Africa's most important non-oil foreign exchange earners - are not encouraging say traders, who point out that last year's average price index was lower than for any year since 1975.

In spite of increases in metal prices earlier this year, there also seems little likelihood of a sustained major improvement, which means that Zambia and Zaire - the continent's leading producers - face continuing hardship.

Many African economists maintain that the continent's recovery remains dependent on these and other factors outside the control of African governments, including the terms of access to Western markets. Notwithstanding the prefer-

ential treatment accorded African countries under the Lome Convention, this access can be difficult.

"With few exceptions," notes the UN report cited above, "non-tariff measures against exports from African countries increased between 1981 and 1986. Cotton, sugar, chocolate, fish, textiles and tobacco are some of the exports that face non-tariff barriers".

Some of the measures are applied progressively on processed commodities, directed at vegetables, fruit, coffee, cocoa, tobacco, cotton, sisal, and discourage local processing in favour of exporting raw materials. As the report stresses, these products are among the most important non-oil exports of Africa: "The removal of escalating non-tariff measures on processed goods would enhance Africa's prospects of increasing value added from exports."

Perhaps the single greatest obstacle to the continent's economic recovery is the burden imposed by an unmanageable external debt. The Addis Ababa-based Economic Commission for Africa estimates that Africa's total external debt was \$218bn at the beginning of this year, equivalent to about 44 per cent of the region's GDP.

Debt service obligations for some African countries ranged between 100 per cent and 300 per cent of exports of goods and services. While reschedulings have brought the overall average down to 38 per cent (even higher for some low income countries), it is still a level regarded as incompatible with growth.

Interest payments on external debt were equivalent last year to 6.3 per cent of GDP for Africa, around 5 per cent for

the sub-Saharan region: "This burden on the African economy has virtually placed a halt on growth," concludes the UN report.

Measures to alleviate the burden and increase resource flows to Africa have been taken by Western governments and institutions. The Paris Club has provided longer-term and multi-year reschedulings, a number of governments have converted loans into grants, and the World Bank and the International Monetary Fund

have expanded their Africa programmes.

In the most important recent initiative, at the Toronto summit last June of the seven largest industrialised countries, the poorest developing countries were offered a package of options on official debt: concessional interest rates from shorter maturities, longer repayment periods at commercial rates, partial write-offs of debt service obligations during the consolidation period, or a combination of the measures.

Though welcomed by African governments, the package falls short of what they say is needed, pointing out that debt service obligations, estimated at \$25bn last year, are projected to reach \$45bn a year by 1988.

Meanwhile, in real terms, the net resource flow to Africa has been falling. The net flow to sub-Saharan Africa rose from \$15bn in 1985 to an estimated \$20.5bn last year, according to UN figures, but measured at 1986 prices and

exchange rates, net resource flows in 1986 and 1987 were below the 1985 level.

The figures also show a continuing fall-off in direct private sector investment in Africa, dropping from \$1.5bn in 1981 to about \$400m annually since 1984, while international bank loans and export credits slumped from nearly \$4bn in 1980 to \$1.4bn in 1986.

Compounding the problem is the fact that there has been a net transfer from Africa to the IMF of nearly \$1bn a year in

1986 and 1987.

Many observers believe that the African economic recovery effort is now in jeopardy. "The questions of reform," said the Wass report, "are whether African governments have the determination and ability to persevere in them, and whether external resources will be available to support them in this effort, and be used to good effect."

"What hinges on the answers to these questions, and what is ultimately at stake in the adjustment programmes, is the future welfare of the vast majority of the population of an already impoverished continent."

Michael Holman

Stephen Fidler on developing countries' debt

Third phase of crisis approaches

Developing Countries: Medium- and Long-term Debt and Debt Service (\$bn)

	All developing countries			Highly indebted countries ¹			Sub-Saharan Africa ²		
	1980-85	1986	1987 ³	1980-85	1986	1987 ³	1980-85	1986	1987 ³
Debt	604.2	884.9	898.0	299.7	420.8	440.8	58.3	88.6	100.3
Official	324.0	357.4	353.0	83.1	98.3	102.9	34.0	59.0	65.9
Private	280.2	527.5	533.0	216.6	322.5	337.7	24.3	30.6	34.4
Debt as % of GNP	29.3	41.2	38.5	36.9	55.2	58.9	34.8	61.6	79.0
Debt service ⁴ % of GNP	94.0	116.9	123.4	50.3	49.7	48.7	6.5	7.1	7.1
Interest	46.3	55.6	56.0	28.4	30.0	28.1	2.8	2.8	3.1
Official	8.7	15.3	17.0	3.0	5.5	6.5	0.8	1.4	1.6
Private	37.6	40.3	39.0	25.4	24.5	21.6	2.0	1.4	1.5
Amortisation	47.7	61.3	67.4	21.9	19.7	19.6	3.7	4.3	4.0
Official	10.3	18.0	21.0	3.8	6.6	7.0	0.9	1.6	1.5
Private	37.4	43.3	45.8	18.1	12.1	11.6	2.8	2.7	2.5
Debt service as % of exports of goods and services	15.6	25.2	23.8	32.9	37.6	31.9	15.7	22.0	21.5

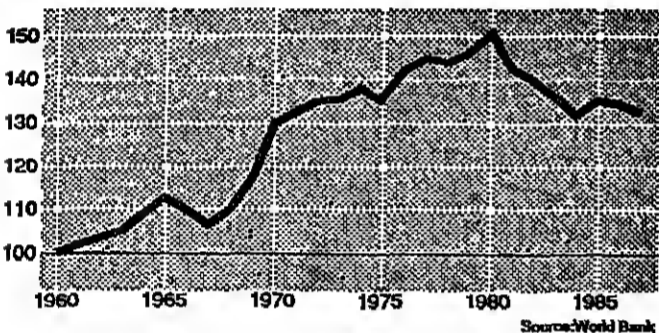
Note: Covers public and publicly guaranteed and non-guaranteed private debt for the 109 countries in the World Bank's Debt Reporting System.

1. Includes Argentina, Bolivia, Brazil, Chile, Colombia, Costa Rica, Ivory Coast, Ecuador, Jamaica, Mexico, Morocco, Nigeria, Peru, Philippines, Uruguay, Venezuela and Yugoslavia; 2. Preliminary (end June 1988 date); 3. Cash basis, that is, actual payments.

Source: The World Bank

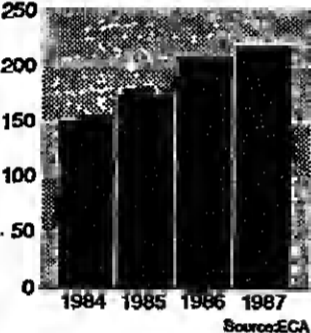
Africa's GDP per capita

in real terms (index 1960=100)

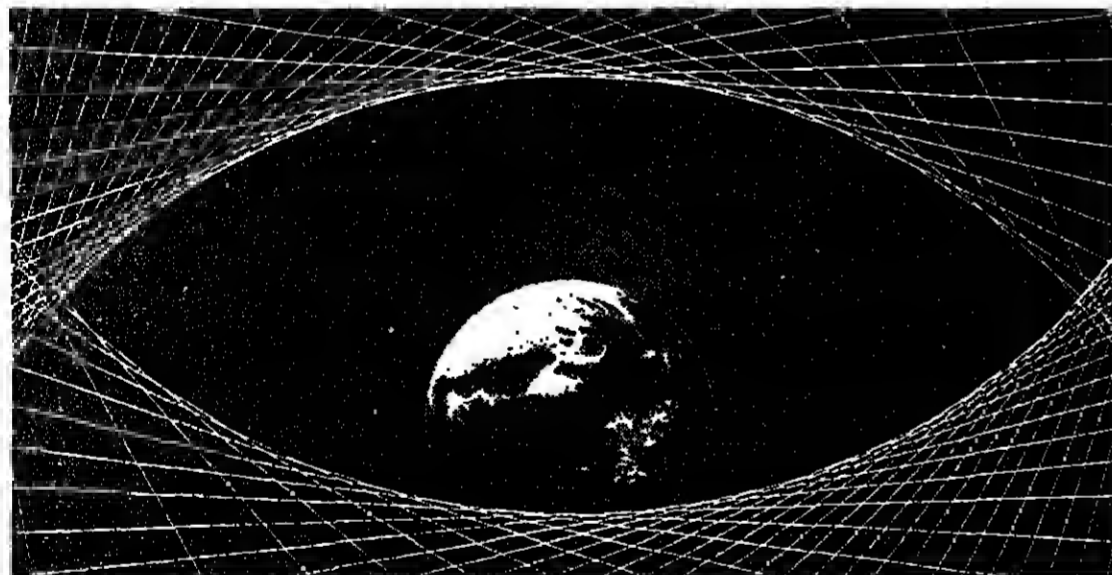


Africa's external debt

\$billion



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ing countries have been returning capital to the industrial world to a degree which many observers believe is untenable, particularly given the explosiveness of debt as a political issue in many debtor countries.

These two critical elements are behind expectations that the third phase of the debt crisis may be around the corner. What will help to shape it are the large provisions made by US and other banks last year to cushion them against possible loan losses. These provisions may be the most significant legacy of the Brazilian debt moratorium declared in February, 1987, and subsequently abandoned as the Brazilians returned towards a co-operative approach with the banks and the IMF.

The banks have objected to the view that provisions make debt forgiveness a dead end as across-the-board debt relief more likely. However, it has opened up the field for voluntary debt reductions, under which debtor countries can obtain significant benefits from

the discounts available on their loans in the fast-growing secondary market.

Some bankers like to characterize the debt reduction schemes - debt-for-equity swaps, debt-for-bonds swaps and the like - as merely an addition to the growing "menu of options" that have become available to countries seeking new finance or to reschedule their obligations. Nevertheless, the voluntary recognition of losses by banks on significant amounts of loans has pushed this range of options into another dimension.

Two years ago, the young market in debt-for-equity swaps was viewed as only a peripheral issue to the debt crisis, its relevance limited to nibbling away at the edges of the problem. Now bankers are saying that debt reduction should be central to its resolution, along with other elements, including the continued provision of new money.

Brazil's advisory committee, for example, believes that by the end of 1988, debt reduction could lead to a fall in Brazil's

debt from \$66bn at the start of this year to \$47bn by the end of 1988.

This is not motivated, of course, by a new sense of international responsibility among commercial banks, but by a change in their perception of self-interest, brought about by the provisioning of 1987.

Nevertheless, it still remains to be seen whether the scale of reduction now taking place in some banks' portfolios is compatible with the continued provision of new money.

However, the so-called menu of options is increasing the ways in which banks may contribute new money. Banks of new loans with World Bank financing, for instance, mean that banks in some countries do not have to provision on the new money to the same extent they have on the old. New money lenders can now get enhanced rights for swaps into equity or bonds, or lend new funds as trade financings or "on-lend" to borrowers within the country.

Indeed, all of these features were included in the new Bra-

zilian package, and if one is put together for Argentina this year, most bankers believe another option, that of interest capitalisation, will be added - a move for which European banks have been pressing for some time.

Both commercial banks and the multilateral organisations are criticised for not doing enough. For their part, the multilateral organisations are attempting to answer this, although not to everybody's satisfaction. The IMF has introduced an Enhanced Structural Adjustment Facility aimed at lengthening the horizon of IMF programmes, while the World Bank has moved to increase its role in enhancing commercial lending.

Mr Barber Conable, the president of the World Bank, has also said that he believes the Bank can help more on debt reduction schemes, although that process does not seem to have advanced much since he first expressed the view last March.

There are expectations that the next significant government initiative on the crisis may come from Japan. It proposed in Toronto that the IMF should set up a special account into which indebted countries would deposit resources that would guarantee debt service payments on newly securitised and restructured debt.

The idea has apparently been put on the back burner at least until after the elections in the US, where a new administration could well decide that it was time to address the debt question anew. "The IMF is still more the governments of the market economies can do both individually and collectively to ameliorate the debt problem and to improve the prospects for the type of solutions outlined above.

COMMODITY PRICES

Inflation anxiety subsides

FEARS THAT the rise in world commodity prices in the first half of the year would give a sharp inflationary push to the developed economies have receded since midsummer.

By mid-September average commodity prices expressed in Special Drawing Rights (The International Monetary Fund's reserve currency) had declined by 16 per cent from the peak in early June.

This fall, which has been surprisingly consistent across a wide range of primary commodities from oil to copper, followed a near doubling of average prices (in SDR) in the previous 12 months. The obvious question raised by the summer's switchback is whether it represents just a temporary pause in a long-term recovery in world commodity prices or a sign of the depressive forces which have been acting on most raw materials markets for more than a decade.

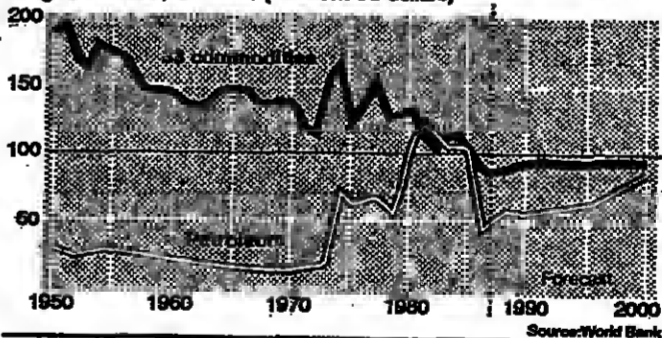
Average real commodity prices (after allowing for inflation) are now some 30 per cent below their level at the beginning of 1979. Although different markets have been subject to many diverse influences, in both the short and long term, no important commodity has been exempt from the general trend. The depths of the decline, to prices which by the end of 1986 were the lowest in real terms for 50 years, has surprised many commentators and forecasters, although the general reasons for it are now well understood.

New technologies, which have improved cereal yields and cattle production; better farm machinery and mining equipment; and new methods for extracting ores have all contributed in a period when over-capacity, created during the euphoric years before the first oil crisis, created a fierce squeeze on costs.

At the same time consumers in the industrial world became used to a condition of glut and

Commodity prices

Weighted indices, 1985=100 (constant US dollars)



Source: World Bank

low prices which enabled them to reduce stocks to levels which they would have considered highly imprudent in the mid 1970s. Computerised stock control, more efficient manufacturing techniques, and a general drive to reduce the materials content of goods, all contributed.

The markets for a number of important commodities like copper and tin were hit, in addition, by the increased substitution of plastics, ceramics and glass.

All these factors conspired to depress commodity markets at a time when the world economy was, in any case, reeling from the effect of the oil crisis of 1973-74, reinforced by the second rise in 1979. Then the spectacular rise in the dollar from 1980 to early 1985 raised the price of dollar-denominated commodities to all consumers outside the dollar area, and therefore helped to choke off demand, so put an even further downward pressure on prices as expressed in dollars.

It is not surprising, therefore, that the adjustment to lower demand and higher productivity for most primary commodities took a long time. However, by 1985, more than a decade after the first oil shock, prices were showing little sign of recovery.

This was not only worrying for Third World producers. It was also surprising. The long-awaited depreciation of the dollar, which fell by 38 per cent between the end of 1984 and the end of last year, could be expected to stimulate demand outside the US and help to put upward pressure on the dollar price of all major commodities.

However, the recovery was very slow in coming. It was not until the second quarter of 1987 that prices in general showed a clear upward trend, which accelerated through into the middle part of this year. This led to growing anxieties that the rise in base metals prices particularly, might be signalling that the growth of the world economy was beginning to run into inflationary bottlenecks.

As local currencies declined against the dollar, this policy

prices, signalling a return to some new balance, wherever that might be? Even when prices were rising, most of the major international economic institutions were saying that it was unlikely to be sustained, partly because the potential new sources of supply are available at relatively low cost for most metals and partly because the rise in prices was an expected reaction to the earlier fall in the dollar.

For example, the North-South Institute in Ottawa concluded in a paper this spring that "most commodity prices are unlikely to recover over the short or medium term". It pointed out that there is clear evidence that the real price of non-fuel commodities exported by the Third World has been falling since the 1960s.

This analysis is broadly supported by the World Bank which has estimated that commodity prices other than fuel may rise by only about 8 per cent by the year 2000. This would mean a halving of real prices during the second half of the 20th century.

The International Monetary Fund's most recent analysis of world commodity markets concludes that real prices are likely to remain roughly unchanged over the next few years.

This would suggest that commodity prices are unlikely to be an engine of inflation in the industrial world in the immediate future, particularly if oil prices remain weak as many in the industry are now predicting. On the other hand, underlying inflationary pressures generated in western economies by excessive public borrowing, or by wage awards unmatched by productivity increases, are unlikely to be disguised by falling commodity prices from now on. The upside of the Third World producers is probably over.

Max Wilkinson

WORLD ECONOMY 5

Michael Prowse on dramatic demographic changes in the industrialised countries

Fear of an ageing population is largely irrational

WHITE HAIR, wrinkles and walking sticks: this is what the future seems to hold for the rich industrialised countries. A recent study by the OECD indicates that the proportion of people aged 65 or over in member countries will rise from 12 per cent in 1980 to about 22 per cent in 2040. In West Germany and Switzerland, the geriatric wards look set to burst: the proportion of elderly people is expected to reach 28 per cent by the middle of the 21st century.

These are dramatic changes which will alter the social as well as economic character of the developed world. Fortunately, perhaps, the bulk of the ageing will occur in the next century. Indeed, in some countries, such as the UK, the relative size of the elderly population will shrink slightly during the 1990s. But there are exceptions to this rule. Japan, which starts with a relatively youthful population, will see the proportion of elderly people rise by a staggering two-thirds between 1980 and 2000.

The ageing is caused by a combination of falling fertility and mortality rates. Neither

can be forecast with great precision. On mortality rates, the main risk is of underestimating increases in life expectancy. Advances in medical technology and the adoption of healthier lifestyles could result in significantly longer life-spans than have been the historical norm.

A special "low-mortality" projection by the Organisation for Economic Co-operation and Development suggests that more than one person in three in West Germany could be 65 or older by the middle of the 21st century. The elderly would be only slightly less dominant in the UK and US, where the over-65s would account for about 23 per cent of the population.

Fertility rates are even harder to predict. The baby-boom of the post-war years took demographers by surprise because it ran counter to a trend of declining birth rates. In its central projection, the OECD assumes that irreversible changes in the economic role of women and the greater availability of contraceptives

Rate of GDP growth necessary to finance increases in social expenditure due to demographic factors

	Projected increase in social expenditure 1980-2040 (1980=100)	Share of social expenditure in GDP in 1980 (%)	Average annual GDP growth required to match social expenditure share constant (1)
Australia	207	18.6	1.22
Belgium	102	38.2	0.03
Canada	187	21.0	1.05
Denmark	88	34.9	-0.22
France	128	28.3	0.41
Germany	97	30.8	-0.05
Italy	107	25.9	0.11
Japan	140	18.9	0.56
Netherlands	121	35.5	0.32
Sweden	109	32.5	0.14
United Kingdom	110	22.0	0.16
United States	165	20.7	0.84

(1) Average annual compound growth rates. Source: OECD.

population, the ageing projections could turn out to be conservative.

The ageing in prospect has provoked much hand-wringing in finance ministries around the world. As the retired population grows relative to that of working age, public expenditure on pensions and health can be expected to rise and the tax base to narrow. Fears that the strains will become intolerable have already caused several countries to scale back pension promises. The Thatcher Government, for example, has reduced substantially the benefits available under the state earnings related pension scheme.

Such fears, however, are largely irrational. In the first place, great savings can be made in some parts of social budgets as populations grow older. Expenditure on education and child benefits, for example, can be expected to decline substantially.



Even medical advances may fail to take industrialised countries regularly this far: Mr Mervat Dzwiladze, left, from Georgia in the Soviet Union, on his 131st birthday with two of his sons

The OECD calculates that in West Germany and Denmark, total social spending on account of demographic factors will fall between 1980 and 2040 because the rising cost of pensions will be more than outweighed by savings on education, family benefits and health. The savings on health are possible because the absolute numbers of old people in these countries are not expected to rise much: the big increase in the percentage of elderly people occurs because the number of younger people is projected to decline.

In a country like Britain, the rise in expenditure on pensions and health implied by demographic change is expected to exceed the savings on family benefits and education, but not by much. Paradoxically, the countries that face the largest increases in social expenditure are those that are making the least fuss. Australia, Canada and the US will face upward pressure on all the main social programmes because the rise in their elderly population will be offset by declines in the number of youngsters.

The real issue, in any case, is not whether social spending is likely to rise, but whether it can be readily financed. Between 1910 and 1980, the proportion of elderly people in the UK nearly tripled. But it would

have been foolish for the Edwardians to have worried about the financing of today's pensions. That has been taken care of by growth of output and productivity.

The same should be true of the future. The OECD has calculated the rate of annual GDP growth necessary to finance increases in social expenditure on account of population changes. This ranges from minus 0.05 per cent in West Germany to 1.22 per cent in Australia. In the UK it is a rather undemanding 0.16 per cent. Demographic factors, of course, will not be the only source of upward pressure on social budgets; governments will also want to raise the real level of benefits. But these calculations suggest the problems are manageable.

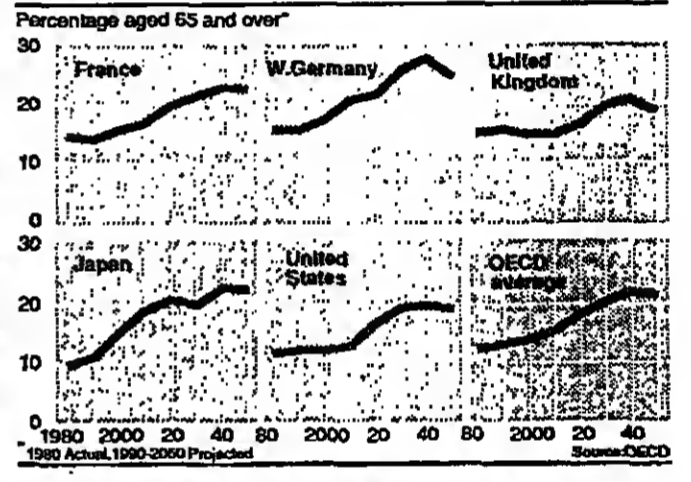
Nor should OECD countries underestimate the advantages of an ageing population. In many countries, the scarcity of young workers should lead to a marked tightening of labour markets. By the turn of the century, hard though it is to imagine today, even unskilled labour may once again be a prized commodity. And given

that 30m people are currently jobless in the industrialised world, the savings on unemployment benefit could prove quite handy.

But perhaps the most comforting thought for those who worry that population ageing will threaten the dynamism of the capitalist system is that it is entirely voluntary. There is a limitless source of keen young workers (and capitalists) in the Third World. They would be only too pleased to pay taxes to support the idle elderly in OECD countries — that is, if the rich countries would only relax their immigration controls.

"Ageing Populations. The social policy implications. From OECD 2, Rue Andre-Pascal, 75775 Paris Cedex 16, France."

Population



UNEMPLOYMENT

Traditional links obscured

NO MATTER how fast the economic growth rate or how bright the inflation outlook, unemployment in many leading industrial countries — particularly in Europe — remains stubbornly high.

Figures from the Paris-based Organisation for Economic Co-operation and Development put the number of jobless in member countries at 90m last year, or almost 8 per cent of the workforce. That was only 1m less than in the previous year. OECD estimates point to a similar size fall this year before rising in 1989.

There are wide variations between countries. In Spain the unemployment rate last year was more than 20 per cent; in the UK it was more than 10 per cent, according to the OECD.

In contrast, the US has enjoyed a relatively impressive fall — from more than 7 per cent in 1985 to the current rate of nearer 5.5 per cent. During the same period, Japanese unemployment has remained below 3 per cent.

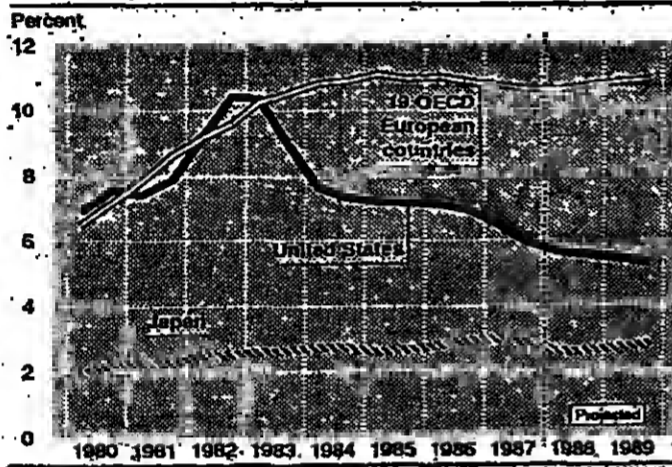
At first sight, unemployment's resilience may seem to defy what was once accepted as economic logic. In many countries the traditional link between rises in output and falling joblessness seems to have been severely weakened, if not broken — especially if the effect of government job training schemes and part-time employment is stripped out.

The steep rise in unemployment in the early 1980s can be blamed on the second oil shock, monetary tightening and economic recession. Yet, a few years on, the process in many countries seems irreversible.

The outlook for the jobless, therefore, may not appear bright even if growth continues at a relatively fast pace.

In practice, of course, it is not so simple. The relationship between jobs and output growth has become obscured by demographic trends and, perhaps more importantly, by

Unemployment



structural shifts within the major industrial economies. These factors not only provide a possible explanation for the resilience of unemployment but also some clues as to why there have been stark differences between unemployment rates in Europe compared with the US and Japan throughout the 1980s.

Looking at employment growth (which, with all the many other factors held equal, should match falls in unemployment) the link with economic activity seems clearer. The average for OECD countries in 1986 and 1987 is employment growth rates of 1.5 per cent and 1.4 per cent respectively.

Many of the fast growing economies have been achieving bigger employment increases than this. Spain achieved growth rates of 2.3 per cent and 3.2 per cent in the same two years — although job creation schemes may have played an important role. Similarly, the UK saw employment grow by 0.8 per cent in 1986 but 1.6 per cent in 1987. The US saw above-average employment growth in both years.

Nevertheless, it would be

misleading to assume economic growth leads automatically to job creation — the relationship is muddled by the many structural and demographic factors.

This appears to have been recognised in many of the leading industrial nations. Traditional solutions to unemployment (for instance, simple demand expansion) have been spurned in favour of policies directed at overcoming demographic and structural obstacles.

In his opening address to the European Economic Association in Bologna in August, Mr Lamberto Dini, director general of the Bank of Italy, highlighted many of the possible structural causes of unemployment in Europe.

He said: "While it is difficult to deny that fiscal contraction, the anti-inflationary monetary policies of the 1980s, and the second oil shock had negative effects on employment in Europe, it does not necessarily follow that expansionary macroeconomic policies can be used indiscriminately to fight an unemployment problem deeply rooted in structural and regional imbalances."

Of the problems govern-

ments face, four strands stand out.

First is the effect of productivity changes. In the depths of the recession, the shakeout in industry around the world was largely blamed for rising unemployment.

According to textbook economics, rising productivity should correct the jump in unemployment as unit labour costs fall. In practice this does not seem to happen.

In its June outlook for the world economy, the OECD noted that in Japan hours of work, not employment, typically bear the brunt of cyclical fluctuations. In other countries, productivity increases, rather than reducing the cost of employing labour, have been absorbed by higher earnings.

In a paper published by the Centre for Labour Economics at the London School of Economics, Professor Christopher Pissarides says, bluntly, that neither changes in productivity nor by aggregate demand affect unemployment in the long term.

A model that claims to have a plausible theory of unemployment must be consistent with the observation that over long periods of time, changes in labour productivity are reflected in changes in wages and not in changes in unemployment," he argues.

The second, more general strand, is the effect of the structural changes. A number of factors should be included here.

Perhaps most notable has been the shift away from manufacturing towards service industries. This involves not only skill switches, but changes in employment behaviour. Manufacturing employment across Europe is dominated by males in full-time jobs. Service industry jobs are often filled by female working part-time. In the UK, a large chunk of employment growth in the 1980s can be attributed to part-time work.

There are also problems of the downward rigidity of real wages (which explains why wages have tended not to fall as unemployment has risen), lack of flexibility in regional and sectoral wage differentials and distortions caused by unemployment benefits and minimum wages.

Third is the growth in the labour force. In 1987, the OECD labour force grew by 1.3 per cent, reflecting a rise in the working population and increased participation rates.

Looking ahead into the 1990s, population trends will be more favourable in most leading countries. In particular, the sharp decline in birth rates in many European countries in the late 1960s and 1970s will begin to affect the size of the working population.

In some countries demographic trends could lead to significant falls in unemployment even without any rise in economic activity although this will depend heavily on the nature of flows of labour into and out of work. Participation rates could also rise, offsetting any gains.

The final consideration is the problem of mis-matches in the labour market caused by the structural factors. There also appears to be a consensus among economists that measures to free up the labour market are needed.

It is towards these difficulties that government training schemes are directed. If the sharp rise in unemployment in the early 1980s is to be reversed, governments may find building on such supply side initiatives is a pre-requisite for converting sustained, or stimulated, output growth into job creation.

Ralph Atkins

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WORLD ECONOMY 6

Outlook for the world's major economies: the US

No need for massage or disguise

IT IS a standing joke in the financial markets that everything in the US economy will look rosy - until November.

Until recently, the theory seems to have been something like this. The Japanese, who are known to favour a Republican victory, would prop up the dollar; the Taiwanese, who have still stronger prejudices, would help the US trade account with special imports; and the official machine in Washington would manage to hold back any bad news until the voters were safely home.

Well, the Japanese did support the dollar for a time, and the Taiwanese did import nearly \$1bn of bullion (but more to appease Congressional anger about their bilateral surplus than to massage the US numbers). All the same, it has become clear since mid-year that the US economy needs neither massage nor disguise. It is moving towards balance, both externally and structurally. There is still a very long way to go, but it is moving faster, and with less trouble, than any but the most optimistic expected, and it is maintaining a brisk rate of growth in the process, too.

Those who used to worry about a looming recession, or a bottomless pit of foreign debt, now worry mostly about overheating. Meanwhile, the dollar has recently needed restraining rather than supporting, and the bureaucracy has produced figures on earnings growth and poverty which are making good propaganda for the Democrats.

The main cause, both of the improved trade balance and of

the revival of manufacturing, has been a quite remarkable surge in exports. Since the tide turned just under a year ago, US exports have been growing at an annual rate of nearly 40 per cent, and imports at a rate of 6.2 per cent. Even if the export growth rates halved from now on, the trade balance would improve rapidly.

Many forecasters still predict that the current account will shortly become stuck at about \$130bn a year, but this conceals some rather gloomy trade assumptions. The burden of debt service is growing at about \$10bn a year; the merchandise balance has been improving at nearly four times this rate. Only a strong revival in imports, the growth of which have slowed almost to a standstill in the last nine months, would alter this picture drastically. The current slowdown in consumer demand, which was recently reported by the member banks of the Federal Reserve as "sluggish" in most regions, makes this unlikely.

Fears of overheating may also be overstated. Some continuous-process industries - notably steel, chemicals, paper and bulk textiles - are near the limits of capacity. Their investment spending has risen by an average of 30 per cent, but shortages will persist for some time, aggravated by quota or "voluntary" restrictions on imports.

Most other industries, however, are achieving improving productivity, and could, in any case, meet higher demand by working extra shifts. They are situated mainly in areas that

were until recently depressed, and labour is still available - some of it skilled labour still idle since the 1982 recession. There has been some wage acceleration. It is true, but it has been mainly in unskilled, entry-level jobs; manufacturing unit costs are still reported as falling.

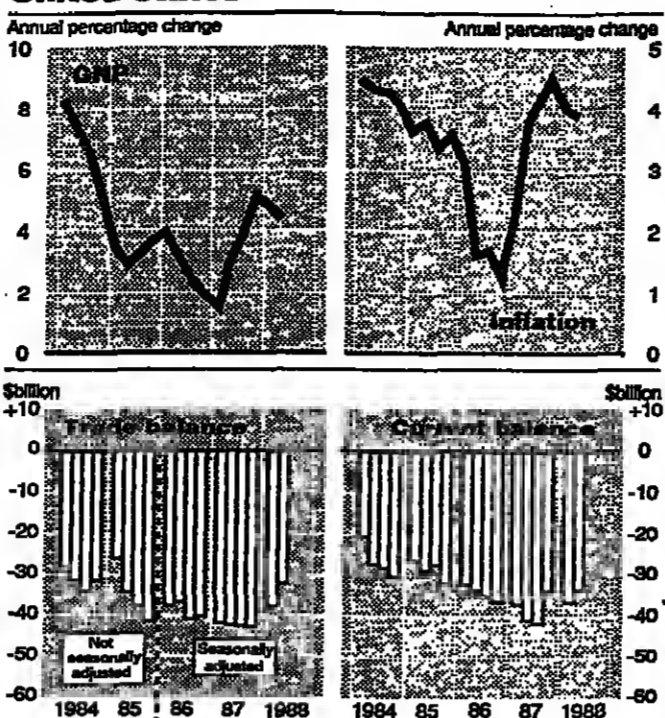
Finally, foreign investment is playing an increasing part in supporting both growth and an improved trade balance. Many European and Japanese multinationals are moving production for the US market onshore, with enough spare capacity to supply regional export markets. This provides employment and technology, and a widely-admired model for US industrial management, as well as a painless finance for part of the remaining trade deficit.

Despite this almost idyllic picture of growth led by exports and investment, there are serious underlying weaknesses in the US economy. The financial system is fragile, and the fact gets a lot of publicity. The human and material infrastructure, too, is in poor shape.

Both parties in the general election talk of drastic improvements in education, after surveys which show US school leavers and graduates far behind their Japanese and European opposite numbers in numeracy, general knowledge and, indeed, basic literacy. Even if they are as good as their promises, the economy has an ill-schooled generation to absorb.

The drugs problem is getting badly out of hand, especially among disadvantaged city

United States



youths. The coastguards and police are now seizing huge quantities of drugs, but there is still a glut. Promises of stronger patrols seem unlikely to do any good as long as whole Latin American economies are dependent on the trade, and many youths see it as the quick road to wealth.

The physical underpinning of the economy is also in bad shape. The power utilities are badly short of capacity since nuclear power has become socially unacceptable. The voters demand clean air and water at a time when many city sewerage systems are overloaded and drastically under-maintained, and the road and rail networks also need much investment. This backlog of human and physical investment is likely to prove a far more obstinate problem than any passing difficulties with trade and the dollar.

Anthony Harris

JAPAN

Growth continues

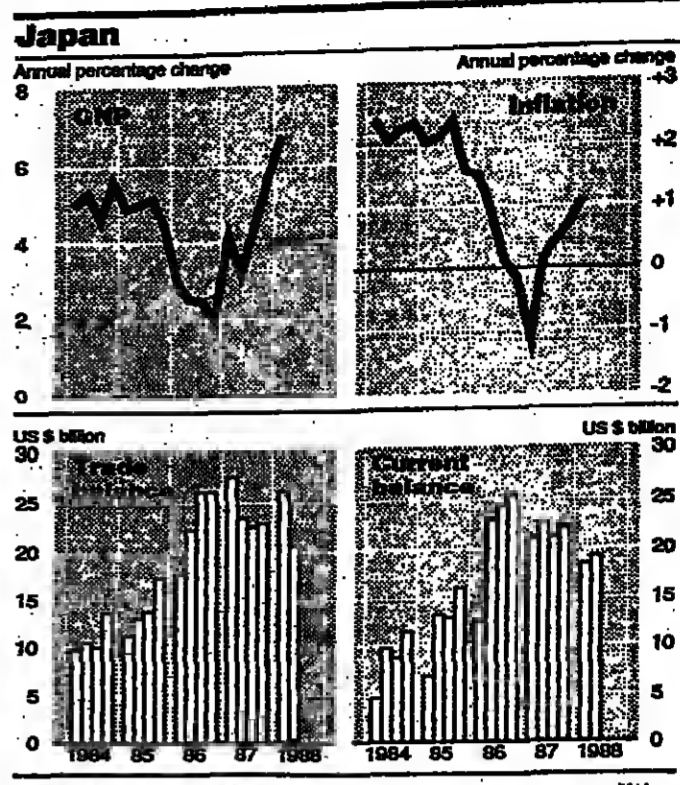
THE JAPANESE economy might well be considered one of the wonders of the world. It responds rapidly to radically changed circumstances without producing inflation or undue pain to those affected by the changes.

Three years have passed since finance ministers of the leading industrialised countries agreed at the Plaza Hotel in New York to encourage the yen to rise against other currencies, especially the dollar. Since then, the yen has doubled in value against the dollar, initially causing enormous anxieties in many sectors of Japanese industry.

But today the Japanese economy, far from being hurt by the strong currency, is growing at rates not seen since the early 1970s and is virtually free of inflation. Most economists in Tokyo are forecasting real growth of eighty better than 5 per cent in the current year following a 4.3 per cent rise last year.

The high growth rate is almost certain to continue next year, even if the Government has to intervene to make it happen. The country continues to have an unsustainably high trade surplus, and one way to bring it down is to suck in imports through buoyant domestic demand.

Indeed, the biggest worry about the Japanese economy these days stems from the surprising resurgence of exports in recent months. Until last spring most economists were confident that a trend of declining trade surpluses had been established. The high yen was dampening exports while booming domestic demand was



causing an unprecedented surge in imports.

However, exports then began growing again, reflecting a number of factors that had previously been underestimated. For one thing, Japanese manufacturers had been more successful than expected in adjusting to the high yen, taking advantage of lower imported raw material costs and a political climate which permitted some rationalisation.

Another factor is that many manufacturers now have world supremacy in a number of popular new products and so have been able to pass on the increases in their costs due to the high yen without loss of sales.

Laptop computers and laser printers are two outstanding examples. Also, the US economy has remained stronger than expected, thus drawing in imports at a high rate.

This continued strength in external demand, coupled with buoyant domestic demand, has led to a second concern that capacity restraints will soon be reached, putting pressure on prices. There are plenty of statistical indicators to back up this concern:

- For the past three months, the number of job offers has exceeded the number of job seekers;
- Overtime working has averaged nearly 20 hours a week for most of this year among manufacturing companies;
- The operating rate in manufacturing industry has continued to be high.

Despite these indicators, inflation has so far remained very low. Wholesale prices dropped 1 per cent in August, putting the wholesale price index at 87.1 (1985=100) while the consumer price index in July stood at 101.1 on the same base. Up to now, inflation has been kept in check mainly by the virtuous effect of the high yen on import prices and by moderate wage demands from labour.

There is also, as the discrepancy between wholesale and retail prices suggests, considerable potential for the retail sector to absorb cost increases rather than pass them on. Similarly, when Japanese prices rise these days, they tend to be damped down quickly by increased competition from imports.

However, with supplies of both labour and some impor-

WEST GERMANY

Pessimists routed - at least for now

MR GERHARD Stoltenberg, the West German Finance Minister, has returned from his summer holidays with a distinct spring in his step. The West German economy, the subject of much international debate in view of the country's stubbornly high current account surplus, is performing better than expectations and looks set to turn in a growth rate this year of at least 3 per cent.

A prime source of this year's buoyancy has been a faster than expected expansion of exports, built on strong demand for West German capital goods in the main industrialised countries, as well as on this year's real (inflation adjusted) depreciation of the Deutsche Mark. According to projections from the Dresdner Bank, for instance, exports are due to grow by 4 per cent in real terms this year, taking

over from private consumption (also up 3.5 per cent) as the main motor of the economy.

Although nervousness still surrounds the New Year outlook for the US and the world economy under a new American administration, West German industry has thrown off the grip of depression into which it was cast by last October's stock market crash.

Official figures at the beginning of September showed

gross national product was a real 3.9 per cent higher in the first six months than the (depressed) first half of 1987. The economy flattened out between the first and second quarters, but industry's buoyant orders performance during the summer seems to indicate the absence of storm clouds at least up to the end of the year.

At the beginning of the year, in the wake of the stock market collapse, the Government's

official 1988 forecast of 1.5 per cent to 2 per cent growth was widely regarded as excessively over-optimistic. Some projections suggested growth would be only 1 per cent, and the opposition Social Democrats had a field day forecasting that a recession was around the corner. Now the Finance Minister can say with relief that the pessimists - at least for the moment - have been routed.

labour costs to the second highest in the world (after Switzerland). This could turn into a growing handicap as West Germany tries to hold on to jobs and investment in a more integrated European Community in the 1990s.

The Organisation for Economic Co-operation and Development, in its annual report on the Federal Republic in July, put forward the pessimistic view that the country could be

West German industry has thrown off the grip of depression

entering a "vicious circle" of sluggish investment and job creation in which low growth would feed on itself.

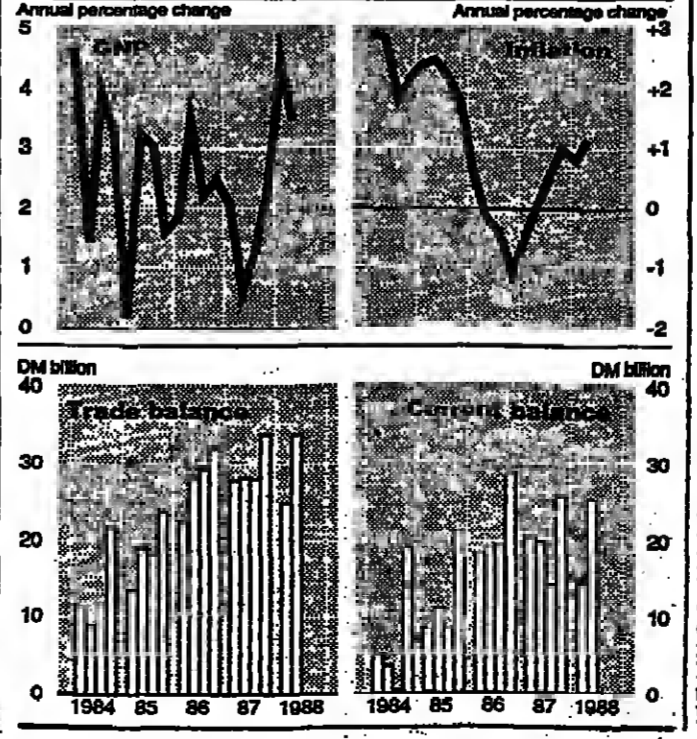
Despite this year's rosier picture, the OECD's warning could still hold good. The Government is bringing in next year DM32bn of consumer tax increases to try to bring back the budget deficit to nearer Mr Stoltenberg's long-term target of DM20bn to DM25bn. There is still a long way to go: the federal deficit is forecast next year at DM32bn, compared with a 1988 figure, now put at DM38bn, which has grossly overshoot the DM28.5bn forecast at the end of last year.

The tax increases for 1989, contrasting with income tax cuts put into effect this year and again in 1990, will dampen consumer demand and the overall performance of the economy next year. Provided the world economy stays in good shape, West German growth could slacken but stay on an even keel around the long-term trend of 2 to 2.5 per cent.

However, if demand slackens in the industrialised country markets so vital for the West German economy, or if there is a major upset in the European Monetary System, then another dose of German pessimism could still be in store next year.

David Marsh

West Germany



tant imported commodities, such as pulp, chemicals and steel, because of becoming tight, inflationary fears now seem more substantial than they were.

Until recently, there was also a concern that the strengthening dollar would contribute to inflation in Japan, but that fear seems to be receding.

One reassuring sign is the strong trend of private sector capital investment, which should lead to an easing of any shortages in manufacturing capacity that may develop in the near future. According to a recent survey of 1,571 companies by the Nihon Keizai Shimbun, Japan's leading business newspaper, capital spending is likely to rise 13.1 per cent this year compared with only a 1.1 per cent rise last year.

This forecast and others like it, are buttressed by the July figures on machinery orders, showing a 31.9 per cent year on year rise in the private sector, excluding shipbuilders and electric utilities.

Whatever happens on the inflation front, a more urgent question may be the overall trend of domestic demand. If the trade surplus does remain stubbornly high, Japan will want to absorb imports at an even faster rate than it is doing now. The initial stimulating forces behind the current high level of domestic demand were easy credit conditions leading to strong housing construction, plus a \$6,000bn pump priming package provided by the Government in the second half of last year.

However, housing starts have stopped growing and the Government has not increased its public works spending this year.

Thus, for now, hopes for continued growth in domestic demand rest mainly on the surge in private sector capital spending. It remains to be seen if it will be enough. If not, the government will almost certainly provide more stimulus. Otherwise, the foreign exchange markets could impose a further harsh judgment on the lack of progress in external adjustment.

Ian Rodger

FRANCE

Short-term pressure off

THE FRENCH socialist party which returned to power this summer after a turbulent succession of election campaigns, faces a number of difficult long-term political and economic problems. But at least it has the short-term advantage of one large, unenvied benefit: the economy is showing considerably more vigour than had been forecast even a few months ago.

The Government may not know how long it is likely to last, since it does not have a ready-made majority in the National Assembly, and it may not have any ready-made solutions to the country's structural problems, but at least the current buoyancy of the economy is reducing the pressure to invent instant recipes.

Only three months ago, the Paris-based Organisation for Economic Co-operation and Development was forecasting a 1988 growth rate for the French economy of only 2 per cent. By the start of the holiday season the French national Statistical Institute (INSEE) was taking a more bullish view, but its forecast was still for only 2.8 per cent growth this year. In the face of continued buoyancy, however, the French government is counting on a much higher out-turn, and looking to

an annual growth rate of around 3.5 per cent.

At this rate, the French economy would be growing faster than in any year since 1979; since the low point of near-stagnation in 1983, the pace has quickened each year. Even so, last year's growth rate was only 2.2 per cent.

The slow-down previously expected for the second half of this year is now being forecast for next year. Even so, Mr Bergey, the French Finance Minister, has said in a recent interview that he would be counting on a growth rate of 2.5 per cent in 1989, and that may still be a prudent underestimate.

A major factor in this year's faster-than-expected French growth rate is the vigour of industrial investment, which in the spring was forecast to grow by 6 per cent this year, but which is now projected to show a growth of around 9 per cent. The strength of industrial investment spending is an important contributory element in the continuing foreign trade deficit in industrial goods.

On the other hand, there has for some time been evidence of a lasting weakness in the foreign trade balance. A year ago

Continued on page 7

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WORLD ECONOMY 7

Outlook for the world's major economies: Britain

Moderation needed in domestic activity

THE PROMISE of 1988 was that the British economy would gradually and relatively painlessly slow down. Two-thirds of the way into the year it is clear that reality has proved rather different.

The pace of growth in the UK during the first half of the year has remained at a level at which few thought the economy capable. With gross domestic product growing at around 5 per cent in the second half of the year, the view from the Government is that the economy is expanding at an "unsustainable" rate.

strength of demand and output or anticipated the substantial deterioration in UK trade. The debate in Britain, as in so many other Group of Seven countries, has switched from the concerns of the turn of the year, about the sustainability of growth, to coping with strong growth and the possibilities of resurgent inflationary pressures that growth may bring.

Evidence of the unsustainability of growth in Britain and, perhaps, suppressed inflationary pressures, has been seen in the steady and accelerating deterioration in UK trade. Trade in goods and services has gone from a deficit of £20bn in 1986 to a deficit of £25bn in 1987 and to a deficit of nearly £32bn in the first eight months of this year. It is more than likely that the full-year total for the deficit will be in excess of £13bn, close to 3 per cent of gross domestic product.

fully 2 percentage points of GDP greater than the official view in March. The widening in the deficit has been accounted for by extremely buoyant consumer spending and the equally buoyant investment by industry. These have combined to boost the likely annual rate of growth of domestic demand to more than 7 per cent in the second half of the year, more than twice the most optimistic estimate of Britain's long-term potential growth rate.

To return the economy to a more balanced profile and for the trade deficit to fall, it is necessary for the pace of domestic demand to slow to less than the potential growth rate of output. In this, the Bank of England, the UK central bank, the Organisation for Economic Co-operation and Development, UK Treasury, and the International Monetary Fund are in agreement.

Mr Nigel Lawson, the Chancellor of the Exchequer, has rejected the reintroduction of credit controls to restrain the surge in lending for home purchase and consumption; he has also ruled out an emergency "mint" Budget to raise taxes and so reduce spending for consumption.

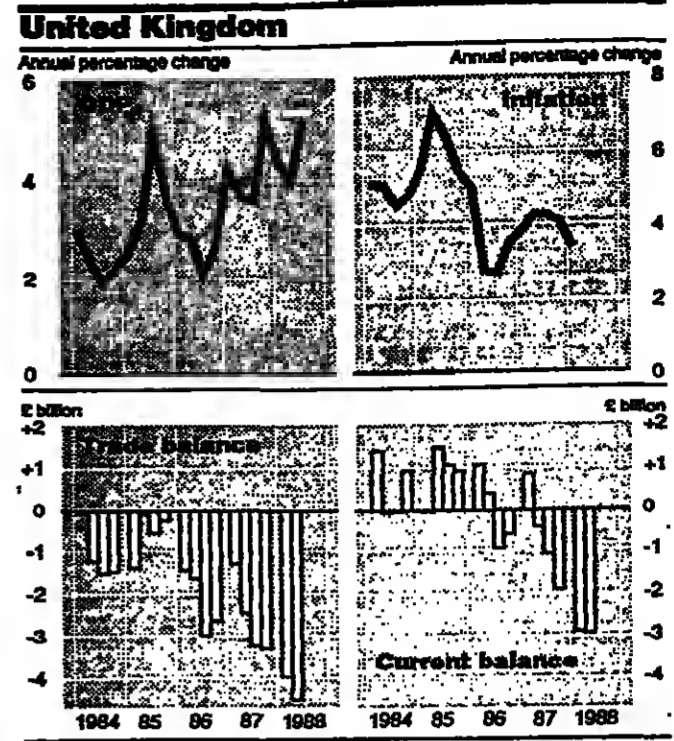
This reliance on a single weapon to fight so many problems has been criticised by private economic analysts. Models of the UK economy do not speak with one voice of the effects of interest rates on output, inflation and the balance of payments, and doubt exists

over the effects of interest rates. On balance, however, the action taken is thought to be sufficient to rein-in the growth in domestic demand, but it is regarded as a blunt weapon to use and one which still leaves a question over the trade account.

A recent FT survey of economists suggested that consumers' spending would grow by 5.5 per cent this year, but slow to a 3.2 per cent annual growth next year. Similarly, spending on fixed investment is forecast to grow by 10 per cent this year, but slow to 3.5 per cent in 1989.

The major question over policy is, however, will sterling remain firm enough on the foreign exchanges to avert another rise in interest rates and a further deterioration in the outlook for inflation. Allied to this is whether or not the current round of negotiations

between unions and employers will mark a rise in pay settlements or a maintenance of current levels. Until there are clear signs of a moderation in the pace of domestic economic activity any weakness in sterling runs the risk of fueling domestic inflation through higher import costs. Higher pay settlements, coming ahead of a projected slowdown in activity and productivity, would also feed through into higher costs and inflation.



Simon Holberton

Pressure off France

Continued from page 6 This prompted an intense if short-lived wave of controversy over the question of whether France was in a phase of decline. The controversy has subsided, but the fact of the weakness of the foreign trade balance remains. During the early months of 1988, the authorities began to hope cautiously for an improvement, but the July figure was again disappointing, and the OECD forecasts a trade deficit deteriorating from \$9.2bn in 1987 to \$10.5bn in 1988 and \$11.75bn in 1989. The investment boom sucking in imports is an obvious silver lining, but the underlying fact of the continuing deficit in manufactured goods is an equally obvious cloud.

In the short term, the prospect of continuing expansion in the economy will obviously be a major plus for the new Rocard government, which has yet to show how it will govern in the absence of a dependable majority in the National Assembly, and which has therefore not given a convincing demonstration of its staying power.

In particular, the vigour of the economy is already smoothing the government's path in the lead up to its first major parliamentary test dur-

ing the coming autumn session, the budget for 1989. The buoyancy of tax revenues is such that the Finance Ministry is already predicting that this year's budget deficit, originally expected to be FF115bn (\$11bn), will turn out to be no more than FF100bn.

As a result, the government expects to reduce a variety of taxes, both on consumer goods and on corporate profits, while at the same time increasing the level of government spending next year by 4.5 per cent.

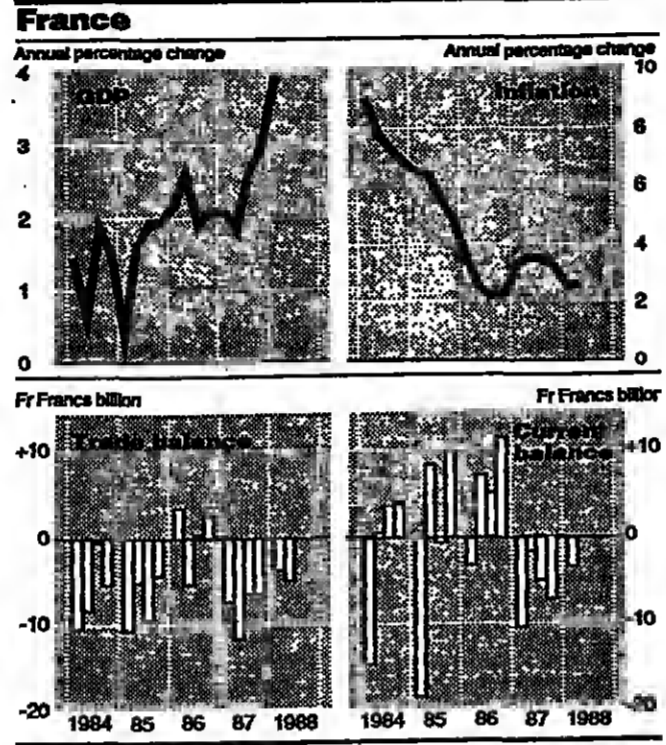
In terms of its economic policy, this government bears no resemblance to the extravagance of President Mitterrand's first socialist government of 1981, however. Mr Rocard is a man of prudent orthodoxy, with due regard for the indicators of market forces, and Mr Pierre Berégovoy has previously given evidence of his support for deregulation and economic competitiveness. In his recent interview, Mr Berégovoy reiterated that the government's economic policy would be based on three principles: control of inflation, lower interest rates, and a restoration of the balance of payments.

In the immediate wake of the election, Mr Berégovoy cut French interest rates in two successive steps. But when the

German Bundesbank raised its interest rates this summer, the French were forced to follow suit, and Mr Berégovoy has said that he would be pressing the Germans for more co-operation in stabilising the foreign exchange markets and reducing interest rates.

Behind the short-term political advantages conferred on the Rocard government by a faster growth rate, some commentators here are beginning to see a longer-term message of hope. If France and its partners in the industrialised world are returning to a sustained higher level of economic activity after the stagnation of the oil-shock era, there may be a better chance of reducing the level of unemployment.

This is a particularly grave problem for France, the demographic profile of which sets it apart from most of its western partners. In Germany, Italy and Britain, the active population is expected to decline between now and the end of the century, so that unemployment will almost inevitably fall. But France can expect its active population to go on increasing, with the result that its unemployment, currently standing at around 10.5 per cent, is likely to reach 11.5 per cent in 1990, 13.5 per cent in 1995, and nearly 16 per cent in



Ian Davidson

FINANCIAL MARKETS

Blow, not knockout

IN A few weeks the world's financial markets will mark the first anniversary of the October 1987 crash. For many investors in the world's financial markets it will be an opportunity to examine the lessons learned from Black Monday, and wonder what the future holds.

Despite the backdrop of rising interest rates, nervous credit markets, and emerging concerns about inflation fuelled in part by continued robust economic growth, most equity markets have turned in reasonable performances.

"The markets have generally held up well - they are now about 14 per cent off the peak," says Mr Jeffrey Weingarten, director of equity research at Goldman Sachs in London.

This, he suggests, is because most economies have done better than forecast and because corporate profits and dividends have been strong. But he notes that economic performance has varied from country to country, and that in some countries, particularly the US and the UK "inflation is more of a problem."

Indeed, although the FT-Actuaries World Index showed a

gain in the first eight months this year of 16.9 per cent in terms of sterling (and 4.2 per cent in terms of dollars), there is a wide degree of variation among the national indices.

For example, based on the FTA national indices in terms of sterling, Japan posted a 21 per cent gain in the first eight months of 1988, the US 18 per cent and the UK a modest 3.2 per cent. Only South Africa, Austria and Switzerland showed losses.

Some of the biggest gains this year have been achieved by the Far East markets, Australia and the so-called Tigers, like Hong Kong and Singapore, which were among the hardest hit by the crash.

This divergence of individual market performances, coupled with Black Monday itself, has once again highlighted the opportunities provided by global portfolio diversification.

Thus the US Securities Industry Association calculated that a US investor invested wholly in US securities from September 30 to the end of November last year would have seen his or her portfolio decline nearly 40 per cent. On the other hand if

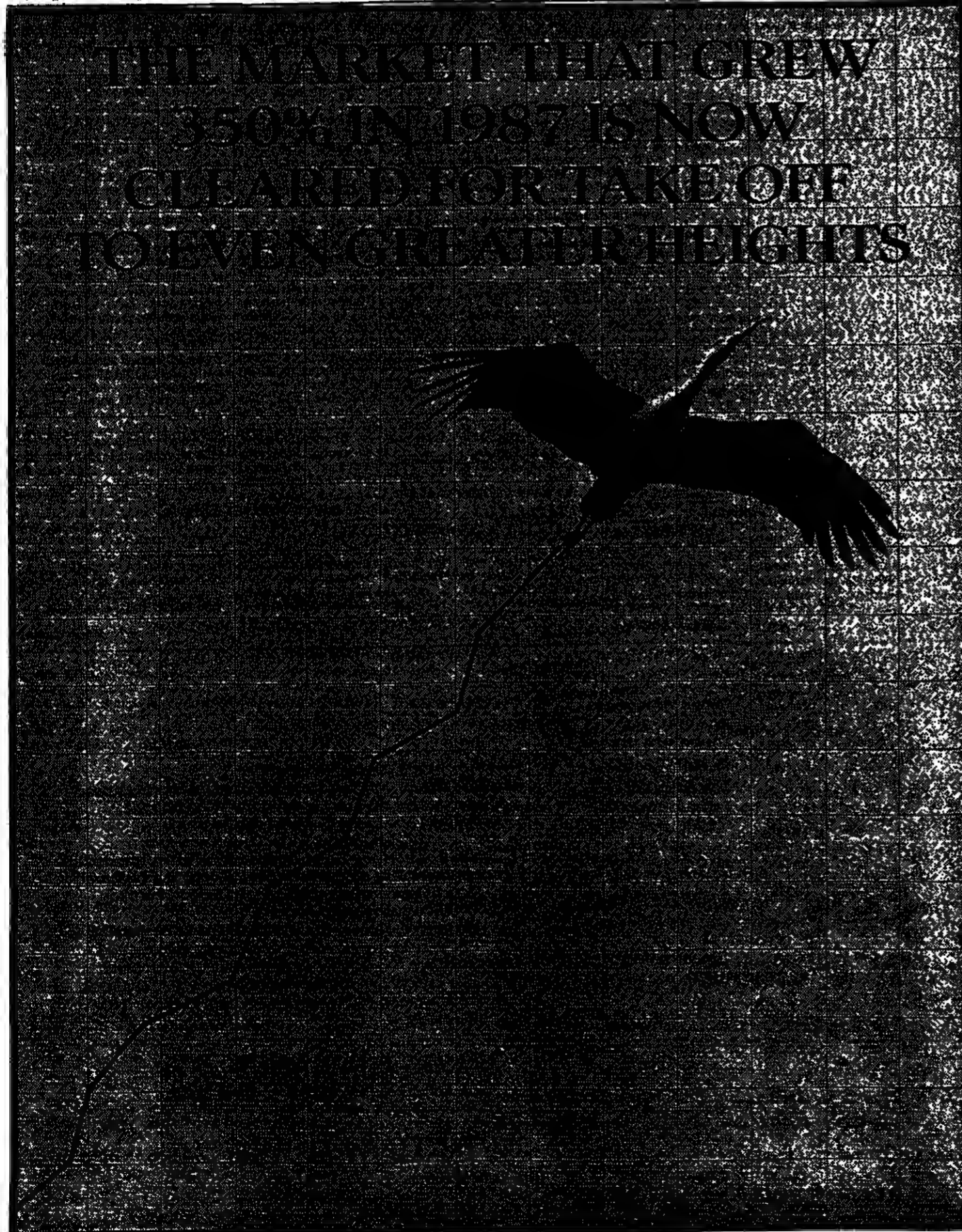
some portion had been invested in the Japanese equity market, the decline for that part of the portfolio in US dollars would have been only 4.6 per cent.

Fund managers and investors in the credit markets can also often find higher returns overseas. A US investor who bought US treasuries would have shown a meagre 1.9 per cent return in 1987 after allowing for inflation. By contrast UK gilts posted a 15.5 per cent return while Japanese bonds managed a 6 per cent gain in local currencies. A US investor in these markets would have also enjoyed a currency gain, boosting total returns to 46 per cent for the investor in UK gilts and 38.1 per cent for investment in Japanese government bonds.

Ironically however, one initial side-effect of the crash was to send international investors racing back to their domestic markets where they appeared to feel more comfortable.

During the 1980s, long-term capital flows have played an increasingly important role in raising equity capital and financing the huge US federal

Continued on page 8



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WORLD ECONOMY 8

Guy de Jonquières on Europe and 1992

A spur to action



Border formalities are irritating but have not stopped trade

FOR MANY European businessmen and economic policymakers, 1988 has been the year of 1992, as the European Community's plan to create a genuine single market by that date has emerged as a major talking point and a spur to action.

The sudden surge of interest is remarkable, given that the single market objective is more than a generation old, a piece of unfinished business left over from the very beginnings of the Community in the 1950s. Since then, successive efforts have been made to complete it, all of which have largely failed.

So what is different this time? Prospects for progress have been undoubtedly improved by a change of approach. In the past, efforts to notify the European market relied heavily on extensive harmonisation of products and services throughout the Community, a goal which repeatedly became bogged down in political opposition and technical complexity.

The new philosophy, championed by Lord Cockfield, the internal market commissioner, aims at harmonising only the minimum number of areas essential for reasons of product safety or prudential security. For the rest, EC countries would be obliged to recognise each others' products and services as equivalent to their own and open their markets to cross-frontier competition.

In addition, EC decision-making has been made easier by the Council of Ministers' adoption of majority - instead of unanimous - voting on a wider range of issues. The 1992 bandwagon has also been pushed along by awareness campaigns sponsored by national governments, particularly in Britain and France.

Since Western Europe emerged from the near-paralysis induced by the oil shocks of the 1970s, it has faced an array of converging pressures which have forced it to re-examine radically habits, structures and policy assumptions which, in many cases, had evolved little since the end of the Second World War. Chief among these pressures have been:

- The decline of the US and political economic hegemony which had long been a fixed point in Western European decision-making. Changing superpower relationships and the industrial rise of Japan are

compelling Europe to re-define its place in a multi-polar world.

- Increasing evidence of "Euro-sclerosis", manifested in high unemployment rates, slow growth and a sluggish response to accelerating technological change.
- Growing economic inter-dependence, accompanied by vastly increased capital mobility, which has given international financial markets a critically important - though sometimes unwelcome - role in allocating resources.
- Global competition, allied with changes in technology and the product cycle, which have made it imperative for industries aggressively to seek out bigger international markets.
- Increasing limits on national governments' ability to ordain growth and output. These constraints have led to a shift in many European countries away from centralised state intervention in favour of market-oriented policies such as privatisation, liberalisation and deregulation.

In many ways the 1992 plan, with its emphasis on market opening and wider competition, is itself a symptom of these pressures. That interpretation is confirmed by changes in business behaviour - exemplified by the recent surge of cross-frontier European take-overs - which are already occurring well before the plan is due to take effect.

But much work remains to be done to achieve the vision of a truly unified market implied by the EC programme. Though the removal of frontier barriers is the most publicised goal of the programme, it is economically far from being the most important. Border formalities, irritating as they are, have not prevented extensive integration of EC visible trade: almost 60 per cent of its members' international trade is with each other.

The most intractable obstacles are concentrated in two areas: government procurement, which accounts for roughly 15 per cent of the EC's gross domestic product, but only a fraction of which is open to international competition; and trade in services, particularly retail financial services, where the barriers to market access are exceptionally high.

Though a start has been made in opening up the European trust and insurance markets, tough bargaining lies ahead in many areas. National financial systems and regulatory policies vary widely in the EC, and many countries are sheltering behind these differences to oppose liberalisation proposals which they fear could be to their disadvantage. Some of these obstructions could be swept away by the removal of exchange controls, a step which all EC governments have pledged to take by 1992. But that, in turn, raises other potential difficulties.

Many fear that it may encourage volatile flows of hot money, destabilising currencies and playing havoc with EC countries' monetary policies.

These concerns have prompted a revival of interest in the old goal of monetary unification, on which the European Commission is preparing a study. However, both the technical and political obstacles remain daunting, and the UK, in particular, is firmly resisting any surrender of national sovereignty in this area.

In the rest of the world, attitudes towards the single market plan are increasingly tinged with anxiety that it may lead to a more protectionist "Fortress Europe". This view has undoubtedly been encouraged by a proliferation of EC dumping cases against Far Eastern exporters and by the apparent determination in some parts of the Community to use its planned single market as a weapon to extract concessions from its major trading partners.

The issue of "reciprocity" has been particularly prominent in banking and financial services. Some EC officials have even suggested that institutions based outside the Community may not be entitled automatically to enjoy the full benefits of the single market even if they are already authorised to operate in one or several EC countries.

Such statements have unnerved the US and many other EC trading partners, which fear that the Community will turn in on itself in future. It is still uncertain how well-founded such fears are, since the Community has yet to take any substantive decisions on the shape of its international trade policies.

Until now, preoccupation with removing internal obstacles has kept external trade relations relatively low on the list of Brussels' priorities. But the growing concern evident in much of the rest of the world may make it hard for the EC to avoid tackling the question in earnest for much longer.

IF THE rich, western nations stopped subsidising their farmers, the developing world could be \$26bn (£15bn) a year better off.

Moreover, the abolition of farm support by the industrialised states could pare some \$40bn a year from the US budget deficit and improve the American trade deficit by \$42bn. And it could result in the creation of more than half a million new jobs in West Germany alone, with perhaps six times that number in the European Community as a whole.

These are some of the more startling conclusions of a recent study* on the possible effects of the reform of international agriculture. It was published in May this year, when the verbal battle over farm reform was at its height between the US and the EC, two of the biggest perpetrators of the agricultural subsidies which have so distorted world farm trade over the last few years.

The leader of the study, Dr Andy Stoelckl, director of the Canberra Centre for International Economics, launched the report in May, declaring that everyone now knew that agricultural protectionism was a problem. What his study sought to provide was the "weight of evidence" which would convince people of the huge costs of agricultural subsidies which have so distorted world farm trade over the last few years.

That has not yet happened: a more recent report from Britain's National Consumer Council** testified, consumer lobbies are weak, especially when compared to those of farm interests.

None the less, it is possible to argue that progress towards a more rational ordering of international agriculture is now more possible than it was, if only because there is now much wider acceptance among the governments of the rich nations that reform is necessary. International negotiations aimed at achieving such reform are under way, albeit for much of the last year in very hesitant fashion, within the Gatt - the General Agreement on Tariffs and Trade - between 1978-81 and 1984-86, the overall cost of support to the agricultural industries of countries in the OECD doubled to about 200bn Ecus a year (£132bn) according to the

tee of the International Monetary Fund, highlighted the importance of supply-side reforms and the need to co-operate on their further implementation.

The heads of government and state of the Group of Seven major industrialised countries signalled their support for structural reforms for special mention in their Toronto Summit communiqué.

"Structural reforms complement macroeconomic policies, enhance their effectiveness, and provide the basis for more robust growth," they said. "We shall collectively review or progress on structural reforms and shall strive to integrate structural policies into our economic co-ordination process."

There is less, however, to these high sounding words than meets the eye. The collective "review" of policies does not appear to amount to much more than a periodic general discussion, G7 officials say.

Past attempts to co-ordinate what does not appear to bode well for future efforts in that direction either. On larger macro-economic issues and attempts at co-ordination, past experience has shown that only when member countries' domestic interests coincide are they capable of concerted collective action.

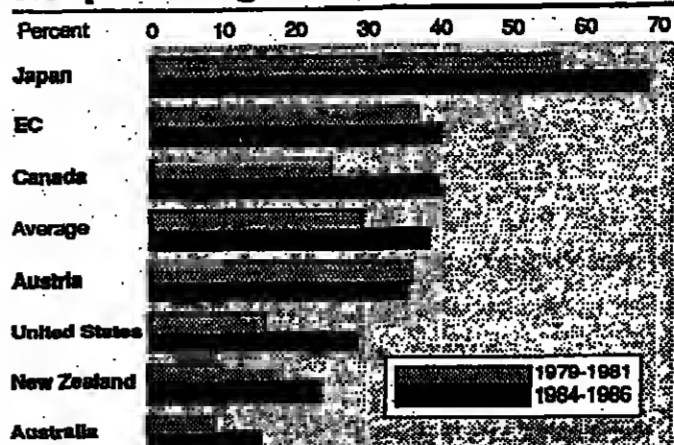
Attempts by the European Community to further deregulation across the Community's frontiers have failed, or fallen far short of expectations, because they do not coincide with domestic interests - airline deregulation, the harmonisation of consumption tax rates being two cases in point.

Simon Holberton

AGRICULTURE

Cost of protection

Net percentage PSEs*



* The OECD defines the Producer Subsidy Equivalent (PSE) as "the payment that would be required to compensate farmers for the loss of income resulting from the removal of a given policy measure. Expressed as a percentage, it represents that part of the value of output accounted for by assistance of various kinds."

Organisation's most recent report on agriculture. That sum is 250 per cent higher than the same countries' aid to developing countries.

The EC and the US, the world's major agricultural producers and exporters, have found it increasingly hard to fund these sums which have gone to support domestic prices, stocks and export subsidies as the two trading groups have competed for stagnant or dwindling world markets.

The Gatt first took farm reform on board at its seminal meeting in Punta del Este, Uruguay, in 1986. Then it was agreed in principle that not only should negotiations aim to reduce tariff barriers to farm trade but also to lower the domestic subsidies which caused many of the distortions in the first place.

In the course of 1987 both major trading blocs submitted proposals for negotiation, as did a number of other individual countries and an important group of food exporting countries known as the Cairns Group, which includes both Australia and Canada as well as Brazil and Argentina.

However 1988 has so far seen little progress, since the fundamental differences of approach between the EC and the US, as revealed in their proposals, remain and have proved unbridgeable by attempted compromise plans from the Cairns Group.

The most profound difference between the US and the EC is whether or not the goal should be to abolish all subsidies and farm trade protection. The US proposal clearly aims at such a "zero solution" - it advocates complete liberalisation within the next decade, allowing only such exceptions as food aid to developing countries and "production neutral" income compensation for farmers.

The EC, on the other hand, goes much less far. It accepts the need for reductions in domestic subsidies as well as in trade restrictions but refuses to say by how much, or by when. The EC proposal, published almost a year ago, concentrated on the need for short term measures to ameliorate the high cost of subsidies for the export of cereals, for example, an approach which the US has refused to endorse at least until the Community commits itself to a timetable for the "zero solution".

The proposals from the Cairns Group of states, which endorsed the aim of eventual liberalisation but provided for medium and short term measures of alleviation, has so far found no favour with either of the big trading blocs.

There are several reasons for regarding the differences as primarily tactical - not least the forthcoming US presidential election. Despite objections by the Reagan administration that it has bipartisan support in Congress for its

approach, a new Democratic administration seems certain to review the whole process and could hardly commit itself to a new approach in Montreal before it took office in January. But even a Republican victory in November would seem likely to result in a new negotiating team for the Gatt talks.

Second, however, is the changing situation within the EC: many observers believe that the combination of "battle fatigue" following the negotiation of last February's reform of the common agricultural policy, together with the uncertain prospects of the US election, has induced a less compromising attitude in Brussels which could well surface after December. EC states have been annoyed by the apparent lack of appreciation from Washington of the "sacrifices" involved in the February summit agreement, which, through a series of "stabilisers", aims to curb production and so spending on each supported commodity.

A further factor suggesting compromise is that, primarily as a result of the US drought, rising prices of several key commodities on world markets are making it less important for the EC to have short-term measures, which would allow into the cost of export subsidies.

Certainly, unless the two major blocs can compromise from their present positions, the outlook for any sort of lasting settlement is bleak.

That settlement should, experts believe, have some degree of global applicability. It should involve more than horse trading between the big blocs in tariffs or even in reducing subsidies.

Montreal may provide an indication of whether such an agreement will ultimately be possible, though it seems unlikely that the Canadian meeting will be the major turning point that many once hoped. Meanwhile, any settlement that is achieved seems certain to be partial.

Bridget Bloom
*Macroeconomic consequences of Farm Support Policies. CIE, Canberra, Australia.
**Consumers and the Common Agricultural Policy. ACC, WSO £11.95. *Agricultural Policies, Markets and Trade. Monitoring and Outlook 1988. OECD, Paris.*

STRUCTURAL POLICIES

Supply side elevated

ONE OF the notable consequences of the conservative ascendancy during the 1980s has been the elevation of "supply side" issues to pride of place in economic policy and debate.

Be it in taxation policy, financial and labour market deregulation, or the "privatisation" of public assets, the process has cut across frontiers both physical and ideological.

There are few, if any, countries comprising the Organisation of Economic Co-operation and Development which today would dissent from the view that less government regulation of finance and industry, especially finance, is better; they would claim that efforts so far along this road have yielded greater economic performance than otherwise would have been the case.

There has been a general reduction in personal tax rates from a range of 60 per cent to 50 per cent at the beginning of the 1980s to 50 per cent and lower now. The taxation of companies has followed a similar trend and there is now also less of a bias against the self-employed than there used to be.

The industrialised state of the late 1980s has withdrawn from the ownership of many industries. This move to "privatise" state-owned companies and utilities has been most vigorously pursued in the UK, but significant asset sales have occurred in Japan and France and are now being contemplated in many other countries.

Financial market deregulation is perhaps the area in which the supply-siders have

done most in bringing down the barriers to the free play of market forces. Foreign exchange and credit controls in most countries have been abolished or relaxed significantly; Governments have sought to influence markets through direct intervention rather than by fiat and financial markets have been allowed to evolve relatively at will.

A notable failure, however, of the rush to deregulate has been the performance of unemployment. Despite a significant growth in those employed in OECD countries, around 23m over the period 1979-87, the level of unemployment has proved relatively impervious to the changed environment. At the dawn of the new age, 1979, the unemployment rate in the OECD area was around 5 per cent. By the end of 1987, OECD unemployment was around 11 per cent.

To date, supply-side reforms have been initiated for largely domestic reasons. There is no sense of international co-operation in the British Government's decision to ease exchange controls, abolish restrictions on credit outflow, certain restrictive trade practices of unions, or sell state enterprises to the private sector.

These changes to past ways were undertaken primarily for ideological reasons which were based on an aversion to, and

the apparent failure of, the "corporatist" policies of the 1970s.

But policies such as the above have had a powerful effect on other governments. The decision by the Australian (Labor) Government to float the Australian dollar and end most exchange controls in December 1983, together with much of the financial market liberalisation which followed, was prompted by an appreciation of having to move with the times or be left out.

Australia's titular socialist government had watched what happened to the first socialist government of President Mitterrand of France and seen that world financial markets were not in the mood to endorse old-style demand management techniques to stimulate growth.

The second socialist administration in France learnt that lesson as well. It drew back from printing the fiscal pump and, realising it could not stand in the way of change, began to deregulate financial markets and phase out exchange controls. These reforms were extended by the government of Mr Jacques Chirac to encompass the sale of nationalised companies to the private sector and attempts to make wage determination less rigid.

The evaluation of structural change in terms of its benefits

to growth is, however, problematic. One something is clear: it is impossible to say what the course of events would have been if the change had not been made.

The OECD attempted such an evaluation in a recent study of the UK. It found that many things, particularly productivity performance, had changed and in many cases for the better.

The above trend growth in productivity in Britain was attributed to the Government's efforts to eradicate restrictive labour practices and to curb the exercise of monopoly powers by large unions.

The deregulation of the provision of finance has helped make London a major and competitive world financial centre. The sale of state-owned companies and utilities had brought greater efficiencies to those industries, it said.

The OECD, once slow to give its imprimatur to the supply-siders, has done much to cloak structural reforms in the garb of intellectual respectability.

Only last year it published a report which sought to locate the positive economic benefits to be derived from adjustment and place the debate in an international context. That seems to have borne fruit.

Finance ministers at their annual OECD meeting earlier this year, and again in Washington for the interim commit-

World financial markets

Continued from page 7

budget deficits, currently running at around \$150bn a year. But in the immediate wake of the crash, cross border capital flows experienced a massive reversal. For example in the final quarter of 1987, British investors reduced their net investments in US equities by about \$5bn and were big sellers of Japanese equities, despite that market's subsequent performance.

The Japanese themselves, long the stalwarts of the US Treasury auctions, also substantially reduced their overseas securities purchases while retaining their recently acquired title of the largest international net investors in both the US and global equity markets. Beginning with the February US Treasury refunding there is evidence that Japanese investors have begun to return to the overseas markets, particularly the US, though probably not at pre-crash levels.

As Salomon Brothers, the Wall Street investment bank, noted earlier this month: "International investing suffered a significant setback in the wake of the October 1987 stock market collapse. However, the markets suffered a blow, not a knockout, and the

momentum of international investing has slowed, not stopped."

Salomon, like most other investment banks which have ploughed millions into their global trading networks, believe that the fundamental forces that ignited the international equity market in the mid-1980s and propelled it forward, remain in place and could strengthen further.

First, the massive advances in technology which have allowed financial institutions to transfer huge sums across oceans at the touch of a computer key will continue. Second, market liberalisation, including the Japanese financial markets, is breaking down old national barriers.

The effect of these and other factors is apparent in the continued rise of Japan as an international financial centre. According to a recent study by Mr Christopher Johnson, Lloyds Bank's chief economic adviser, Japanese banks are now by far the most important providers of international bank credit accounting for 35 per cent of the total - more than double their nearest rivals in the US.

Because of the 55 per cent surge in yen-denominated lending last year, the yen has almost caught up with the

D-mark as the number two currency for bank loans, and yen bonds have overtaken D-mark bonds. In contrast the dollar's market share for both bank loans and, to a lesser extent, bonds is falling.

These long-term changes are likely to play an increasingly important role in the shape of the emerging global markets. But the markets do have more immediate concerns.

Confidence in the equity markets remains fragile at best and the credit markets, jostled by interest rate swings and concerns about inflation, are in no mood to give a strong lead.

While the recent improving trend in the US trade figures, if continued, might help calm market nerves, serious trade imbalances still persist and the sheer size of the US federal budget deficit - with little indication that a new President will be willing to grapple with the problem - will continue to hamper the credit markets.

But perhaps the biggest dilemma facing the markets is in deciding whether the world's monetary authorities will be able to walk the tightrope between runaway boom and recession and thereby engineer a further period of non-inflationary expansion.

Paul Taylor

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FINANCIAL TIMES SURVEY



In the presidential vote on October 5, General Augusto Pinochet is asking the people of Chile

for their verdict on his brand of government. Robert Graham, Latin America Editor, looks at the options open to the people and the implications for the country

A matter of Yes or No

THE WORDS 'Si' and 'No' have acquired momentous significance in Chile. Saying 'Yes' or 'No' to the 15 year-old military regime of General Augusto Pinochet is the stark choice facing the Chilean electorate in the presidential plebiscite on October 5.

The fundamental issue is much more the person and power of the 73-year-old general than 'Pinochetismo': do Chileans wish to be governed through to 1993 by an ageing autocratic president, taking at face value his vision of a guided return to democracy?

In submitting himself to this test, Gen. Pinochet has taken a serious risk, and could well become the first dictator voted out of office.

But the triumph of a 'No' vote does not necessarily imply a complete break with the many social and economic reforms introduced during the Pinochet years since the September 1973 military coup. The Chilean opposition is acutely aware of the value of the past five years of sustained economic recovery, both because this is one of the regime's strongest cards and because of the economic mess among Chile's Latin American neighbours. The 'No' vote in the majority represents a desire to

simply get rid of Gen Pinochet and return to full democracy.

More than 92 per cent of the 8m electorate have registered to vote. The sheer size of popular participation suggests new dynamics at work in the Chilean body politic, artificially frozen by military dictatorship. Already a palpable sense of transition pervades the country. The state of emergency, in place almost continuously since the September 1973 military coup, was lifted in August. The taboo surrounding public criticism of Gen Pinochet is fast eroding, and the regime is being forced to defend its record.

Gen Pinochet has donned a suit and has been obliged to talk of democracy, even if it is a democracy where "diversity of opinion is necessary, and convenient only when the truth and justice are respected".

The opposition, emerging from a limbo state of semi-legality, has been forced to bury its differences to unify behind the 'No' vote.

Constitutionally, if Gen Pinochet gains a majority, he will begin a new eight-year presidential term in March 1993 then in December 1993, he will call parliamentary elections. If he loses, the Constitution pro-



CHILE

vides for him to remain in office until March 1990, presiding over direct parliamentary and presidential elections in December 1989. Thus he is guaranteed at least another 18 months in office regardless. A clean and clear-cut Pinochet win would confer a hitherto denied legitimacy on the regime. It would demoralise the opposition, play up existing ideological and personal differences and force all parties to retrench in advance of parliamentary elections, which offer the next opportunity to recoup the initiative.

Such a Pinochet win would signal a new surge in business confidence against the prospect of stable 5 per cent growth, tight fiscal management, acceleration of privatisation and fresh foreign investment.

Under the astute technocratic hand of Mr Hernan Buchi, the Finance Minister, Chile is now in its fifth year of sustained growth, demonstrating beyond doubt the best managed economy in Latin America.

Government economists believe that if current growth rates are sustained, within five years or so, Chile would join the ranks of developed nations and have more in common with Australia and New Zealand than its Latin neighbours.

This scenario tends to overlook Chile's per capita GDP, which at \$1,525 is one third lower than Argentina's and assumes the political process can be permanently separated from economic development.

More importantly, it ignores the nature of a plebiscite campaign, where the regime has

used the full weight of the state apparatus to influence the outcome in its favour. The opposition will almost certainly deny the legitimacy of a narrow Pinochet victory; with the consequent risk of a dangerous polarisation in which armed elements on both the extreme left and right would emerge.

The regime's instinctive reflex when faced with the unpredictable is to clamp down but this becomes a less viable option now that the system has been opened up by the plebiscite. Yet at the same time, Gen Pinochet has prepared nothing for the promised next parliamentary phase. He has divided his own supporters and never bothered to foster a Pinochetista party in the manner of a Peron.

The ultimate arbiters of events following the plebiscite will be the armed forces. On more than one occasion they have said they will respect the result. For them to go back on their word would cause damaging divisions within the services, and would encourage a future civilian government to pursue human rights trials - a highly sensitive topic which the opposition is currently not pressing. Respecting a 'No' victory, however, would inevitably test the military's loyalty to Gen Pinochet and strain interpretation of the Constitution.

Although Gen Pinochet is protected in office in the event of defeat until March 1990, in practice his authority would be undermined immediately. The 16 parties from the right to left

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Left: General Augusto Pinochet, Chile's ruler since 1973

of centre, which have united round the 'No' platform, are thus committed in the event of victory to initiate talks with the military on an accelerated transition process. This would involve bringing forward both parliamentary and presidential elections, changing the mechanism to reform the Constitution and rewriting the rules governing political parties. (At present the communist party, which represents about 12 per cent of the vote, is permanently disqualified. If reforms would then be put to a plebiscite.

The opposition parties cannot be reasonably expected to formulate detailed post-plebiscite policies when so many unpredictable elements are in play. Their priority is to defeat Gen Pinochet in the plebiscite. The nature of their dialogue with the regime in the event of a 'No' victory depends on the size of their vote - the larger the vote, the more the left in the opposition is likely to press its demands.

Economic policy would probably continue within the same broad macro-economic parameters. But a Pinochet defeat would put great pressure on the victors to raise basic wages and increase social spending - especially as Chile has a cushion of almost \$2bn in reserves. Existing foreign investment projects would be scrutinised (though probably few altered as foreign investment has tended to be in export oriented sectors) new debt conversion deals would probably be frozen and a move would be made to renegotiate the country's \$18bn debt. Many of those predicting economic disaster if the 'No' vote wins forget that the Pinochet Government in the past has made serious errors (especially the spousal of fixed exchange rates, which cost Chile 4 per cent of GDP and exacerbated the economic collapse in 1982).

Many of the changes wrought during the past 15 years are so profound they cannot easily be altered. Chile now possesses a genuine export-oriented economy, whose base has been broadened from cop-



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CHILE 2

ARMED FORCES

Army marches on

A PHOTOGRAPH taken of Chile's military junta taken soon after the 1973 coup d'état shows the country's military and national police commanders standing behind General Augusto Pinochet.



Chile's army: the most professional in Latin America

When the photograph was taken, the junta was to rotate the presidency and the different government ministries were divided among the four branches of the armed forces.

Now 15 years later the picture of Chile's military commanders has changed dramatically. Two of the original members are no longer in the government: former air force Commander Gustavo Leigh was forced out in 1978 over disagreements concerning an eventual transition to democracy, and Carabinero commander General Cesar Mendoza, resigned in 1985 after a scandal in which 14 Carabineros were implicated in the kidnapping and murder of three Chilean leftists.

Since 1981 one the junta has operated as a legislative body under General Pinochet's executive office, with three army generals joining the other military commanders.

The Chilean armed forces are considered by many specialists to be the most professional in Latin America, but their presence in the government predates even the 1971 military coup. The late socialist President Salvador Allende brought military officers into his government's last cabinet in an effort to stave off the coup.

The three military Cabinet officials resigned on the eve of the takeover.

The new military junta, in a kind of power-sharing arrangement, divided the cabinet among the four services, but quickly brought in civilians to take over economic posts.

Today only five of the regime's 16 Cabinet-level posts are held by military officers, positioned in the ministries of economy, transport, defence, national property and public works. If much of the everyday functioning of the government is in the hands of civilians, it is still the military - and in particular, the Chilean army - which has the last word.

In 1973 the army's corps of generals numbered 25. Today there are 54 generals in active service. Along with more than doubling the generals' ranks, General Pinochet has carefully

managed promotions and postings to ensure that only his most trusted collaborators occupy positions of influence.

The fact that Chile had no recent tradition of coups means that General Pinochet, who came to power in a military takeover, was unlikely ever to be removed from office in one. The hierarchical structure of the army has largely remained but analysts have noted a politicisation in the service, especially among younger officers.

In March the director of the army's paratrooper and special forces training unit, Colonel Jose Zara, rendered a homage to General Pinochet during his visit to the school.

Colonel Zara said his troops pledged their loyalty to "the man, officer and statesman who has taken our country down a road of progress, modernisation and freedom."

The colonel's words sent a shudder down the backs of the regime's critics. The army's staunch backing of General Pinochet and the 'Yes' vote in the plebiscite was also evident last month when the President celebrated his 15th anniversary as army commander.

While his previous anniversaries have been marked with much less ceremony, the August 23 parade of cadets and officers at the military academy had an undeniable political significance.

Among the guests were retired army officers, former government officials backing a 'Yes' vote in the plebiscite and pro-regime civilians. Regime critics have also pointed to the actions of army officers in such posts as the regime's department of civic organisations, whom they accuse of using their positions to campaign for a 'Yes' vote for General Pinochet in the October Fifth plebiscite.

The other branches of the military - the Chilean navy, air

force and national police - appear much less committed to a victory for the 'Yes' vote. The three 'forced' commanders would have even preferred a civilian candidate for the plebiscite, but backed down in the face of the army's determination to see its leader continue in power. Yet the other commanders have indicated they would not be adverse to sitting down with the country's civilian politicians should the 'No' vote win, a suggestion which many army officials find unthinkable.

In April Marcelo Mansilla, a professor at the army's strategic studies academy said the regime was weighing its options in the plebiscite and implied that refusing to acknowledge a 'No' victory was one possibility.

He said: "What is fundamental is the preservation of the social, economic and political framework. It cannot be sacrificed because of a mere circumstance of majorities and minorities in an election."

Some regime critics are privately agonising over the possibility of a military crackdown on the pretext of some subversive threat during or immediately after the plebiscite. A former Pinochet regime official offers the following scenario:

Intelligence agents who have infiltrated Chile's tiny Marxist guerrilla group, the Manuel Rodriguez Patriotic Front, manage to contrive a series of terrorist attacks which in turn prompt the regime to declare a state of siege, preferably as the votes are being counted. But such a manoeuvre would be so transparently obvious that even the most fanatical hardliners might be reluctant to attempt it. What seems certain, however, is that the Chilean army's preception of its role is far from what the country's civilian political leaders would have in a future government.

Mary Helen Spooner

THIS year has seen a political spring in Chile. Parties are coming to life openly for the first time since the 1973 coup d'état. But they are doing so under the restricted conditions of participation in the plebiscite planned for October 5.

Political parties were outlawed by the military junta and the long freeze has produced a confusing series of schisms, especially among those in the opposition.

But whatever the confusion, parties have to conform to the March 1987 law that granted them the right to function. And this has brought a sort of winnowing. The law requires each party to amass 33,550 signatures, corresponding to 0.5 per cent of the vote, to operate in all regions of the country. The regime had burned the old electoral registers.

According to the electoral registry figures at the end of July, only five of the 12 parties that attempted registration campaigns met the minimum requirement and will be allowed to place observers at polling stations.

A plethora of other parties with fewer members legally exist, at least until the first general election for a Chamber of Deputies, due to be called after the plebiscite. There after, by law they must have at least 33,550 members. Any party which espouses class conflict or is "inimical to the family" cannot be legally recognised, a provision aimed at excluding Marxists.

Of the five parties that qualified in the recent registration, three are dedicated to the 'No' vote against President Augusto Pinochet. The two most important of these are the centrist Christian Democrats (FDC), a traditional political force and the largest opposition party, and the newly-formed Party for Democracy (FPD), a conglomeration of left parties.

Chile's newest and least well defined political grouping, the Humanist Party, also qualified. The centrist Social Democratic Radical Party gathered enough members, but not in time to participate in the plebiscite.

On the right, the recently formed National Renovation Party (RN) and the slightly older National Advance Party (AN) lead the 'Yes' campaign.

The parties are:

- The centrist Christian Democrats, whose president Mr Patricio Aylwin of the old guard, consider themselves the most reasonable voice of democracy. They are viewed by foreign investors as a palatable alternative should President Pinochet lose the plebiscite. Their democratic credentials

The political parties are coming back to life Spring is in the air

are somewhat tarnished by their support for the 1973 coup. However, Mr Gutenberg Martinez, the secretary general of the party, says that at the time the party was acknowledging "that the majority of people were relieved by the coup", he points with pride to his participation in a demonstration against a coup the day before it happened.

The party, with a broad reach outside the capital, is middle class and has a significant labour following.

• The Party for Democracy, led by Mr Ricardo Lagos of the Chilean Socialist Party, perhaps the most charismatic figure of the left opposition, claims that it is not properly a party but "an instrument" to fight the regime in the plebiscite and restore democracy.

Besides Mr Lagos's faction of the socialists, the FPD includes representatives of a breakaway of the Radical Party, part of the Movement of Popular

Unity Action (MASPU), the more conservative Republican Party and a group of left independents.

It is the key force on the left for the plebiscite, but its future as a group is unclear given its coalition nature.

• The Humanists, predominantly composed of young people with a majority of women, say they are a non-ideological, left party. Their president, Mr Tomas Hirsch, 32, says that they represent "a rejection of traditional politics".

Run on a shoestring budget of voluntary contributions, the Humanists take their inspiration from an Argentine thinker and philosopher, Mr Mario Rodriguez, who is known as 'Silu'. Mr Rodriguez's ideas are akin to the California phenomenon called the "human potential movement". This roughly means the Humanists believe in the individual's ability to change his world and that they put a premium on what is

called personal growth.

The Humanists met problems with the electoral registry authorities in September because they failed to follow registry processes when they changed the party leadership. Although merely bureaucratic foul-up, the registry disqualified them from participating in the plebiscite, a decision the party appealed against. Should they be forced to withdraw, the 'No' campaign will have lost an important mobilising and political force.

• The Radicals, led by Mr Enrique Silva, are a non-Marxist, centre left party that is today a shadow of its former self. For decades since its founding, 124 years ago, it was the prime political force in Chile and can boast four past presidents.

Mr Ricardo Navarrete, the secretary general, says the party "is in full and frank opposition to the dictatorship. But we reject violence and believe in the peaceful road to change."

The Radicals are the most likely coalition partner for the Christian Democrats in the electoral future, after the plebiscite. The Radical Party's base includes white and blue-collar workers, peasants and small and medium-sized business.

The Christian Democrats, Humanists and Radicals as well as the separate party members of the FPD are part of a 16-party coalition for a 'No' vote. This effort at opposition unity dates from early this year. While disagreements and animosities abound within the coalition, it has managed to overcome these to sign broad accords in favour of an accelerated calendar of transition to democracy and free elections.

In general, the opposition has steered clear of attacking the regime's economic policies except to say that they had created greater poverty. They point to a fall in average real wages to the level of 1971.

Chile's current per capita income is just \$1,945 per year. Further to the left are the outlawed Communist Party, which once commanded between 10 and 15 per cent of the vote, and the Revolutionary Left Movement (MLR). Both are still forces in Chile. Also, there is the underground guerrilla movement, the Manuel Rodriguez Patriotic Front (FPMR). This is reportedly an armed wing of the Communist

Party. The FPMR has declared a truce on violent actions until after the plebiscite, a move designed to prevent the regime using them as an excuse to call off the vote.

In the pro-Pinochet camp:

- The National Renovation Party enjoys the leadership of two of the most popular conservative figures, its president Mr Sergio Jarpa, a former interior Minister, and as secretary general, Mr Andres Allamand, its well spoken vice president. Mr Miguel Otero, says RN is the backbone of the 'Yes' campaign and will be the most important political party in the near future.

The party regards itself as pragmatic, and claims that it does not represent the "economic right wing." It does, however, favour a free market economy and has a solid base among business.

The party began last year as the amalgamation of three smaller movements of conservative independents. One of these departed earlier this year because it wanted to have General Pinochet named as the military's candidate immediately.

The RN would have preferred a civilian candidate, such as its own Mr Jarpa. It none the less is supporting President Pinochet because it views a 'No' victory as a return to a chaotic socialist state.

• National Advance has been a consistent group of regime supporters. It proposes a permanent authoritarian and military-dominated system, and, similar to the classic corporatist, fascist model, strong state participation in the economy with a dose of populist measures. Their closest ally in backing President Pinochet is the Independent Democratic Union (UDI), which is not among the registered plebiscite participants.

The UDI, whose most active spokesman is Mr Andres Chadwick, favours free market, private enterprise, and tends towards conservative Catholicism. Attempts to create a regime political movement have foundered, however, on the mutual dislike of the two groups.

• The National Party, once the most important conservative party, has split, and consequently been seriously weakened. One faction favours General Pinochet, the other is against and has allied itself with the opposition. Many in the party would have preferred a civilian candidate, rather than the General, to lead a transition to democracy.

Barbara Durr



KEY FACTS CHILE	
Population	12.7m
Population growth	1.6%
Area	290,000 sq miles
Major cities and population	
Santiago	4.1m
Valparaiso	0.5m
Punta Arenas	80,000
The economy*	
GDP	\$19.4bn
GDP per capita	\$1,525
Growth rate	5.9%
Rate of inflation	10%
Total outstanding debt	\$18.5bn
Debt service ratio	30%
Cumulative direct foreign investment	\$3.8bn
Trade*	
Exports	\$6.4bn
Imports	\$4.6bn
Balance of payments surplus	\$1.8bn
*Projections to year end 1988	

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CHILE 3

BANKING

Sector finds its feet

CHILE'S BANKING industry is climbing out of the hole it dug for itself.

Bankers are now confident that they have turned the corner from the dark days of 1982 and 1983, which saw a virtual collapse of the financial system. They are entering new financial service businesses and carving out niches in a highly competitive environment.

The banking sector's recovery stems basically from the central bank's generous scheme, designed in late 1982, and carried out over the following two years, to rescue the banks by buying their bad loans.

Depending on their level of indebtedness, banks were given between 10 and 50 years to repurchase their old portfolios, starting in 1985.

Of the approximately \$2bn that the central bank took on in bad debts nearly two thirds belonged to Chile's two leading private commercial banks, Banco de Chile and Banco de Santiago. Their \$2bn represented four times their capital.

The origin of the banking crisis overall lay in intra-group lending, and as Chile's economic crisis hit in 1981 the impact was concentrated. The only Chilean bank to escape having to sell some portion of its portfolio to the central bank was the Banco Industrial y de Comercio Exterior (BICE), a conservatively-managed bank with ties to the Rothschild Group, a bank regulatory official said. The Chile and the Santiago were the most heavily indebted in dollars and were, along with the Banco de Concepcion and the Banco Internacional, given the longest period, up to 50 years with possible extensions, for repurchasing their old portfolios. All of these banks were intervened by the state at the beginning of 1985. Another bank, the Banco Colocadora, was also intervened but was merged with the Banco de Santiago. Today, state intervention is over after the superintendency of banks judged last year that normality had returned.

All banks that were forced to sell bad loans to the central bank must devote after-tax profits to repurchase of the old portfolio. Dividends cannot be distributed to pre-1985 shareholders until the loans are repurchased. However, dividends can be distributed to post-1985 shareholders.

There is a sort of race on among those banks with less lengthy periods of buy-back to clean their slates with the central bank. One foreign bank, the Sudameris, has already repurchased its bad loans, and two other foreign banks, Banco Espanol and Banco Exterior de Espana, will have wound up the payment of the central bank bonds that represent 40 per cent of their old loans this year, according to the superintendency of banks. Repayment was divided by the central bank into non-interest bearing, non-commercial bonds for 40 per cent of the portfolios and the remainder must be transacted in cash.

Among the national banks, the Banco O'Higgins, once the Lloyds Banco de Londres and Sud America, appears to be ahead of the pack in repurchasing its portfolio. Mr Gonzalo Menendez, the bank's general manager, calculates that the bank will complete its buy-back by 1991.

The recovery of the sector, which has made the repurchases possible, is due in large part to the country's steady 5 per cent or more economic growth during the last five years, say bankers.

This has allowed them to improve their portfolios considerably as foreign trade has boomed, foreign investment has poured in and project financing has increased. The greater prosperity has in turn led to more retail banking, with two new automated teller networks shared among two groups of banks and specialised services. The Edwards, has especially sought to carve out retail banking as its niche. Also, given the slender competitive margins of traditional banking business, the superintendency of banks allowed banks, starting last year, to create companies in other non-banking financial services. As of the end of 1987, eight banks had opened Agencias de Valores (a combination of security brokerage and investment

bank), three mutual funds and three leasing companies had started and one stock brokerage began. This year, these have multiplied, with four further leasing companies and another stock brokerage.

Capital expansions have also contributed to a return to health. Although the superintendency requires a 20:1 capital ratio, banks pride themselves generally on keeping a 17:1 ratio.

In one way, however, the glow on many bank's balance sheets is slightly duller in reality than it would appear. Under a debt-swap provision, debtors can repurchase dollar debts at a secondary market discount and banks convert these into local currency at roughly 85 per cent to 90 per cent of face value. However, they record the 10 per cent to 15 per cent discount that they did not pay as profit. This has temporarily ballooned earnings with an item that cannot be projected into the future.

Another difficulty is that the financial industry is over-populated. In a financial system that as a whole is only worth about \$22bn, there are 39 commercial banks and four finance companies. Among the banks, there are 23 foreign and 16 national, all of whom compete equally. Unlike most countries in Latin America, Chile does not discriminate against foreign banks, according to a senior Citibank official.

In addition, as a draw on the nation's savings, there are 12 private pensions funds, created in 1980 after the state system was dissolved, three non-bank mutual funds, and about 25 insurance companies.

While confidence is high, bankers say that a shakeout in the industry is due in 1989. Mergers of institutions by market segment are expected.

While banking authorities have become extra vigilant since the crisis, if a bank fails now, it will not be rescued by the central bank. One bank regulatory official said, "we will never do that again".

Bankers though are worried that some economic changes could be in store if President Augusto Pinochet loses the October 5 plebiscite. If he wins, keeping the economy as is with a free market and clear rules of the game, bankers seem sure it's mostly clear sailing ahead.

Barbara Durr

By almost any measure Chile is out-performing all other economies in the area Recovery right out of the textbook

THE Chilean economy is now in its fifth year of consecutive growth.

Although the country faces development problems broadly similar to the rest of Latin America, by almost any measure it is out-performing the other economies of the region.

Economic recovery has occurred alongside scrupulous service of a heavy debt burden. However, the recovery has to be measured against the backdrop of a 14 per cent fall in GDP in 1982, the worst of any debtor nation and three times the average fall in GDP that year in Latin America. Only this year has Chile recouped the loss, and employment levels have yet to reach those of the early 1980s.

The basic reasons for the recovery are straight from the International Monetary Fund textbook with the notable exception of protectionist measures to encourage import substitution of foodstuffs.

Imports have been contained while a strong stimulus has been given to an export-orientated economy, diversifying from the traditional dependence upon copper. This has combined with exceptionally tight fiscal management and the right kind of incentives to encourage domestic and foreign investor confidence.

Corporation tax has been cut to 10 per cent, creating exceptional profitability and with dividends taxed at 55 per cent, there has been a strong incentive to reinvest profits. Chile's imaginative use of debt conversion mechanisms has been especially significant in attracting foreign investors and public sector debt since 1985. As a result total foreign debt with new loans contracted only stands at \$18bn against \$17bn at the onset of the debt crisis.

In the first half of the year the economy grew at 5.9 per cent and shows no sign of slowing in spite of the onset of the plebiscite. Inflation is running close to 10 per cent on an annualised basis, half the 1987 level. Wages have risen 9 per cent in real terms and official unemployment is hovering around 10 per cent of the workforce.

In terms of budgetary management, the public sector deficit is on target for 0.5 per cent of GDP. Under Mr Hernan

Ruchi, Finance Minister since 1985, caution and efficiency have been bywords.

Government spending this year is actually 2.7 per cent less than 1987 and 7.7 per cent lower than three years ago.

Pay packets are far from generous, transport costs are high and there is a large under-privileged class

This reflects the gathering impact of the state's reduced copper, fish and fisheries and forestry products.

The trade surplus has reduced the potential finance gap, and this year Chile will have to find perhaps less than \$400m in external funds. With debt service payments retimed last year, the outflow of resources has been softened through to 1990.

Relations with creditor banks have been exceptionally smooth, given Chile's punctilious record of debt service. The country's creditworthiness was underlined by the recent agreement on the complex \$1.1bn finance package for the Escondida private copper project. The Chilean authorities hope in the not too distant future to return to voluntary borrowing.

So far this year net capital inflows have totalled \$126m. Foreign investment has brought in \$437m, notably in forestry, mining and telecommunications. Chile has encouraged no difficulty in suppliers credits and multi-lateral institutions continue to look favourably on Chilean projects, providing \$217m in the half year. As a result the overall balance is back in surplus to the tune of \$234m and reserves have been accumulated. The year end projection for net international reserves is \$2bn, according to Central Bank estimates.

About \$500m of these reserves will be in the form of a special fund for excess copper revenues. The fund has been accumulating since July 1987, on the basis of any movement above a copper price of 75 cents per pound on which all budgetary calculations are made. Every cent variation above or below 75 cents, Chile gains or loses an annualised base \$30m. The current copper price boom therefore provides a significant cushion for the immediate future.

With the debt service ratio brought below 30 per cent, from its historic of almost 60 per cent, Chile is less vulnerable to external shocks.

Debt service, without the relief obtained by other Latin American debtors, never the less remains precarious and would be compromised by a

rise in international interest rates - especially if this is accompanied by a fall in copper prices and a slowdown in the industrialised countries, the principal markets for the Chilean export boom. Again Chile has some insulation here by virtue of maturing investments especially in forestry, salmon and mining. Escondida alone could provide between \$400m-\$600m in export revenue by the mid-1990s.

Looking ahead to 1990, Chile faces an increase in the burden of debt service and some of the restrictions on capital transfer contained in debt conversion deals are due to be lifted. Foreign banks which have converted into Chilean debt are likely to repatriate funds but they only account for 1% of the total - the remainder concerns multi-nationals who should have an interest in reinvesting.

The Pinochet Government's aim is for steady 5 per cent growth for the foreseeable future. The current investment level of 17 per cent of GDP may not be enough to sustain such growth.

The domestic banking system is also still suffering from the effects of the 1981-82 financial collapse, which obliged the government to intervene in the major private banks. They are in the process of buying back loans assumed by the Central Bank so their exposure has to be cautious.

Setting aside political uncertainties, the biggest question mark about the present economic model concerns wages and social welfare.

Laws that permit easy hire and fire, coupled with the break-up of organised labour and a high level of unemployment have helped keep wages down.

Sustained recovery is creating tighter labour demand, with a consequent effect this year on wages - construction wages have gone up 12 per cent in real terms. But pay packets are far from generous, transport costs are high and there is a large under-privileged class which has not yet benefited from Chile's macro-economic success. Whatever the outcome of the plebiscite, wages and social benefits are liable to be given greater attention, and so releasing some inflationary pressures.

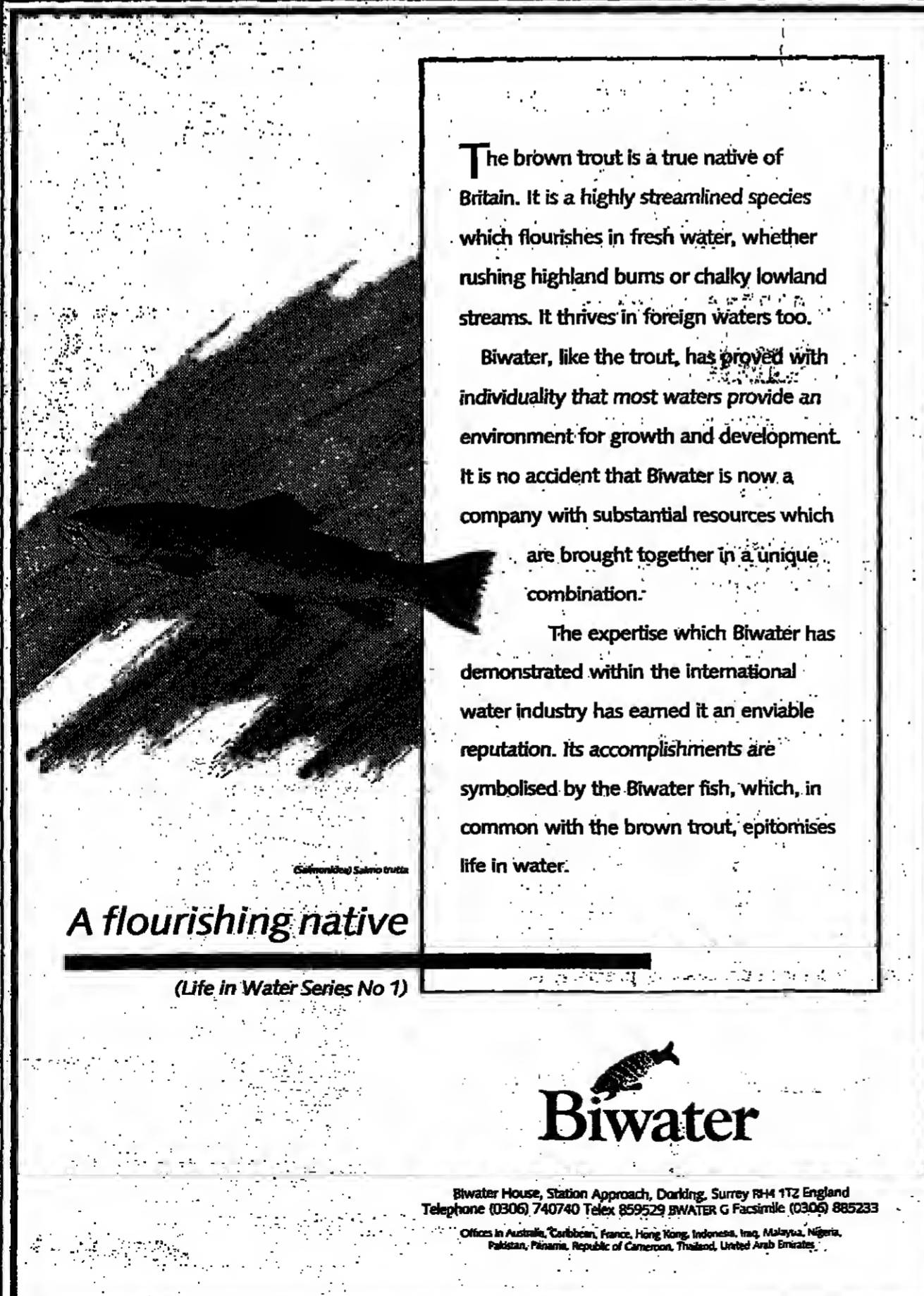
Robert Graham

Sector	1982*	1983*	1984*	1985*	1986*	1987**
Farming	-2.1	-3.8	7.1	5.5	8.7	4.0
Fishing	3.4	8.8	11.5	5.5	10.0	10.7
Mining	5.7	-1.9	4.4	2.2	1.5	0
Electric/Gas/Water	0.1	4.4	7.0	3.5	6.5	4.8
Industry	-21.0	3.1	8.8	1.2	8.0	5.8
Building	-23.8	-5.0	4.2	16.1	1.3	10.6
Trade	-17.3	-3.5	5.0	1.7	5.5	7.0
Transport and communications	-11.8	-1.5	6.0	5.5	8.1	8.5
Diverse services†	-15.0	-0.1	5.4	0.0	4.7	5.9

*Annual variation rate at 1977 constant prices. **Projections with information up to September 1987. †Includes financial services, personal services, housing construction, tourism and imports and credit included in banking services.

Sector	1982	1983	1984	1985	1986	1987	1988*	Total
Services	204,831	24,508	20,387	64,830	108,560	124,581	346,658	884,351
Industry	151,285	130,125	26,622	322,923	105,749	53,045	49,357	839,186
Mining	123,551	114,738	20,745	28,300	40,323	363,933	1,247,082	1,938,673
Agriculture	13,010	38,270	2,805	2,265	629	3,946	2,334	63,259
Construction	7,961	15,570	1,075	1,452	6,218	16,067	10,245	58,588
Transport	785	4,152	6,488	29	322	56	55	11,847
Forestry	850	952	540	0	440	585	2,847	6,714
Fishing	28,000	0	1,150	1,160	0	932	1,700	32,922
Total	529,863	528,313	78,733	420,979	262,711	583,000	1,857,894	3,842,673

*Preliminary



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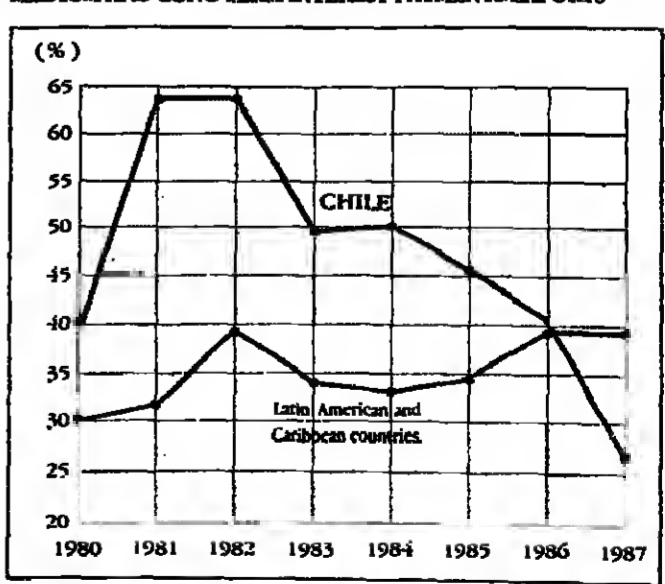
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CHILE

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	1984	1985	1986	1987	1988
1. DEBT/G.D.P. (%)	98	121	115	102	85
2. DEBT/EXPORTS (%)	420	432	385	303	234
3. TOTAL INTEREST PAYMENTS/EXPORTS (%)	57	55	45	30	30

(*) IMF not included. Exports include goods and services.
(a) It does not consider interest reduction due to retiming estimated in US\$ 408 millions.



MEDIUM AND LONG TERM INTEREST PAYMENTS/EXPORTS (%)

CHILE

Latin American and Caribbean countries

CHILE 4

Country has suddenly become highly attractive to many major companies

Debt equity is investment key

THIS YEAR is promising to be a record for foreign investment in Chile.

This is extraordinary for two reasons. Firstly, foreign investors have had an aversion to Latin America in recent years and, secondly, Chile's current political risk considerations are significant. This is an election year, there is an oscillating level of political violence, and a human rights record that has made the country a pariah state.

Despite these drawbacks, in the first eight months of this year, the government authorised \$1.6bn of foreign investment projects, a jump of 27.5 per cent over the same period for 1987. Investments that actually were put in place rose to \$438.5 million in January through August, an increase of 62.8 per cent. The reason for the leap say government officials and foreign investment brokers is Chile's debt-equity swap operations that began in mid-1986, but took off last year.

These have led to or been combined with direct capital investments. Mr Juan Andres Fontaine, in charge of studies at the central bank and a top economic policy man, said the debt-equity schemes were "a detonator" for the foreign investment explosion.

Mr David Gallagher, managing director of the investment bank Asset-Chile, says: "Debt-equity has focused attention on Chile." Asset-Chile handled the first Chilean debt swap and was key to designing the debt-equity provisions of the foreign investment code. Countering critics who claim the swaps have only meant that companies changed from national to foreign hands, Mr Gallagher says that the debt-equity program "has not been a diversion, it has created more cash investment."

Comments from a variety of executives at foreign companies are nothing but positive. "The economy is on track... The basics are right. The attitude is positive. We're here to make money and we're here to stay."

Forestry, fishing and mining have been big drawing cards. Royal Dutch/Shell just completed a \$162m debt-equity swap, the largest one so far this year, for a forestry, paper and pulp operation. This is part of a total project worth \$400m, of which shell has 60 per cent and Citibank and the

Investor	Country	Sector	Amount (\$m)
Marubeni Corporation	Japan	Services	2.0
Inv. Property Marketing	Bermuda	Mining	7.9
Rockitt Colman Chiswick (OTC)	UK	Industry	5.4
Philips Gloelampfabrieken	Netherlands	Industry	2.5
Carter Holt Harvey	New Zealand	Fish/Forestry	56.8
Chase Manhattan Bank	US	Services	25.0
Phelps Dodge	US	Industry	2.5
Amex Expi	US	Mining	300.0
Jetex	Panama	Fishing	2.4
Austin Powder	US	Industry	5.0
Gold Dust Ventures	US	Mining	2.7
Standard Fruit	US	Fruit	2.6
Dyckerhoff & Widmann	W.Germany	Building	2.7
NMK International	Dutch Antilles	Services	5.0
Broken Hill Properties	Australia	Mining	1,100.0
Utah Int'l	US	Mining	
Rio Tinto Zinc	UK	Mining	
Japan Escondida Corp	Japan	Mining	
Bond Corporation	Australia	Telecom	280.0

*Alling project Escondida 1988-1990

government's privatisation drive. He bought it through his Bond Corporation International. By the end of this year, Bond Corporation International will have invested \$300m, according to Mr Mark Bahidge, BCI's chief executive in Santiago. The purchase was controversial owing to a slip in Bond's handling of its tender.

Corfo, the public sector holding company accepted Bond's tender, said to be \$60m more than the runner up's, the Spanish Telephone Company. Bond offered \$120m for an initial 30 per cent of the shares and a promise to capitalise the company in a second stage for \$150m, according to Mr Alvear. But some vague wording on the second stage of the agreement caused Chile's Auditor General to object to the deal. Corfo then cancelled the hiding process altogether and entered private negotiations to sell the company to a consortium of Scott Paper Co of the US each have 20 per cent. In July, Shell and its partners bought with swaps totalling \$377m a nearly completed pulp plant in Nacimiento, 91 per cent of the shares of Forestal Colcura, a forest south of the city of Concepcion and the expansion of the eucalyptus afforestation programme of Forestal y Agrícola Montegulla. The investment includes an \$80m expenditure to finish the pulp plant.

Unlike most other forestry, pulp and paper operations which use pine, the eucalyptus project is for glossy paper and high quality paper products. The demand for these has risen recently in Chile. This follows earlier Shell investments, also using the debt-equity swaps, in

another forestry company, and a gold mine, Choqueimpie, which is expected to produce 40,000 troy ounces per year.

After 70 years in Chile, Shell says its move into natural resource industries, other than its traditional business of oil, fits the strategic pattern the company has followed internationally in the last 10 years. La Escondida, far and away the country's largest foreign investment project, worth \$1.1bn, is led by Broken Hill Properties, Australia's petroleum, minerals and steel company.

La Escondida is the world's largest undeveloped copper ore body, located in Chile's northern Atacama desert. BHP acquired a 60 per cent stake in the deposit when it bought Utah International, a US minerals group. BHP joined with partners Rio Tinto Zinc and Mitsubishi Corporation of Japan to develop the mine.

Among other recent investments, according to Mr Fernando Alvear of the government's committee on foreign investment, are a \$300m methanol plant by the US Henley Group, a project with help from the International Finance Corporation, the private arm of the World Bank and in association with Chilean partners, and the New Zealand companies Carter Holt Harvey and Fletcher Challenge were both authorised last year for projects totalling \$384.5m. Fletcher Challenge bought a pulp plant using a debt swap for \$131.5 million. Carter Holt Harvey acquired a 25 per cent share of Chile's diversified conglomerate Copec. Using a swap of

\$223m, it has forestry and fishing projects under way with Copec.

Britain's Unilever is investing \$30m in salmon farming, one of the country's newest and most promising export industries.

Mr Alvear added that the US company Combustion Engineering was finishing negotiations for a \$380m fertiliser plant to produce ammonia and urea.

American companies account for about half of Chile's foreign investment. But Chile's Australasian connection is growing. As the natural discovery moves along, a Chilean identification is growing with its south Pacific neighbours. Geologically and climatically, Chile is said to like a combination of New Zealand and Australia. Besides BHP, Australia's Bond Group has made a splash in Chile. Mr Alan Bond, who leads the group, acquired through his company Dalhold Resources Chile's 240,000-ounce-per-year gold mine, El Indio.

El Indio was discovered and developed in the late 1970s by the US company St Joe Minerals. Last year, Mr Bond bought St Joe Gold for \$500m from Fluor Corporation, which had taken control of the company but was less interested to stay in mining.

Following his introduction to Chile through El Indio, Mr Bond discovered that the Chilean Telephone Company (CTC) virtually a national monopoly with plenty of room for profitable growth, was for sale last year as part of the

sell directly to bond for the same price. Unfortunately for Bond, this gave the impression that there was something fishy in the deal. Bond Corporation Chile has now purchased additional shares for about \$5m to bring its interest in CTC up to 45 per cent. It is infusing the telephone company with another \$30m by the year end.

Its plans for expansion of services are ambitious. According to Mr Bahidge, the company intends to double the number of rural phone lines in the next four years, provide new phone services such as special call-in numbers such as the time and temperature services already begun, install 1,116 new public phones by the end of 1988, establish 1,000 fax-machine centres throughout the country by December and provide a portable cellular phone system.

Having accepted a tender from NEC for a cellular system worth \$27.1m, Bond expects to be the first commercial handset in operation by February 1989.

Factors that attract investors other than debt-equity, include equal treatment with Chileans, meaning there are no special areas or conditions for foreigners, minimum interference by the state, a cheap and well educated labour force, restricted union activity, and modernised economic conditions.

For example, Chile has highest number of personal computers per capita in Latin America. Mining laws are exceedingly favourable granting perpetual leases and mining costs are among the lowest.

For direct investments net profits can be repatriated immediately, and capital after three years for all projects except mining, which require capital where a five to eight year limit applies.

For debt-equity swaps under Chapter 19 of the Foreign Investment Code profits can be repatriated after four years and capital after three years.

Fatigue runs about 45 per cent. Those foreign investors who have arrived early have enjoyed the advantage, such as prices, of coming in where others fear to tread. But the transition to democracy could still hold some dangers. Opposition politicians have been careful to say they are in favour of foreign investment. But some restrictions are hinted at, especially on debt-swaps and privatisation deals. But for now, investors say they don't believe any radical changes would be made even in a new government came in, replacing President Pinochet.

One diplomat said the local conventional wisdom is that "things are so good in Chile, it would take a long time to mess them up."

Barbara Durr

Robert Graham

EXPORTS



Chile's fishing industry has played its part in the country's export drive

Eager for success

ALMOST overnight, Chile has acquired an export mentality. This is exemplified by the story of a young civil engineer who has shown what can be done even in the most esoteric of fields.

In 1982, Carlos del Rio lost his job when the construction company he worked for was badly hit by recession. Being a keen fisherman, he had noticed the effectiveness of a certain type of worm for bait. With no export experience he decided to approach ProChile, the national export advisory organisation set up in 1974 and eventually got a "bite" from a small company in Hamburg.

Exportab was formed with five employees on the basis of this contract and the company now employs more than 45 people and this year sales are expected to be \$180,000 in five countries.

Such initiative is a microcosm of what has been happening in Chile, especially since the financial collapse of 1981-82. Many companies have sprung up geared exclusively to export, while existing companies have been looking outside Chile to absorb excess domestic production and to seek foreign exchange.

This phenomenon, repeated many times over on both a small and large scale, has had a dramatic impact on the structure of Chilean exports. There are now nearly 3,000 companies involved in exports, compared with a mere 200 at the onset of the 1970s. Also, in the last two decades the number of products exported has risen from 400 to 1,350. In the space of 15 years the share of exports in GDP has risen from 12 per cent to 28 per cent - and is still rising. Export earnings this year could top \$600, a five-fold increase in 15 years.

In the early 1970s, Chile and Peru, with a broadly similar resource base, were earning about the same from exports. Peru's exports are now one third those of Chile.

The evolution is all the more remarkable not just because of the absence of a mercantilist

tradition in Chile but also because of the traditional dominance of copper. Chile has relied traditionally for its export earnings almost exclusively this century on copper (previously it was nitrates). Even in the 1970s, copper was accounting for more than 96 per cent of all foreign exchange earnings. Now copper generates less than 45 per cent of export income.

The principal growth has come from the development of fruit, agro-industries, fishing and forestry. Chileans have realised that in spite of the country's distance from North America and European markets, it has the advantage of climate and summer/winter season that dovetails neatly into the latter's periods of demand. The quantity of table grapes and apples produced for export has more than tripled in the past 12 years. Chile now accounts for 80 per cent of all grapes exported from the southern hemisphere and 30 per cent of apples, also proving more competitive than Argentina. Fruit exports are worth \$55m.

Major investments have been made in forestry which are now having a significant impact, especially the radiata pine. Fisheries meanwhile has seen exports rise from around \$20m in the early 1970s to \$60m today. One of the fastest expanding growth areas concern salmon.

From a mere \$6m in 1984, salmon exports will be up to \$40m by 1990 and earning as much as \$400m by the late 1990s.

Also, the government has also encouraged the defence industry. Figures are hard to obtain but it is thought that defence sales are earning \$40m annually, mainly to developing countries.

Export activity is co-ordinated both through ProChile and the export association, Asexma. The latter is divided into a series of committees to co-ordinate export promotion by sector. Asexma's commit-

tees cover: domestic appliances, leather goods, decorative goods, sanitary fittings, furniture, apparel, capital goods, toys, ironmongery, agricultural machinery, copper products, electronics.

There is also a special banking committee (one foreign and five foreign banks) formed in 1986 to co-ordinate financial matters.

Talking to Asexma members, the most striking feature is their determination to explore all opportunities even though the market may be small. Many exporters recognise that for Chilean goods to be able to sell outside the major industrialised countries, concentrating first on South America, the Caribbean and Central America. With industrial products, Chile is aiming for small niches in a broad range of markets, while with agricultural products, it is being more openly competitive on a big scale. Indeed, there has been some doubt as to whether the kiwi fruit industry has not been over-invested, in order to provide economies of scale and market penetration.

The recent export performance is in part a case of necessity. Chile has needed to find new sources of foreign exchange to service its huge debt burden. However, the government has been quick to realise this and encourage the business community to react. It has also offered a broad range of incentives for foreign capital to invest in export orientated sectors.

In the case of some agricultural products like grapes and apples, export earnings may be coming close to a ceiling. But overall, the prospects indicate a continued expansion. The cumulative effect of foreign investment has hardly begun to be felt, especially in the mining sector. Prospective income from the \$1.2bn investment in the Escondida copper mine will be a major cushion in the future, even on a low copper price.

International Banks see Chile putting its financial house in order

Solving the debt problem

FROM THE point of view of international banks, Chile provides the perfect example of how a country can manage its way out of a debt problem.

Its \$180m of debt represents about 110 per cent of gross domestic product, compared with 40 per cent for Brazil. Yet it is reducing its foreign debt burden, is enjoying economic growth and lower inflation.

"Chile is a country that banks point to as having secured all the incentives for growth-oriented adjustment," says Mr Paul Luke, economist at Libra Bank, the London-based consortium that specialises in lending to Latin America.

The view of Chilean economic success, however, depends on where the line is drawn. As critics of the Pinochet regime are quick to point out, if the line is drawn at the start of military rule in 1973, then the record is less than gleaming, although two oil shocks and the onset of the debt crisis should make that hardly surprising. If it is drawn 10 years later, following 1982 when real gross domestic product shrank by an extraordinary 13.1 per cent, and Chile emerges as one of the countries which has suffered least from the debt crisis.

In fact, economic prospects this year continue to be good, although some modest deterioration is expected next year. According to Libra's forecasts, economic growth may just top last year's 5.5 per cent, while inflation should almost be held to 11 per cent.

Despite moves to liberalise imports, on items such as video-recorders and cars with capacity of more than two litres - designed no doubt to appeal to the middle classes before the plebiscite - exports are growing strongly. This should help the current account to a \$700m surplus this year, compared with a deficit last year of about \$700m.

Some of this year's export improvement is down to the improvement in copper prices

this year, a phenomenon which the Chileans know to their cost can be transitory and quickly reversed. However, it is also accompanied by improvement in the picture of non-copper exports, putting the country's trade into better balance. In the first half of 1988, for example, non-copper exports grew 30 per cent, and while imports were up 17 per cent, the rise in imports of capital goods was 22 per cent.

More than any other country, Chile has aggressively pursued debt reduction schemes - through debt to equity swaps and the like - and as a consequence has reduced its medium and long-term debt by more than a quarter. It is not uncommon to hear bankers claim that there are few good investment opportunities left for foreigners in the country, though the view is by no means universally held.

In any case, the debt reduction programme continues apace, with the house-owning classes now gaining from a programme which allows them to use converted debt to pay-off house mortgages.

Indeed, the debt agreement signed earlier this year, covering about \$10.5bn of medium- and long-term bank debt, gave explicit permission for Chile to go into the secondary market for bank loans and buy up its debt directly, the first time this concession had been granted for any country. Up to \$500m may be spent in retiring foreign loans in this way.

The package, signed in August, also lowers the interest rate margin over interbank rates paid on the loans to 3 per cent above the point on debt restructuring in 1982, 1984 and 1985 and to 1/2 per cent on the new loans made in these years. The previous margin was 1 percent above point. No new money was raised from banks in the package, a factor which obviously accelerated the signing of the agreement. The accord was from the Chilean government's point of view an important step in its campaign to start raising money again from vol-

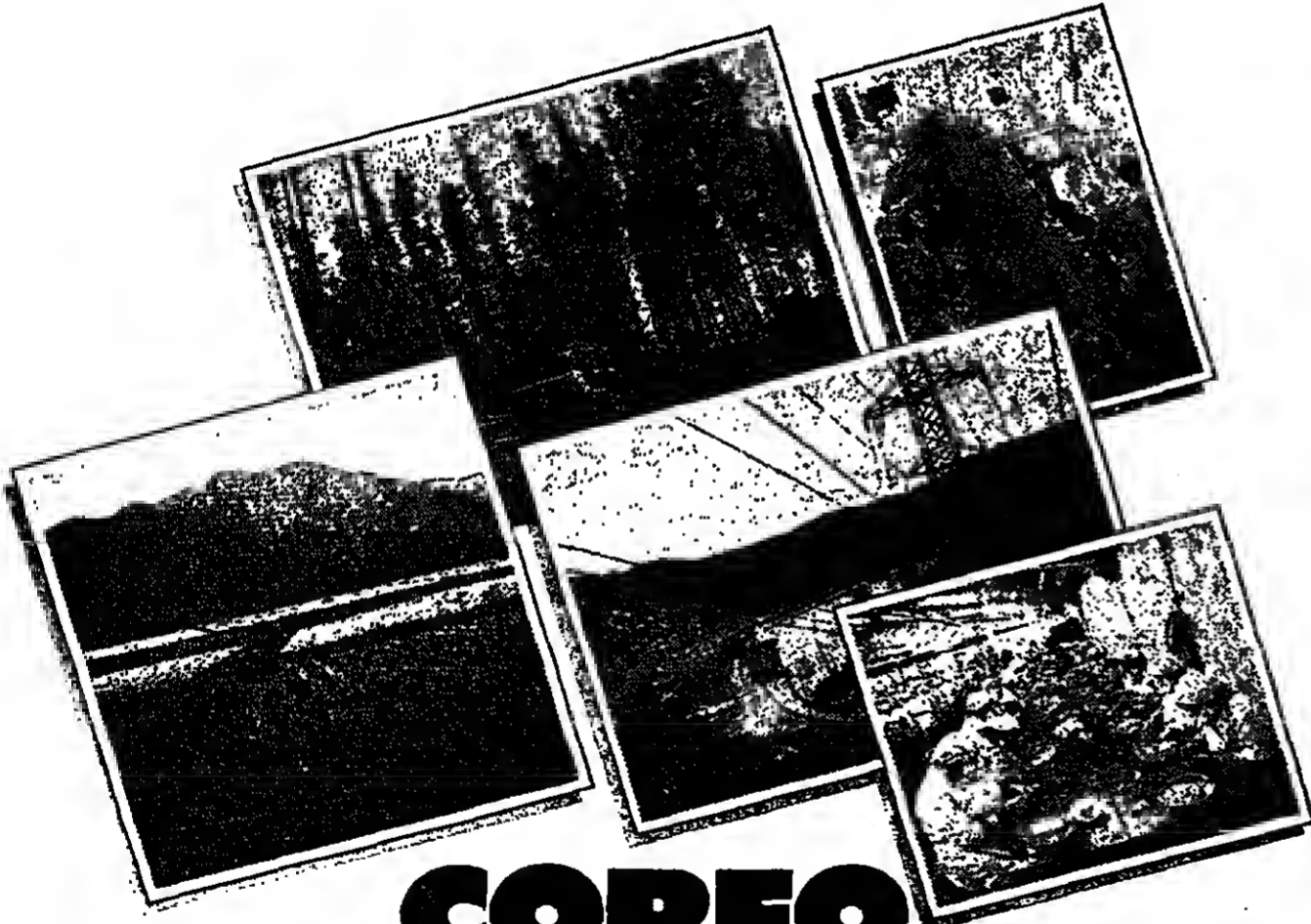
untary lenders. Lower interest rates were not the only benefit of the agreement, the interest payments were pegged over 12-month, rather than three-month or six-month interbank rates. This will mean one interest payment a year, rather than two or four, a factor which alone has helped the Chilean current account this year to the tune of \$350m.

With the picture appears positive for now, bankers are conscious that the country's debt service payments increase once again in the early 1990s. There are also, as usual, political questions to be answered.

In another age, the prospect of the plebiscite later this year would have worried bankers more than it does. The opposition to Pinochet presents a more unified and cohesive front than it has in the past, a more moderate one too.

The real risk bankers see in the picture would be if Pinochet loses in the plebiscite and in the interim period before an election, opposition agitation gives him the excuse to clamp down once again on his opponents.

Stephen Fidler



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Few limits have been set by the country over privatisation Moving further and faster

OFFERS for international bids to buy a stake in Lan-Chile, the state airline, were sent out last month.

The offer closes in December and so far British Airways, Iberia and SAS have shown a keen interest in the 32.7 per cent available.

Corfo, the state development corporation in charge of Chile's privatisation programme, plans to sell up to 60 per cent of the airline with at least 12.5 per cent going to the employees.

The Lan-Chile sale, the latest in a major divestiture of state assets, shows that Chile has moved further and faster in privatisation than any other Latin American country.

Company	Pension funds	Source sales	Workers' funds	Private treaty	Others
Cap	0	20	34	0	34
Chigener	14	50	6	0	0
Chilometro	24	39	31	0	6
Chilepasta	7	72	12	0	2
Cu	7.5	3.2	0	37	0
Enac	0	0	100	0	0
Enac	0	0	0	100	0
Enel	0	0	100	0	0
Ensa	0	0	0	100	0
Ensa	0	0	0	57	33
Ensa	14.3	0.7	6	0	22
Ensa	18	18	12.5	0	0
Ensa	18	33.5	21.5	0	0
Ensa	0	0	12.6	0	0
Ensa	0	0	0	100	0
Ensa	0	0	0	100	0
Ensa	22	0	18	0	0
Ensa	7.2	32.3	3	0	0
Ensa	0	0	0	100	0

Privatisation in Chile differs from the rest of the continent not merely because of its scope and scale. The motivation behind the policy is far more broad-based. There are six aims behind privatisation:

- Lessen the role of the state
- Retain companies that are vital to acquire or which were nationalised by previous governments
- Generate domestic and international confidence
- Widen the base of share ownership
- Improve management
- Raise extra revenue

In the case of Mexico, privatisation has been mainly to restore international and domestic business confidence and to a lesser extent reduce the state's role. The same considerations apply in reverse order in Argentina, the other country which has made the most advances down the road of privatisation.

In both cases there are limits as to how far these governments are willing to go in reducing the state role, restricting sales for the time being to airlines and telecommunications.

The Pinochet Government, on the other hand, is setting few limits. There is talk of privatising airport services, water supplies, the ports management and the Santiago Metro. The line is only being drawn at the core operations of CODESA, the state copper concern and some power generation. Only one known instance has emerged of opposition within the regime to privatisation on strategic grounds.

This was over proposals to sell part of Empremar, the state shipping company. Admiral Jose Toribio Merino, the naval member of the four-man military junta, objected in May that such a sale might compromise the state's hand in time of war. Significantly, Admiral Merino's air force colleague on the junta, General Fernando Matthei, raised no such objections about the sale of Lan-Chile or the agreement concluded with Ladeco, the other Chilean airline, sold to Australia's Ansett Airlines.

Outside the government, the most organised opposition to privatisation has come from a group of professionals calling themselves the Command to Defend State Companies and Engineers for Democracy.

One of their complaints is that the government's broad embrace of privatisation has created confusion and uncertainty in the management of companies. So far 23 companies have been singled out, the speed of sales being dictated by technical considerations and the ability of a small, but expanding, capital market to handle them.

The pension funds in the past three years have become important players on the scene, being relied upon to absorb chunks of equity.

The initial share of Lan-Chile stock to be offered on the stock exchange is likely to be around 1 per cent with some 2 per cent earmarked for the pension funds. Normally, the government operated on the basis of an initial 30 per cent sale of a company, partly to test pricing and more importantly because of the market itself.

As for share sales to employees, 1985 legislation permits indemnity and advance retirement payments to be made via the purchase of shares in a company. Alternatively, shares can be given in lieu of cash. This system is encouraged by the state gradually pulling out of providing pensions, leaving this task directly to the privately-run pension funds. By mid-year, according to Corfo, about 27,000 employees had taken advantage of such schemes. This is against a total of 114,000 shareholders created by Corfo divestiture since 1985. During this sales of Corfo assets totalled \$918m.

The government is sensitive to charges of underpricing the sale of assets in order to attract buyers. Such accusations have been made in the case of the electricity company, Endesa, whose power stations were sold to IM Trust for 50 per cent below their \$46m replacement cost. The government view is that even if assets might be sold at bargain prices, the companies are going to have better and more dedicated management, willing also to assume outstanding debt.

On stock market flotations, Col Jose Martinez Martin, in charge of privatisation at Corfo, maintains that care has always been taken to test sentiment, with prices being adjusted for subsequent chunks according to the initial response. As for pricing companies with state funds before flotation there seems to be little criticism. The government has been quite open that its most expensive

restructuring operation prior to privatisation was Endesa. This is effectively the third phase of privatisation since Gen Pinochet seized power. The first covered 1973-75 and basically dealt with the problems created by the aftermath of the Allende overthrow.

This involved the transfer back to private hands of 350 private sector companies that had been taken over or intervened owing to financial problems prior to 1973. Title was still held by the original owners but the companies were being administered and bankrolled by the state. By the end of 1974, 311 such companies had been returned to their original owners in a move designed to boost private-sector confidence.

Because of the rapid hand-over, little effort was made to restructure the latter's finances, which had serious consequences when Chile was hit by the financial collapse of 1981/82.

The second phase, from 1975-83, was intended to be more rational with companies. The aim was to slim, pump in fresh capital, rejuvenate the management and then sell. However, these aims were seriously undermined by the financial collapse of 1981/82.

The government was obliged to intervene in both banks and conglomerates which had grown far too rapidly in the Chicago Boys' boom.

Thus until the end of 1983 privatisation had to be improvised with the emphasis on those financial concerns and industrial holdings which had been forced into the state's arms. In total, 86 companies and 11 banks were sold in this way, usually directly to interested parties. Government critics denounced some of these transactions, arguing that quick sales had been conducted to paper over the damage done by the financial collapse.

Although there is some justification in this charge, the opposition now is far less vociferous in attacking the current privatisation phase. Indeed, few dispute that the professionalism with which the process is being conducted. Even former opponents of divestiture are beginning to accept the principle of a slimmed state sector.

Robert Graham



Chilean workers take a break: their low wages could be an issue in the October 5 plebiscite

THE LUKSIC GROUP

Courting foreign partners

THE FINANCIAL collapse of 1981-82 was a watershed in Chilean business: only those with limited borrowings, tight management and export-oriented companies survived.

The Luksic Group has not only survived but was in good enough shape to take advantage of the expanding economy during the past four years. Luksic, with total assets of \$1.5bn at the end of 1987, is one of the three largest family-run groups in the country. Though unobtrusive, its interests range from mining, agriculture, forestry, and fishing through to banking, telecommunications, drinks and foodstuffs.

The most singular feature of the group is the way its assets are held essentially through majority ownership of publicly-quoted Chilean companies.

The group has tended to expand by moving into existing companies. It also uses Antofagasta Holdings Plc, quoted on the London Stock Exchange, as a major vehicle for its investment portfolio. Antofagasta was first quoted in London 100 years ago to finance the construction and operation of a railway from Bolivia to the Pacific Coast. The Luksic Group now owns approximately 70 per cent of this company, ultimately through the Luksic Family's Liechtenstein registered Dolberg Finance Corporation.

Another interesting aspect of the group is its courting of foreign partners. Currently it is partnered with Siemens in telecommunications, Citif Oil in gold mining, Banesto of Spain in banking, the Beijing Non-Ferrous-Metals Corporation in copper pipe and allied products

manufacture (the first such Latin American industrial venture in China). It is about to join with an American Express subsidiary in foodstuffs.

The group is a monument to the energy of Sr Andronico Luksic, who is still in overall charge. A great anglophile, he spends almost six months a year in London running the international side, while in Chile his sons Andronico, 34, and Guillermo, 32, are cutting their teeth as future heirs to the empire.

Andronico, 62, is the son of a Yugoslav immigrant who came to the north of Chile at the turn of the century to work in the nitrate industry. His mother, of Basque origin, was from a family that had first settled in Bolivia and who traded, especially in cattle with northern Argentina.

It was round the mining activities of the Antofagasta region in the early 1950s that Andronico began his entrepreneurial career. On the back of a Ford dealership he bought into a copper mine which he later sold to Japanese interests. While retaining mining interests, his passions are still mining and geology, he diversified into fishing and fishmeal.

Within 10 years, the north of Chile was too small to contain his activities and he moved his operations and family to Santiago. The first large venture was to take over Luchetti, one of the best brand names for pasta and soups. This was followed in 1965 by buying into Lotia-Schwagger, the principal private coal mine.

The group's expanding activities in virtually every branch of the economy except finance

made it vulnerable with the advent of the populist government of Salvador Allende.

"The Allende government either nationalised, expropriated or allowed workers to take over every important part of our business", says Guillermo Luksic. "We had this spare management and we decided to look for opportunities outside Chile, especially in the Salta region of Argentina".

Beginning again with a Ford dealership this time in Argentina, Luksic moved into cattle farming and a small brewery. In this way a nucleus of staff was maintained and cash flow was generated to take advantage of events immediately after the military coup in 1978. Companies like Lotia-Schwagger had been nationalised and were not returned but some like Luchetti, taken over by workers in June 1973, were returned in fact - three days after the coup. But basically Andronico had to rebuild, buying back for instance his forestry concern, Colcura.

In spite of the difficulties of the early post-Allende days, the confused legacy of the Popular Unity government offered unparalleled opportunities to buy good assets.

He bought Madeco, which controls 70 per cent of the copper products market in Chile, moved into telecommunications and at the close of the 1970, at the height of the 'Chicago Boys' free market experiment, bought a stake in Banco O'Higgins, whose expertise was trade finance.

The group survived the 1981/82 financial crash and the subsequent recession for two main reasons: it had avoided the

temptation to borrow heavily abroad, thus the companies were not highly geared against dollar borrowings and relied more than most Chilean companies on cash flow and secondly, the bulk of business was either in areas of basic consumer demand or had a substantial export component.

Among the group's casualties was its banking arm, Banco O'Higgins, now owned 51.30 with Banesto. Like most of the private banks it was intervened by the Central Bank which assumed its overdue loans with the issue of 10-year notes. More than 60 per cent of these notes have been since repaid and the rest worth about \$27m are expected to be paid over the next four years. The bank, however, was not core business.

The group has profited from Chile's expansion in telecommunications (it controls two telephone companies with the franchise in the South's Regions X and XI plus the tele and data transmission concern, VTR) and has cashed on export developments in agriculture, notably berries and most recently salmon. It is also flush with \$68m from selling its forestry interests (Colcura) to Shell.

Highly liquid, the group is looking for opportunities, perhaps in Europe but preferably in Chile.

"This is the market we know best", says Guillermo. And what about the political situation?

"We are businessmen not politicians", he replies.

Robert Graham

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CHILE 6

THE GROWING market for non-metallic minerals has focused new attention on Chile, whose nitrate industry at the turn of the century dominated the country's economic and political life.

The nitrate boom lasted until the end of the First World War the development of synthetic substitutes curbed demand. Now the country appears on the verge of overtaking the US as the world's largest producer of lithium.

During the first five months of this year, exports of nitrate and iodine were reported at \$60m, a 31.3 per cent increase, while other non-metallic mineral exports grew by 24.8 per cent to \$17.6m.

Although the country's nitrate industry continues to be dominated by the recently privatised Chilean nitrate company Soquimich, which is Chile's fifth largest exporter, other companies, both Chilean and foreign, have entered the non-metallic minerals sector in recent years.

The US mining company Ammax has a majority interest in a \$160m investment project to produce potassium sulphate, boric acid, lithium carbonate and potassium chloride in the Atacama desert salt flats in northern Chile. The new company, called Minsal, was formed in 1986 with an 11.25 per cent participation by the Chilean molybdenum company Molyment and a 25 per cent participation by the country's state development corporation Corfo.

Minsal expects to complete feasibility and cost studies by the end of this year, and if production starts as planned in 1992 to extract about 500,000 tons of potassium sulphate, 200,000 tons of potassium sulphate, 30,000 tons of boric acid, 33m lbs of lithium carbonates per year, along with 200,000 tons of potassium nitrate to be produced jointly with Soquimich.

The project, if undertaken, would make Chile the biggest lithium producer in the world.

NON-METALLIC MINERALS

New interest in an old industry



Another project in the area is that of the Sociedad Chilena del Litio, which began in 1980 as a joint venture between Foote Minerals and Corfo. Last year the company produced 6,803 tons of lithium carbonate, with exports worth \$16.4m. Corfo, which recently sold 25 per cent of its share in the project to Foote Minerals, has been involved in developing Chile's non-metallic mining projects since 1974, when the country's mixed salts programme was created.

Earlier this year, Chile's Errazuriz Group said it was considering a \$420m investment in a project to extract iodine, potassium nitrate and sulphate in abandoned nitrate dumps in northern Chile. The same business group recently lost a court suit over rights to

three nitrate sites in the area to Soquimich, which plans to invest \$65m in a new nitrate and iodine plant in the region. Soquimich, which operates two mines north-east of the northern port city of Antofagasta, reported \$35m in profits last year and sales of \$173m, the company produces sodium nitrate, potassium nitrate, iodine and anhydrous sodium sulphate, but does not release production data. The Chilean central bank's otherwise detailed charts on economic production figures contains no figures on nitrate and iodine output since 1984, with the simple explanation that 'no information is available'. Corfo, which has acted as a holding company for most of Chile's state enterprises, began privatising soquimich in

1985 and by the beginning of this year its shares were completely in private hands.

Soquimich's new president is Mr Julio Ponce, a former director of the State Development Corporation who happens to be General Augusto Pinochet's son-in-law. This situation, along with the fact that Mr Ponce's younger brother Eugenio is the company's sales manager and his father one of the principal shareholders, raised more than a few eyebrows in Chilean business circles, but critics have been unable to prove any wrongdoing.

Soquimich's main markets are the US (87 per cent), Western Europe (28 per cent) and Brazil (17 per cent), with Chile's domestic market taking up most of the remainder. In 1982 the US Department of Commerce filed a dumping claim against Soquimich, charging that the company had exported industrial grade sodium nitrate to the US at less than allocated production costs. Five years later the US International Trade Commission ruled that Chilean shipments of the product entering the US were priced below production costs, and assigned a compensatory duty and Soquimich was fined \$7.2m on industrial sodium nitrate exports entering the US between March 1, 1984 and February 29, 1987. The Chilean nitrate company's US shipments are still subject to a fine, as the US Commerce Department's investigators continue to review the case.

Soquimich executives have expressed surprise that US chemical giants could be affected by a Chilean company's sale, and one official compared the enterprise's position to that of the mouse that roared. But the nitrate company's case has not been helped by the lack of available production statistics, a situation which compares unfavourably with accounting practices in other Chilean mining companies.

Mary Helen Spooner

Mine that will meet international copper demand in the 1990s



Work at the Escondida copper mine in the Atacama desert in northern Chile

Worldwide co-operation unlocks Escondida's riches

CHILE'S COPPER production will be boosted by at least one third when the Escondida mine starts production in 1991.

Escondida holds about 20 per cent of the non-Communist world's copper ore reserves and is widely believed to be essential if world demand for the metal is to be met in the 1990s.

Escondida's owners gave the go-ahead to the \$1.1bn project in July after signing loan agreements for \$680m of non-recourse financing with Japanese, West German and Finnish organisations and the World Bank's commercial arm, the International Finance Corporation.

The partners in the venture - Broken Hill Proprietary of Australia, with 57.7 per cent; the RTZ Corporation of the UK, 30 per cent; and a Japanese consortium led by Mitsubishi, 10 per cent - already have spent about \$100m on the venture.

Escondida is due to become the world's third-largest copper producer with an output of 320,000 tonnes a year. Two other Chilean mines, Chuquicamata (about 320,000 tonnes) and El Teniente (about 370,000 tonnes), both owned by Codelco, the state-controlled group,

are in first and second place.

The partners say Escondida will be among the world's lowest-cost copper producers. Analysts suggest it could produce copper for as little as 40 cents a lb.

Escondida was discovered in 1961 and the name, meaning 'hidden', stems from the failure of many mining companies to find the exceptionally rich deposit despite extensive prospecting. It is a high-grade porphyry copper deposit 3,000 metres above sea level in the Atacama Desert in northern Chile, about 180kms from Antofagasta.

Reserves, including minor quantities of gold, silver and molybdenum, are estimated at 662m tonnes grading 2.1 per cent copper a tonne, giving a mine life of 52 years at the forecast rate of production.

Current plans call for the Escondida deposit to be mined by the open cast method. It is expected to employ about 3,000 at the peak of construction and 1,100, mainly local, during normal operations from 1991. Unusually, there will be no married miners' camp but each miner will be able to spend time off with his family in Antofagasta. This is likely to have a considerable impact on

the town's economy and property prices.

However, the Antofagasta railway does not stand to benefit greatly because the copper concentrate will be sent as slurry through a pipeline snaking 150kms from the mine to the company's own, purpose-built port facility at Coloso.

The Chilean government has signed a 20-year agreement with the partners which allows cash generated from the operations to be remitted overseas to service the capital. A maximum tax of 49.5 per cent will be paid on profits. Government officials estimate the project will contribute between \$20m and \$30m to Chile's net annual foreign currency earnings.

The complex debt financing package for the project involved loans repayable over 12½ years. The Export-Import Bank of Japan has provided \$350m; Kreditanstalt für Wiederaufbau (KfW) of West Germany \$140m; and a bank syndicate led by Kansai-Ito-Osaka-Frankfurt guaranteed by Vientitakulatos of Finland, \$47m.

All these are import finance arrangements secured against the copper concentrate smelting contracts with smelters in

these countries.

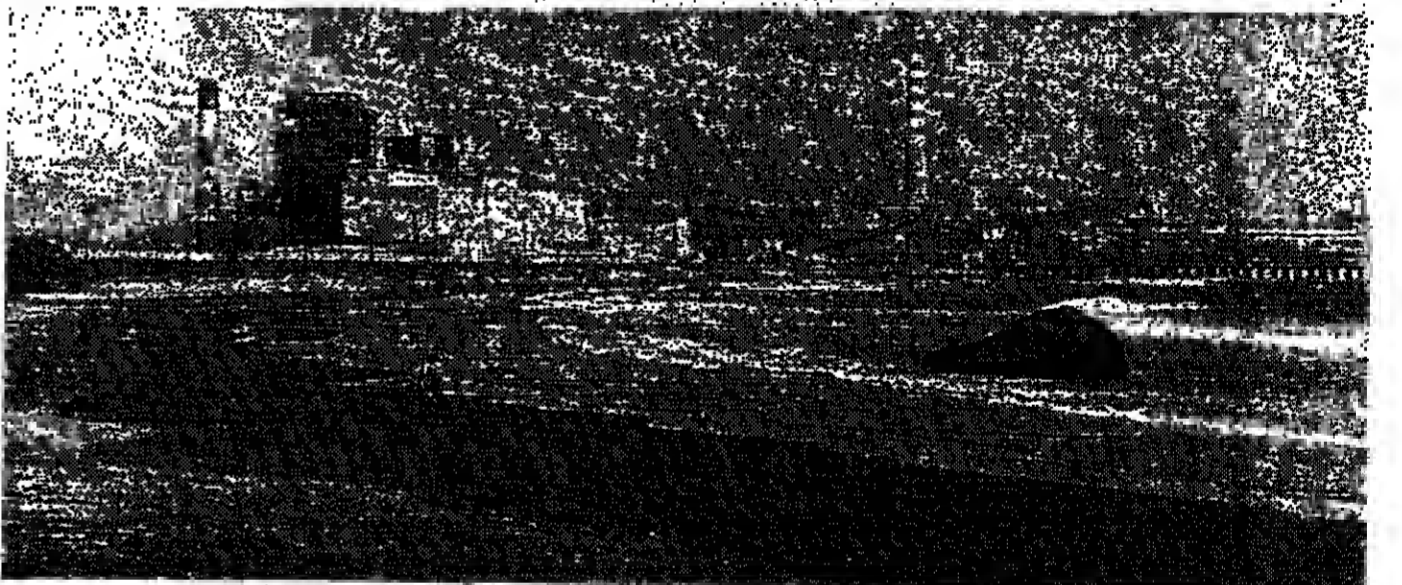
The Japan Exim loan will be co-financed by Japanese banks with the Industrial Bank of Japan acting as agent. The International Finance Corporation will lend \$70m and will take a 2.5 per cent shareholding in the project. The rest of the finance will be provided from export and supplier credit facilities, including the Export Development Corporation of Canada, KfW and an affiliate of Mitsubishi.

The mine's potential overcame the reluctance of some companies to deal with General Augusto Pinochet's military dictatorship and the signs are that the Japanese, who will take about 35 per cent of Escondida's annual copper output, and Finland's state-owned Outokumpu, were seriously concerned about losing this golden opportunity to obtain long-term, low-cost supplies.

Finland's militant Transport Workers' Union has protested vehemently about Outokumpu's involvement and has said its members will refuse to handle concentrates from Escondida. But neither the Finnish government nor Outokumpu has budged on the issue so far.

Kenneth Gooding

Efficiency increases reduce production costs



Copper refinery at Ventanas: the metal is no longer Chile's only major export

Expansion of industry proved entirely justified

BY COMMON consent Chile is the most successful copper producer of recent times. Its output grew in every year between 1978 and 1986 and annual production increased by 35 per cent at a time when metal prices were in deep recession.

The recession played havoc with the rest of the Western world's copper industry, particularly the North American companies which had to cut back savagely. But most observers suggest Chile's expansion was entirely justified.

"The increase was absolutely fair and justifiable", says Mr Michael Cook, a director of the London-based Commodities Research Unit. "Chile is one of the world's lowest-cost copper producers and was right to expand."

Neil Burton, an analyst with Shearson Lehman Hutton's London Metals Research Unit adds: "The country is blessed with very rich copper deposits and the government's policy of devaluing the peso in order to maintain copper's profitability, has worked well. That, together with several techniques to increase mining effi-

ciency, has steadily reduced the average cost of production to well below 50 cents a lb". (The market price of copper fell to just under 80 cents a lb during the recession but has been well over \$1 for most of the past year.)

By 1986, Chile's annual copper output reached 1.4m tonnes and accounted for 21.5 per cent of the Western world's production compared with 17 per cent 10 years earlier. Output dropped back slightly, to 1.375m tonnes, last year and was down again in the first half of 1988.

However, much of the decrease can be accounted for by disruptions caused by a huge investment programme being pushed through by Codelco, the state-owned company which dominates Chile's copper industry and accounts for about 80 per cent of the country's production.

Codelco aims to spend about \$17m between 1988 and 1990, mostly on its mining divisions and mainly at Chuquicamata, the biggest of its four divisions and the world's largest copper mine.

The investment will ensure that Codelco's copper output

grows quickly again until the early 1990s. By then preparations for another massive project, Escondida, will be well advanced.

It is likely that Codelco's copper output would have fallen if it had not made some investment. The ore contains less copper than the material it processed some years ago - the CRU estimates that in 1982 the average ore milled contained 1.8 per cent copper but last year the average grade was 1.92 per cent and by 1988 the figure is likely to be 1.4 per cent. At the same time the ore is becoming more difficult to process.

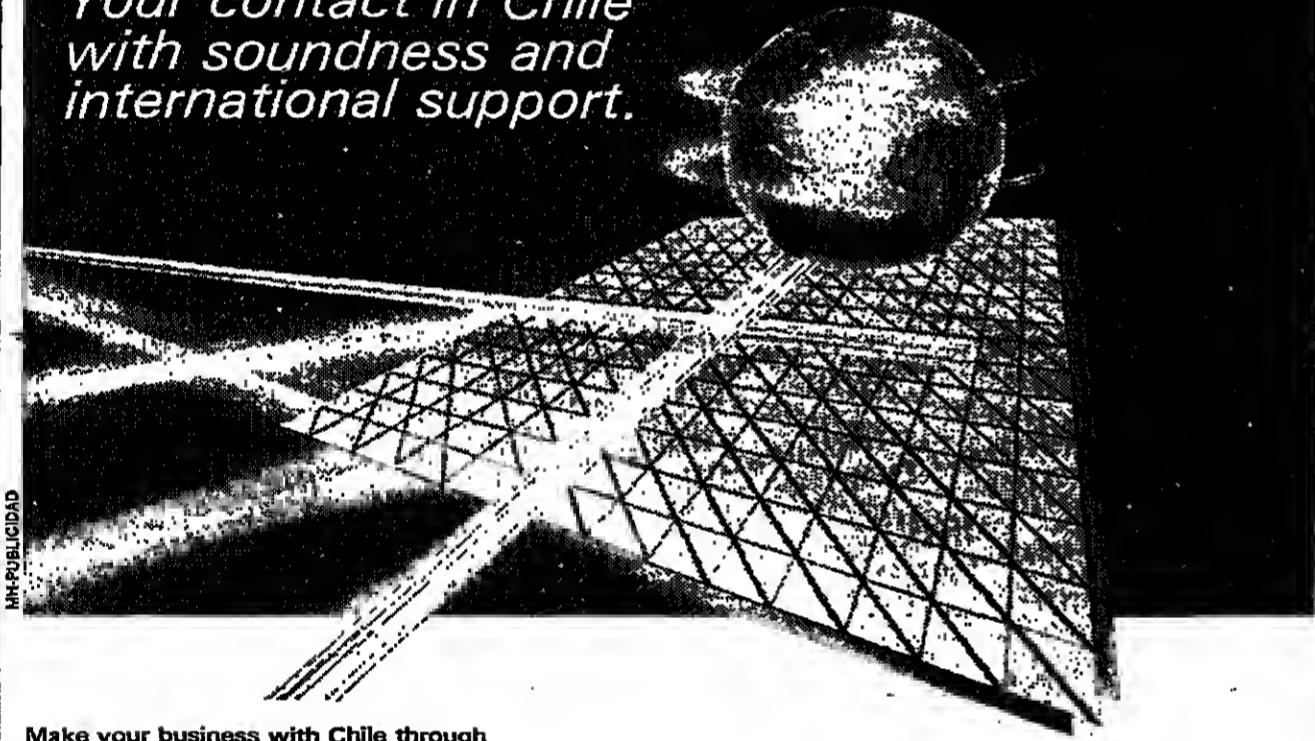
To compensate for the drop in grades, Chuquicamata is increasing the amount of ore processed from the current 102,000 tonnes a day to 153,000 tonnes a day by mid-1989.

The effect, according to Codelco's calculations, will be to lift the company's total copper production from 1,302m tonnes next year to 1,365m in 1989 and a peak 1,387m tonnes in 1991. CRU's Mr Cook says: "These objectives are absolutely attainable but possibly the timing may slip a little".

Codelco can well afford the

Kenneth Gooding

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CHILE 7

Timber is playing an increasingly important role in the economy

PUNTA ARENAS Isolation does not impede investment

PUNTA ARENAS means 'sandy point', in Spanish, and it is the world's southernmost city. Overlooking the Straits of Magellan and facing Puerto del Fuero, this regional capital of 30,000 inhabitants has been a stronghold of anti-government sentiment...

the sheep raising in Chile, producing about 5m kilos of wool a year. The strong dry winds which sweep the area make it unsuitable for almost all traditional farming except ranching. This situation, along with Punta Arenas' isolation, makes for high food prices...

local Roman Catholic hierarchy. This situation changed considerably for the better during the 1985-87 military government of General Luis Dagnas, a former economy minister with a reputation for independent thinking.

OXEN pulling logs perched on rustic wooden carts are a common sight along the back roads of southern Chile, where most of the country is covered in forests. The pace of the oxcart and their peasant drivers, however, belie the extraordinary boom Chile's forestry industry has undergone in recent years.



Chile's forestry exports are expected to surpass the \$700m mark this year

estry exports have been wood blocks and pulp, but the industry is now moving toward more value-added exports, such as furniture, packing cases and mouldings. According to central bank figures, wooden manufactured goods exports increased by 150 per cent during the first five months of this year.

About \$400m, of foreign investment in Chile last year, went to the region.

States have sponsored a programme of individual greenhouses for about 200 families. Another new project is the planned construction of ammonia-urea fertilizer plant in the same vicinity for next year, with an estimated investment of \$360m.

'I hope they find the criminal who killed this journalist right away. These kinds of actions are inconceivable,' he said, adding that a quick solution to the case would be in the government's own interest.

Other foreign investors include the Simpson Paper Company of San Francisco, which earlier this year signed an agreement with Chile's largest paper company, the Compania Manufacturera de

Papeles y Cartones (CMPC) and another forestry company, Profar, to build a \$600m cellulose plant in southern Chile.

The Shell Corporation, Citicorp and the Scott Paper Company have invested in a forestry company, Forestal Colcura, to produce wood chips. The consortium partially financed the purchase via the Chilean central bank's debt conversion programme for foreign investors.

CONAF officials say that Chile's forestry industry will need between \$2bn and \$3.5bn in new investments by the end of the century, just to process the timber expected to be cut by that date.

The country's forestry boom appears to have temporarily outstripped Chilean authorities' regulatory capacities, but at the same time created an awareness of the importance of the sector which should eventually give way to a well-managed forestry industry.

NITRATE: REVIVAL OF AN INDUSTRY

Private capital is in charge of reviving an activity given up as finished. Forgotten villages come to life in the desert of Chile.

Fifteen years ago no one gave a cent for Chilean nitrate. Yet a century ago this mineral was the main driving force of the economy in this South American country.

Nitrate helped supreme until the end of the First World War. Germany imposed 'artificial shortages' which forced with military blockades that prevented the access to Chilean nitrate.

State due to all the problems encountered. At the end of the 1920s decade the State formed the Chemical and Mining Company of Chile - SOQUIMICH - with the remains of the old companies.

At this point the State determined that the follow-up should be carried out by private investors. In mid 1983 SOQUIMICH placed its stock on the market, that was previously held by CORFO - the Corporation for Promotion of Production that controls Chilean State owned enterprises.

to expand company become a private enterprise. Today it is owned by 2,400 shareholders. Private participation has injected new stimulus. While the nitrate extraction was of an interest 150 million in 1987, today the comparable share rate high prices in the Santiago stock exchange.

Constant concern of the company regarding application of any new technology appearing as a possible factor in perfecting and intensifying operational methods has high priority. For example, besides efforts in the line of searching villages and extracting better salt present in stock piles, other areas of research are dealing with chemical formulas favouring farming and, simultaneously, new exploitation studies are being carried out.

WHAT IS NITRATE? Nitrate is a naturally occurring mineral. It has been used since ancient times as a fertilizer and in the production of explosives. In Chile, it is primarily used as a fertilizer.

Chilean nitrate is produced by the SOQUIMICH company which owns the world's largest nitrate reserves. The company has invested heavily in modernizing its extraction and processing facilities.

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INTERNATIONAL BRANCH OFFICES OF SOQUIMICH. NITRATE SALES INTERNATIONAL - N.S.I. Based in Antwerp-Belgium, in charge of markets in Europe, Africa, Asia (excepting China and Japan that are directly attended by the Main Office), Australia and other Oceanic countries. CHILEAN NITRATE CORPORATION - C.N.C. Based in Norfolk-Virginia-U.S.A., handling markets in U.S.A., Canada, Mexico, and the Caribbean. NITRATOS NATURAIS DO CHILE - N.N.C. Based in Sao Paulo-Brazil, covering market requirements in Brazil.



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CHILE 8

Agriculture and wine

Fruit sector is blossoming



Chilean farmers hope to export at least 100m cases of fresh fruit next year

CHILEAN agriculture has a painful past, with bitter memories of agrarian reform and counter-reform during the country's last three governments.

Over the past three years, however, Chile's agricultural output has shown an average annual growth rate of 5.4 per cent, according to central bank figures. And in one area, that of fruit cultivation, growth has been so rapid as to surprise even the most optimistic producers.

The country exported 90.5m cases of fresh fruit during the last harvest, and next year should export at least 100m cases, according to the Chilean Federation of Fruit Producers, FEDEFRUTA.

New markets for Chilean fruit included Libya, which recently imported 155,000 cases of apples, and Japan, which earlier this year took its first Chilean grapes.

FEDEFRUTA reports double digit increases in the export volume of cherries, peaches, raspberries, apricots, pears, grapes and nectarines, triple digit increases in strawberry, kiwi fruit and fig exports and a nearly 2,000 per cent increase in the quantity of blackberries exported.

The jump in fruit exports has been accompanied by a drop in prices for several products, principally in the US, and stirrings of protectionist sentiment, such as the recent restrictive duty levied on Chilean apples in the European Community.

At a conference of fruit producers held in Santiago last month, delegates from the EC and California stressed the need for Chilean growers to co-ordinate exports and production with their northern hemisphere counterparts. EC

representative Mr Bernard Vanderhugger warned that only by establishing such a dialogue would it be possible for Chilean fruit exporters to avoid additional restrictions in the European market.

The rapid growth of Chile's fruit production contrasts with the mixed fortunes of the country's wine industry, although during the last harvest period wine production showed a modest comeback.

Chilean wine markets abroad have not been helped over the past 15 years by the

negative associations with General Augusto Pinochet's military regime, although it is worth pointing out that no Chilean exile or human rights group ever encouraged such a boycott.

Marketing Chilean wine abroad is more problematic than marketing its fruit, for the obvious reason that apples and grapes do not carry labels, according to Rodrigo Alvarado, an author of a book on the country's wine industry.

Mr Alvarado said: "Wine has a face, and the label is a cru-

cial part of the product. You can sell Chilean fruit in a box marked produce of Australia, for instance, but that wouldn't exactly work with wine."

However, Chilean wine exports have been increasing steadily in recent years, from a low of about \$9m in 1983 to \$17.5m last year, according to the government agricultural planning office. The US is the industry's biggest export market, followed by Latin America, and Chilean wine makers hope to expand their sales in Europe, the most demanding

market.

Chile's wine industry began in the 16th century as a secondary activity by aristocratic families, who financed the sector with profits from the mining industry. The Spanish colonists found the country to have an exceptional climate for grape cultivation, with a 1,400km stretch of Chilean territory suitable for vineyards. The farm expropriations during the Socialist government of Salvador Allende had reached very few of the country's vineyards by the time the new mili-

tary regime took over, so the industry survived relatively intact.

Chilean wine making has suffered from a lack of regulations regarding quality and a decline in internal consumption, as beer and soft drinks become increasingly popular.

In 1982, wine production reached 600m litres; four years later the production level fell by half. But during the 1987-88 season wine production rose slightly to 350m litres.

Chilean wine makers point to a diminishing grape harvest, as producers turn vineyards over to the more profitable harvest of table grapes and other fruit. Wine is also subject to a 16 per cent value added tax, along with another 15 per cent tax applied to alcoholic beverages. This high tax rate, according to many producers, has encouraged the sale of bootleg wine, with as much as 75 per cent of some wineries' production sold in this manner.

The Chilean Agricultural Society has called for an end to the double tax on wine, arguing that it encourages the distribution of cheap bootleg wine and a corresponding increase in alcoholism, especially among low income groups. The agricultural society also urged more stringent quality controls.

Mr Jorge Prado, Chile's Agriculture Minister, recently announced that authorities would extend new lines of credit to wine makers, and a campaign to promote wine consumption both within Chile and abroad, and to step up controls on bootleg wine, but stopped short of reducing taxes on wine.

Mary Helen Spooner



Farming: a bitter past but a bright future

CHILEAN SALMON farming is a wonder industry. From a few experimental farms in 1962, Chile is poised to become the world's fourth largest producer of captive salmon by the year 2000.

Chilean salmon raising has multiplied as fast as any entrepreneur could have dreamed. Production of salmon in captivity nearly tripled from 1,200 tons in 1985, to 3,500 tons in 1988.

The catch reeled in more than \$18m last year, and this year's harvest, between December 1988 and April 1989, is expected to reach 6,000 to 7,500 tons with exports worth \$35m to \$40m. By the mid 1990s salmon exports are to run to \$500m. Three types are or will be produced in Chile, coho (sil-

ver), Atlantic and Chinook.

The future projections sometimes seem to border on the fantastic, but the industry so far is fulfilling its promise. By 2000, Chile is expected to produce 23,100 tons of salmon, representing 6.5 per cent of world production and making it the fourth place producer, according to international experts.

The largest producers are, and will continue to be, Norway, Scotland, and Canada. Japan is also a sizeable producer, but most of its production goes to the domestic market. Much of the Chilean harvest is exported. Between 80 per cent and 90 per cent is sold fresh or frozen, the remainder goes to smoking and prepared foods such as pate.

Currently, Chile's markets

for salmon exports are concentrated in the US, mostly for fresh fish, and Japan, for frozen. Brazil, Argentina, Italy, the Netherlands and France are also significant buyers.

Especially good prospects for the future lie with the US, where Chilean producers can bring salmon to the market faster than even Alaska.

From harvest to arrival in the US, Chilean salmon needs only one day. In 15 hours more, it can be found at the fish markets from New York to Los

Angeles, according to Mr Carlos Wirman, manager of marine resources at Chile Foundation, a non-profit technology transfer organisation that has promoted salmon farming.

The foundation was started in 1976 by ITI and the Chilean government. The comparative costs of the industry in Chile are extremely competitive. While the out-of-farm costs per kg of salmon were \$5.05 for Norway, \$5.46 for Scotland, \$5.67 in Japan and \$3.32 in Can-

ada's British Columbia, Chilean costs were just \$2.20. Mr Wirman, a fisheries economist, contends that Chile's is the most efficient salmon farming industry in the world. It enjoys the advantages of cheap labour, is largely labour intensive, production areas require simple engineering because they are relatively protected from waves and wind, the cost of feed is low and materials for construction of pens are cheap.

A drawback is that transportation costs are higher given

Chile's distance from any of its main markets. Research is being conducted, however, to reduce these by using better containers or perhaps just sending the edible portion, rather than the whole fish.

The industry has attracted several foreign investors from Britain, Japan, the US, Norway and Finland. At the end of 1987, more than 30 companies, foreign and domestic and in partnerships, were salmon farming. Britain's Unilever inaugu-

rated its salmon farm in January this year. In association with its subsidiary, Marine Harvest of Scotland, Unilever Chile expects to invest \$30m by 1994 in three farms that will produce as much as 10,000 tons, worth \$100m per year at current prices.

While most of the current salmon boom is in farming, a bet for the future is ranching. The difference is that ranching is a controlled fertilisation of eggs and growth of smolts (juvenile salmon) in fresh water, with a later transfer to saltwater pens. There they are artificially fed until they reach adult stage, usually 2.5 to three kg. Ranching, a technique used in the US, Scotland and elsewhere, differs inasmuch as the salmon raised under controlled

conditions in fresh water to the smolt stage are then released freely to the ocean, where they feed naturally. The powerful homing instinct of the salmon makes maturing adults return later to the point of release, where on route they can be captured.

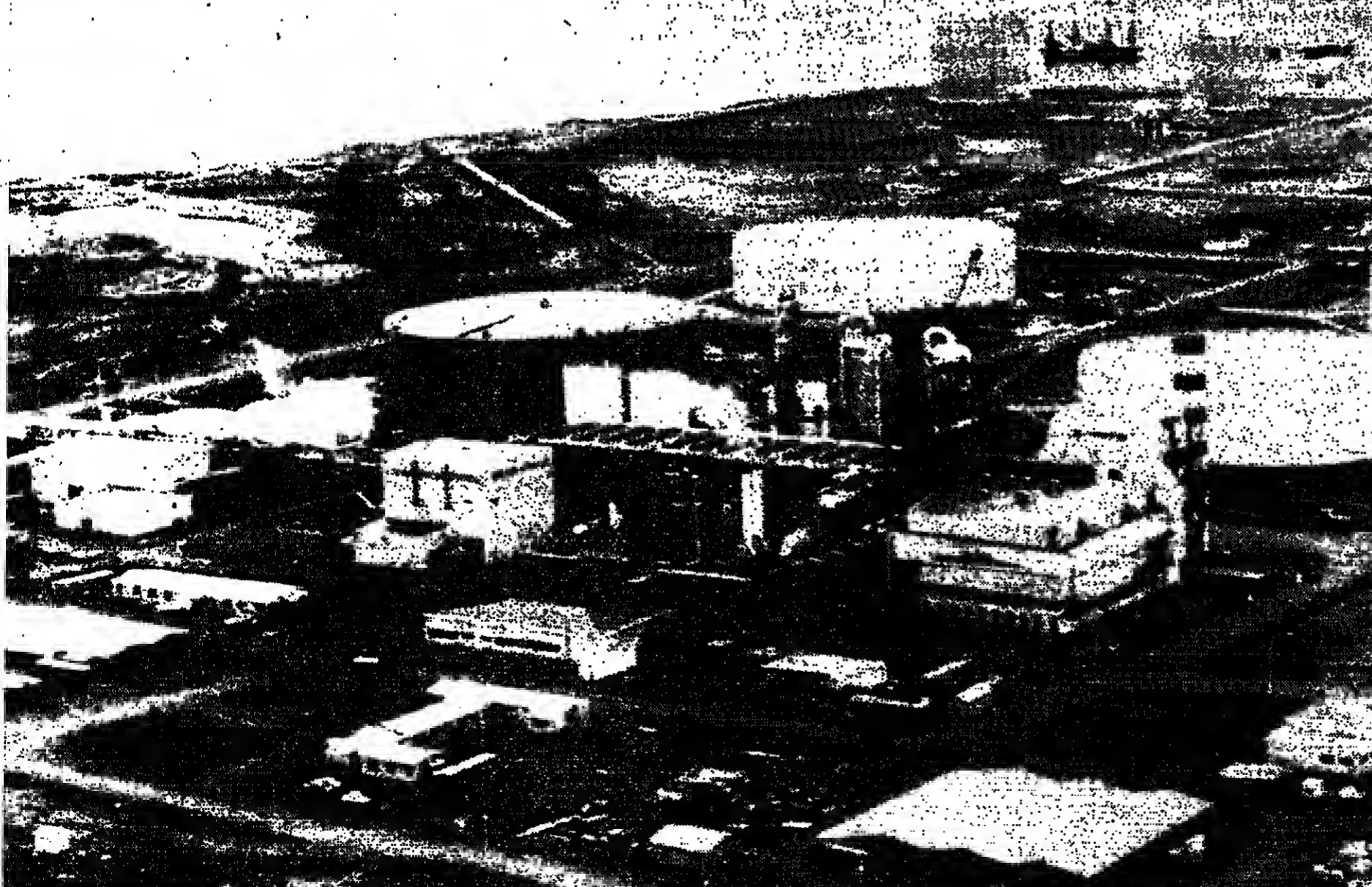
A Japanese experiment in ranching in Chile did not have positive results. But the Chile Foundation is convinced that using the right technology and species, ranching can be successful. Its company Salmoes Antarctica is busy proving that ranching has commercial applications. If so, Chile's salmon industry may get a further boost.

Barbara Durr

Country poised to become world's fourth largest producer

Salmon production leaps

CAPE HORN METHANOL, AT THE SOUTHERNMOST CITY OF THE WORLD.



One of the western hemisphere's largest methanol plant begins to operate

The Cape Horn Methanol plant is the result of an \$150 million investment that brings together the Chilean Government, International Finance Corporation (IFC), dependent on the World Bank, and two Chilean shareholders: the Compañía Manufacturera de Petróleo y Carbón (CMPC) and the Sociedad de Inversión Metanol (SINMET).

The Cape Horn Methanol plant is one of the largest scale plants yet built in the South Pacific and has a supply capacity for the following two years:

The company, whose production processes exploit modern technology and European technology, has forecasted its first methanol shipment to international markets for next October.



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